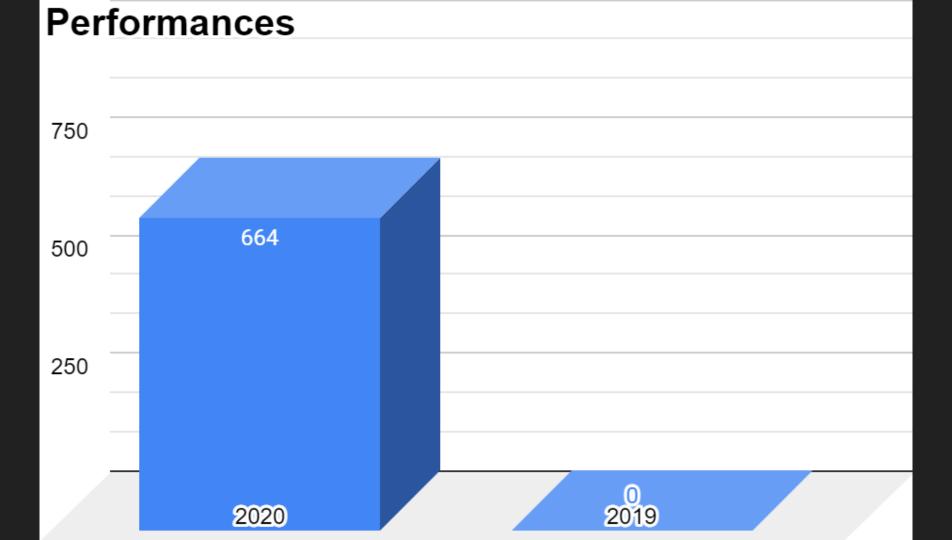


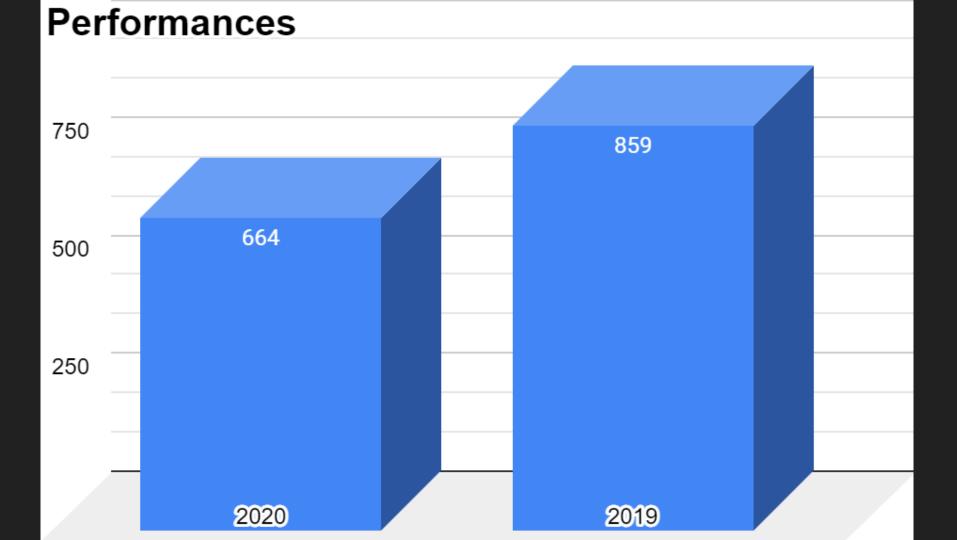
Hale Centre Theatre

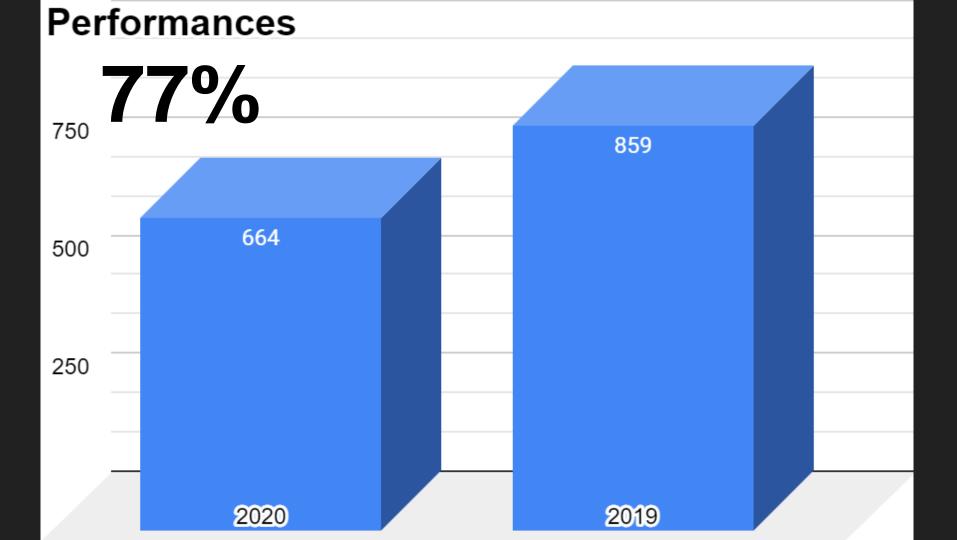
