

BUDGET WORKSHOP February 16, 2021

Budget Workshop **BUDGET CALENDAR**

FY 2022 Budget

Date	Event
Year-round	Receive citizen input through focus groups, surveys, community meetings, public comment, social media and other electronic correspondence, and personal conversations.
January	Begin developing short and long-term forecasts
January – March	Budget work sessions
	Develop preliminary revenue estimates
	Finalize internal service and administrative cost studies
February – March	Review department budget requests
	Review and update fee schedule
March	Finalize revenue forecasts
	Finalize compensation plan
	Review and balance Mayor's Proposed Budget
March - April	Prepare and publish Mayor's Proposed Budget
By May 4th	Present Mayor's Proposed Budget; Adopt as Tentative
	Budget
April – June	Review the Tentative Budget
May – June	Public budget hearing
By June 29 th	Adopt the Final Budget

Budget Workshop

GENERAL FUND HISTORICAL OVERVIEW

Revenue		Total	Budgeted Reve	enues	
Revenue	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Taxes & Special Assessments					
Property Tax	\$ 8,540,000	\$ 8,650,000	\$ 8,720,000	\$ 11,489,840	\$ 11,630,000
Sales Tax	20,215,000	20,680,000	22,070,000	22,898,000	20,023,000
Franchise Tax	9,014,500	7,845,556	7,873,100	7,447,000	7,622,000
Motor Vehicle Fee	600,000	615,000	660,000	620,000	650,000
Transient Room Tax - City	-	-	-	-	128,500
Licenses & Permits	2,731,170	2,821,170	2,807,000	2,848,000	2,717,500
Intergovernmental Revenue					
State Road Funds	3,363,800	3,575,000	3,600,000	3,753,700	3,528,000
Other Intergovernmental	278,320	290,695	290,695	290,695	407,320
Charges for Sales & Services	5,805,138	6,453,179	6,415,837	6,466,501	6,634,063
Fines & Forfeitures	1,561,000	1,546,000	1,708,000	1,359,000	1,351,000
Misc. Revenue	741,912	742,687	824,484	934,000	1,080,038
Transfers In from Other Funds	-	1,284,000	200,000	200,000	200,000
Total	\$ 52,850,840	\$ 54,503,287	\$ 55,169,116	\$ 58,306,736	\$ 55,971,421

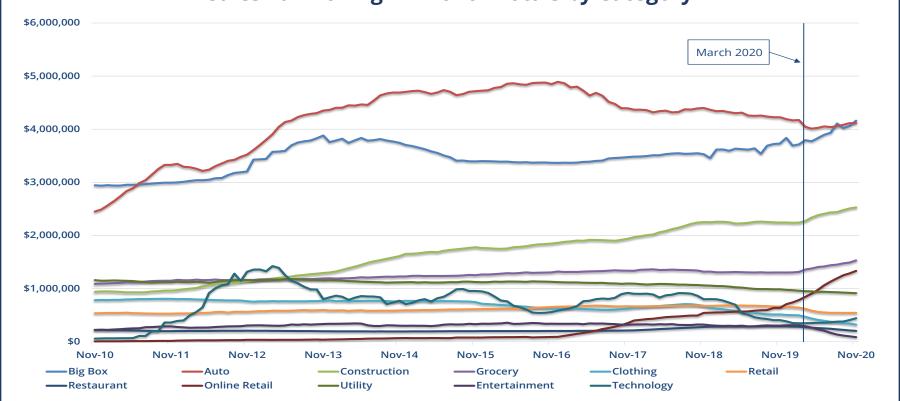
Povonuo		Budgeted	Revenues % Di	stribution	
Revenue	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Taxes & Special Assessments					
Property Tax	16.2%	15.9%	15.8%	19.7%	20.8%
Sales Tax	38.2%	37.9%	40.0%	39.3%	35.8%
Franchise Tax	17.1%	14.4%	14.3%	12.8%	13.6%
Motor Vehicle Fee	1.1%	1.1%	1.2%	1.1%	1.2%
Transient Room Tax - City	0.0%	0.0%	0.0%	0.0%	0.2%
Licenses & Permits	5.2%	5.2%	5.1%	4.9%	4.9%
Intergovernmental Revenue					
State Road Funds	6.4%	6.6%	6.5%	6.4%	6.3%
Other Intergovernmental	0.5%	0.5%	0.5%	0.5%	0.7%
Charges for Sales & Services	11.0%	11.8%	11.6%	11.1%	11.9%
Fines & Forfeitures	3.0%	2.8%	3.1%	2.3%	2.4%
Misc. Revenue	1.4%	1.4%	1.5%	1.6%	1.9%
Transfers In from Other Funds	0.0%	2.4%	0.4%	0.3%	0.4%
Total	100%	100%	100%	100%	100%

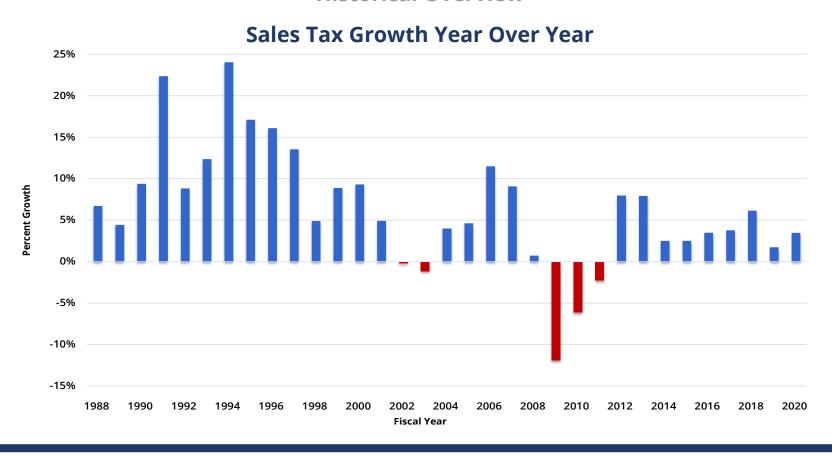
Payanua		Annual %	Growth/Decli	ne in Budgete	ed Revenues	
Revenue	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	5 YEAR AVG
Taxes & Special Assessments						
Property Tax	1.5%	1.3%	0.8%	31.8%	1.2%	7.3%
Sales Tax	1.9%	2.3%	6.7%	3.8%	-12.6%	0.4%
Franchise Tax	1.4%	-13.0%	0.4%	-5.4%	2.3%	-2.8%
Motor Vehicle Fee	0.8%	2.5%	7.3%	-6.1%	4.8%	1.9%
Transient Room Tax - City						
Licenses & Permits	16.8%	3.3%	-0.5%	1.5%	-4.6%	3.3%
Intergovernmental Revenue						
State Road Funds	4.9%	6.3%	0.7%	4.3%	-6.0%	2.0%
Other Intergovernmental	0.0%	4.4%	0.0%	0.0%	40.1%	8.9%
Charges for Sales & Services	0.0%	11.2%	-0.6%	0.8%	2.6%	2.8%
Fines & Forfeitures	-13.3%	-1.0%	10.5%	-20.4%	-0.6%	-5.0%
Misc. Revenue	11.9%	0.1%	11.0%	13.3%	15.6%	10.4%
Transfers In from Other Funds			-84.4%	0.0%	0.0%	-28.1%
Total	1.99%	3.13%	1.22%	5.69%	-4.01%	1.60%

Payanua	Annual Growth/(Decline) in Budgeted Revenues							
Revenue	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	5 YEAR AVG		
Taxes & Special Assessments								
Property Tax	\$ 125,000	\$ 110,000	\$ 70,000	\$ 2,769,840	\$ 140,160	\$ 643,000		
Sales Tax	382,000	465,000	1,390,000	828,000	(2,875,000)	38,000		
Franchise Tax	127,000	(1,168,944)	27,544	(426,100)	175,000	(253,100)		
Motor Vehicle Fee	5,000	15,000	45,000	(40,000)	30,000	11,000		
Transient Room Tax - City	-	-	-	-	128,500	25,700		
Licenses & Permits	392,000	90,000	(14,170)	41,000	(130,500)	75,666		
Intergovernmental Revenue								
State Road Funds	156,800	211,200	25,000	153,700	(225,700)	64,200		
Other Intergovernmental	-	12,375	-	-	116,625	25,800		
Charges for Sales & Services	2,581	648,041	(37,342)	50,664	167,562	166,301		
Fines & Forfeitures	(238,500)	(15,000)	162,000	(349,000)	(8,000)	(89,700)		
Misc. Revenue	78,881	775	81,797	109,516	146,038	83,401		
Transfers In from Other Funds	-	1,284,000	(1,084,000)	-	-	40,000		
Total	\$ 1,030,762	\$ 1,652,447	\$ 665,829	\$ 3,137,620	\$(2,335,315)	\$ 830,269		



Sales Tax Rolling 12-Month Totals by Category





Donautmont		Total Budgeted Expenses								
Department	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021					
Administration	\$ 1,824,596	\$ 1,826,326	\$ 1,706,871	\$ 1,904,953	\$ 1,893,797					
City Council	707,378	843,227	848,334	913,252	912,154					
Attorney	1,518,801	1,827,540	1,748,509	2,027,777	1,844,003					
Court Services	1,369,578	1,374,692	1,406,223	1,375,158	1,398,005					
Administrative Services	3,614,104	3,737,707	4,025,529	4,474,143	4,623,576					
Police	15,071,763	15,513,824	16,273,004	17,520,399	17,439,157					
Fire	9,061,972	9,710,420	9,968,691	11,024,638	10,944,485					
Public Works	5,159,642	5,065,015	5,014,610	6,101,666	5,256,057					
Parks	5,104,015	5,200,918	5,701,689	5,998,055	5,706,533					
Community Development	2,726,145	2,714,553	2,941,513	3,110,816	3,027,436					
Non-Departmental	1,820,133	1,712,959	1,342,290	1,060,290	1,184,269					
Transfers to Other Funds										
RDA Civic Center South	42,500	42,500	42,500	-	-					
Recreation	329,523	348,930	379,128	407,704	414,675					
Community Events	420,172	480,373	-	-	-					
Community Arts	443,220	456,971	265,990	368,619	219,122					
Justice Court Bonds	241,000	241,000	241,000	241,000	241,000					
Soccer Stadium Bonds	258,348	252,089	233,403	271,317	-					
Mt. Jordan Theater Bonds	181,337	181,680	181,856	181,865	181,706					
Capital Proj Gen. Fund	449,103	228,542	197,111	97,724	-					
Capital Proj Road Funds	2,522,850	2,681,250	2,700,000	700,000	700,000					
I.T. Fund			165,000	156,500	-					
General Fund Total	\$ 52,866,180	\$ 54,440,516	\$ 55,383,251	\$ 57,935,876	\$ 55,985,975					

Donartment		Budgeted	Expenses % Dis	tribution	
Department	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Administration	3.5%	3.4%	3.1%	3.3%	3.4%
City Council	1.3%	1.5%	1.5%	1.6%	1.6%
Attorney	2.9%	3.4%	3.2%	3.5%	3.3%
Court Services	2.6%	2.5%	2.5%	2.4%	2.5%
Administrative Services	6.8%	6.9%	7.3%	7.7%	8.3%
Police	28.5%	28.5%	29.4%	30.2%	31.1%
Fire	17.1%	17.8%	18.0%	19.0%	19.5%
Public Works	9.8%	9.3%	9.1%	10.5%	9.4%
Parks	9.7%	9.6%	10.3%	10.4%	10.2%
Community Development	5.2%	5.0%	5.3%	5.4%	5.4%
Non-Departmental	3.4%	3.1%	2.4%	1.8%	2.1%
Transfers to Other Funds					
RDA Civic Center South	0.1%	0.1%	0.1%	0.0%	0.0%
Recreation	0.6%	0.6%	0.7%	0.7%	0.7%
Community Events	0.8%	0.9%	0.0%	0.0%	0.0%
Community Arts	0.8%	0.8%	0.5%	0.6%	0.4%
Justice Court Bonds	0.5%	0.4%	0.4%	0.4%	0.4%
Soccer Stadium Bonds	0.5%	0.5%	0.4%	0.5%	0.0%
Mt. Jordan Theater Bonds	0.3%	0.3%	0.3%	0.3%	0.3%
Capital Proj Gen. Fund	0.8%	0.4%	0.4%	0.2%	0.0%
Capital Proj Road Funds	4.8%	4.9%	4.9%	1.2%	1.3%
I.T. Fund	0.0%	0.0%	0.3%	0.3%	0.0%
Percent Total	100.0%	100.0%	100.0%	100.0%	100.0%

Donautmont	Annual % Growth/Decline in Budgeted Expenses							
Department	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	5 YEAR AVG		
Administration	2.7%	0.1%	-6.5%	11.6%	-0.6%	1.4%		
City Council	2.9%	19.2%	0.6%	7.7%	-0.1%	6.0%		
Attorney	-4.3%	20.3%	-4.3%	16.0%	-9.1%	3.7%		
Court Services	-7.7%	0.4%	2.3%	-2.2%	1.7%	-1.1%		
Administrative Services	0.9%	3.4%	7.7%	11.1%	3.3%	5.3%		
Police	2.3%	2.9%	4.9%	7.7%	-0.5%	3.5%		
Fire	-1.6%	7.2%	2.7%	10.6%	-0.7%	3.6%		
Public Works	5.5%	-1.8%	-1.0%	21.7%	-13.9%	2.1%		
Parks	8.2%	1.9%	9.6%	5.2%	-4.9%	4.0%		
Community Development	7.7%	-0.4%	8.4%	5.8%	-2.7%	3.7%		
Non-Departmental	16.5%	-5.9%	-21.6%	-21.0%	11.7%	-4.1%		
Transfers to Other Funds								
RDA Civic Center South	0.0%	0.0%	0.0%	-100.0%		-25.0%		
Recreation	-3.4%	5.9%	8.7%	7.5%	1.7%	4.1%		
Community Events	10.8%	14.3%	-100.0%			-25.0%		
Community Arts	19.9%	3.1%	-41.8%	38.6%	-40.6%	-4.1%		
Justice Court Bonds	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		
Soccer Stadium Bonds	3.6%	-2.4%	-7.4%	16.2%	-100.0%	-18.0%		
Mt. Jordan Theater Bonds	-0.3%	0.2%	0.1%	0.0%	-0.1%	0.0%		
Capital Proj Gen. Fund	-77.2%	-49.1%	-13.8%	-50.4%	-100.0%	-58.1%		
Capital Proj Road Funds	109.0%	6.3%	0.7%	-74.1%	0.0%	8.4%		
I.T. Fund				-5.2%	-100.0%	-52.6%		
Percent Total	3.9%	3.0%	1.7%	4.6%	-3.4%	2.0%		

Danautmant	Annual Growth/(Decline) in Budgeted Expenses							
Department	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	5 YEAR AVG		
Administration	\$ 47,293	\$ 1,730	\$ (119,455)	\$ 198,082	\$ (11,156)	\$ 23,299		
City Council	19,625	135,849	5,107	64,918	(1,098)	44,880		
Attorney	(68,981)	308,739	(79,031)	279,268	(183,774)	51,244		
Court Services	(114,513)	5,114	31,531	(31,065)	22,847	(17,217)		
Administrative Services	31,041	123,603	287,822	448,614	149,433	208,103		
Police	343,759	442,061	759,180	1,247,395	(81,242)	542,231		
Fire	(143,084)	648,448	258,271	1,055,947	(80,153)	347,886		
Public Works	270,805	(94,627)	(50,405)	1,087,056	(845,609)	73,444		
Parks	385,170	96,903	500,771	296,366	(291,522)	197,538		
Community Development	193,824	(11,592)	226,960	169,303	(83,380)	99,023		
Non-Departmental	257,656	(107,174)	(370,669)	(282,000)	123,979	(75,642)		
Transfers to Other Funds								
RDA Civic Center South	-	-	-	(42,500)	-	(8,500)		
Recreation	(11,658)	19,407	30,198	28,576	6,971	14,699		
Community Events	40,960	60,201	(480,373)	-	-	(75,842)		
Community Arts	73,610	13,751	(190,981)	102,629	(149,497)	(30,098)		
Justice Court Bonds	-	-	-	-	-	-		
Soccer Stadium Bonds	8,935	(6,259)	(18,686)	37,914	(271,317)	(49,883)		
Mt. Jordan Theater Bonds	(522)	343	176	9	(159)	(31)		
Capital Proj Gen. Fund	(1,518,798)	(220,561)	(31,431)	(99,387)	(97,724)	(393,580)		
Capital Proj Road Funds	1,315,787	158,400	18,750	(2,000,000)	-	(101,413)		
I.T. Fund	ı	1	165,000	(8,500)	(156,500)	-		
General Fund Total	\$ 1,130,909	\$ 1,574,336	\$ 942,735	\$ 2,552,625	\$ (1,949,901)	\$ 850,141		

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	5 Year	FY 2022
	Budget	Budget	Budget	Budget	Budget	Average	Estimated
Revenues	\$52,866,180	\$54,503,287	\$55,383,251	\$58,306,736	\$55,985,975	\$55,409,086	\$ 59,497,000
Expenses	52,866,180	54,503,287	55,383,251	58,306,736	55,985,975	55,409,086	55,985,650
Available	-	-	-	-	-	-	3,511,350
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Dollar Change	\$ 1,046,102	\$ 1,637,107	\$ 879,964	\$ 2,923,485	\$ (2,320,761)	\$ 833,179	\$ 3,511,025
Percent Change	2.02%	3.10%	1.61%	5.28%	-3.98%	1.61%	6.27%

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	5 Year	FY 2022
	Budget	Budget	Budget	Budget	Budget	Average	Estimated
Revenues	\$52,866,180	\$54,503,287	\$55,383,251	\$58,306,736	\$55,985,975	\$55,409,086	\$ 59,497,000
Expenses	52,866,180	54,503,287	55,383,251	58,306,736	55,985,975	55,409,086	55,985,650
Available	-	-	-	-	-	-	3,511,350
_							
Dollar Change	\$ 1,046,102	\$ 1,637,107	\$ 879,964	\$ 2,923,485	\$ (2,320,761)	\$ 833,179	\$ 3,511,025
Percent Change	2.02%	3.10%	1.61%	5.28%	-3.98%	1.61%	6.27%

FY 2022

Estimated

Revenues \$59,497,000

Expenses 55,985,650

Available 3,511,350

Dollar Change \$ 3,511,025 **Percent Change** 6.27%

Available Amount Includes:

- \$3.3M in revenue growth
- \$207K in debt service and fund balance adjustments

FY 2022

Estimated

Revenues \$59,497,000

Expenses 55,985,650

Available

3,511,350

Dollar Change \$ 3,511,025 **Percent Change** 6.27% We generally allocate at least \$500,000 to one-time items each year

One-Time Revenues	FY 2022 Estimated
General Revenue for Capital Projects	\$ 5,340,000
Restricted Revenues	
Park Impact Fees	935,000
Trail Impact Fees	15,500
Fire Impact Fees	131,000
Road Funds	702,000
Transportation Sales Tax	2,223,000
Total	\$ 9,346,500

Budget Workshop **SUMMARY**

Summary

- About \$3.5M in available ongoing revenue
 - ➤ Allocate a portion of this to one-time items
- Approximately \$5.3M of one-time, general revenue for capital projects
- About \$4.0M of restricted revenue for capital projects
- To maintain service levels and a quality workforce, the compensation plan will likely require a large portion of the available ongoing revenue
- Fleet replacement will also need to be addressed since it was significantly cut back in the FY 2021 budget

Budget Workshop **QUESTIONS** Budget Workshop

FY 2022 DEPARTMENT BUDGET PRIORITIES

Budget Priorities

CITY COUNCIL EXECUTIVE STAFF

FY 2022 Department Budget Priorities

City Council Executive Staff Ongoing

- Fund employee compensation plan to be market competitive
- Add Council Office Manager position
- Add Senior Analyst position
- Increase Professional Services line item for Council attorney and other services

Capital

Council Chamber Tech and Security Remodel

Budget Priorities **ADMINISTRATION**

FY 2022 Department Budget Priorities

Administration Ongoing

- Fund employee compensation plan to be market competitive
- Increase Professional Services line item to properly fund annual video/photo work (Communications)

Budget Priorities **COURT SERVICES**

FY 2022 Department Budget Priorities

Court ServicesOngoing

Fund employee compensation plan to be market competitive

One-Time

 Increase budget for Witness Fees and Jury Fees to address trial backlog

Budget Priorities **ATTORNEY**

FY 2022 Department Budget Priorities

Attorney Ongoing

- Fund employee compensation plan to be market competitive
- Add Associate Civil Attorney position (under review)

Risk Management Fund Ongoing

- Increase General Liability/Auto Insurance line item
- Increase General Liability Claims Payments line item
- Increase Property Insurance line item

Budget Priorities **ADMINISTRATIVE SERVICES**

FY 2022 Department Budget Priorities

Administrative Services Ongoing

- Fund employee compensation plan to be market competitive
- Add Human Resources Analyst position
- Add Finance Analyst position

Capital

- Impact Fee Feasibility Plan and Study
- Municipal Building

IT Fund

Ongoing

Increase Professional Services line item or add CIO position

Budget Priorities **POLICE**

FY 2022 Department Budget Priorities

Police

Ongoing

- Fund employee compensation plan to be market competitive
- Add Animal Services Officer position (Animal Services)
- Move part-time Evidence Technician position to full-time (Police)

Budget Priorities **FIRE**

Fire

Ongoing

- Fund employee compensation plan to be market competitive
- Add seven Firefighter Paramedic positions three firefighters on each engine, two paramedics on ambulances
- Increase Equipment O&M line item

One-Time

Fund the replacement of one fire engine

Budget Priorities **PUBLIC WORKS**

Public Works

Ongoing

- Fund employee compensation plan to be market competitive
- Add Development Engineer Assistant position (shared with Community Development)

Capital

- Rebuild Public Works Facility
- Hazardous Concrete Repair
- Highland Drive EIS
- 9400 S/700 E Intersection Improvements
- Street Reconstruction

Public Works (continued)

Waste Fund

Ongoing

- Increase line item for Landfill Costs
- Direction regarding bulk waste program

Fleet Fund Ongoing

- Increase fleet replacement amount to previous level
- Increase line item for Parts

Budget Priorities **PARKS & RECREATION**

Parks & Recreation Ongoing

- Fund employee compensation plan to be market competitive
- Increase in operating budget to cover maintenance of Bell Canyon Preservation Trailhead and Plaza pump maintenance

Capital

- Rebuild Alta Canyon Sports Center
- Quail Hollow Park
- Main Street Park improvements

Alta Canyon Sports Center Ongoing

Address budgetary issues resulting from COVID

Budget Priorities **COMMUNITY DEVELOPMENT**

Community DevelopmentOngoing

Fund employee compensation plan to be market competitive

One-Time

Additional funding to complete office improvements

Capital

General Plan Land Use update

Budget Priorities **PUBLIC UTILITIES**

Public Utilities

Ongoing

Fund employee compensation plan to be market competitive

Water

Ongoing

- No Water rate increase, but needed in future years
- Increase Water Purchases line items to cover 3% rate increase by Metro
- Increase Line Maintenance and Repair line item
- Increase Well Power and Lights line item

Public Utilities (continued) Water (continued)

One-Time

Fleet purchases

Capital

- Boring Water Pipe Under I-15
- Well Infrastructure
- Water Construction Washout

Public Utilities (continued) Storm Water

One-Time

Fleet purchases

Capital

- Dry Creek Flood Control
- Floodplain Projects

Public Utilities (continued) Street Lighting

Ongoing

 Decrease Street Lighting Power line item due to savings from LED light replacement project

Capital

Street Lighting Program for Unlit Streets

Budget Priorities

RDA / ECONOMIC DEVELOPMENT

RDA/Economic Development Ongoing

- Fund employee compensation plan to be market competitive
- Future funding of Economic Development

Project Area Infrastructure

- Utilizing Affordable Housing funds
- Agreement extensions for development projects due to COVID

Budget Priorities **MAYOR'S SUMMARY**