AT THE .-

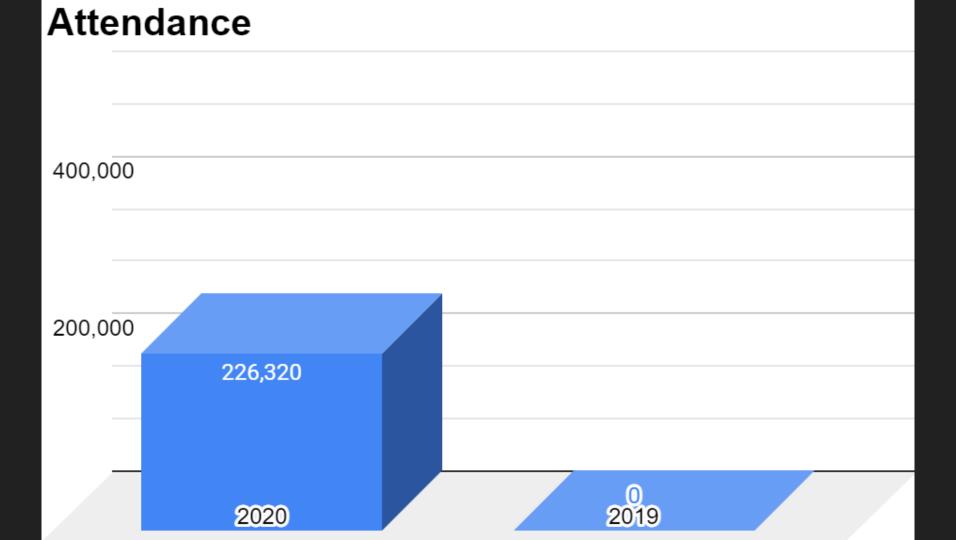
MOUNTAIN AMERICA

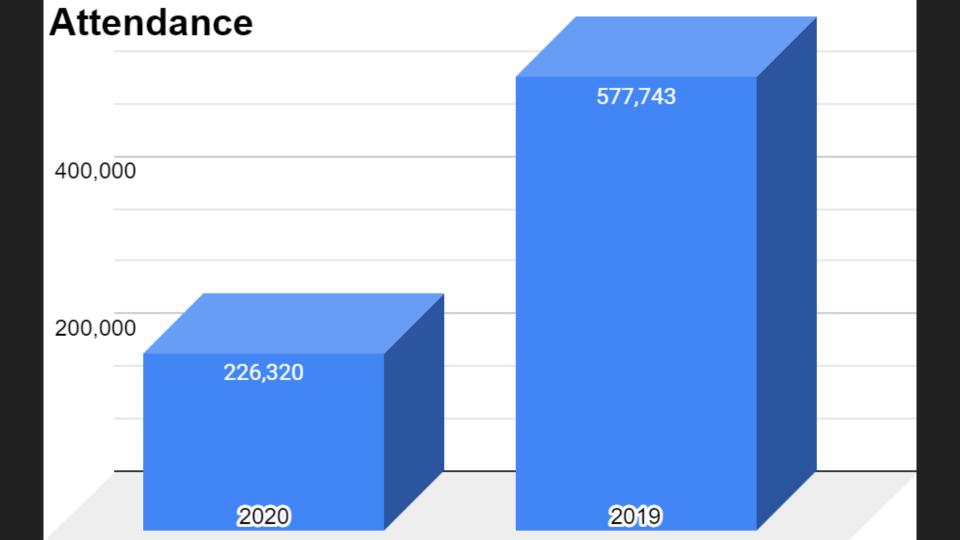
PERFORMING ARTS CENTRE

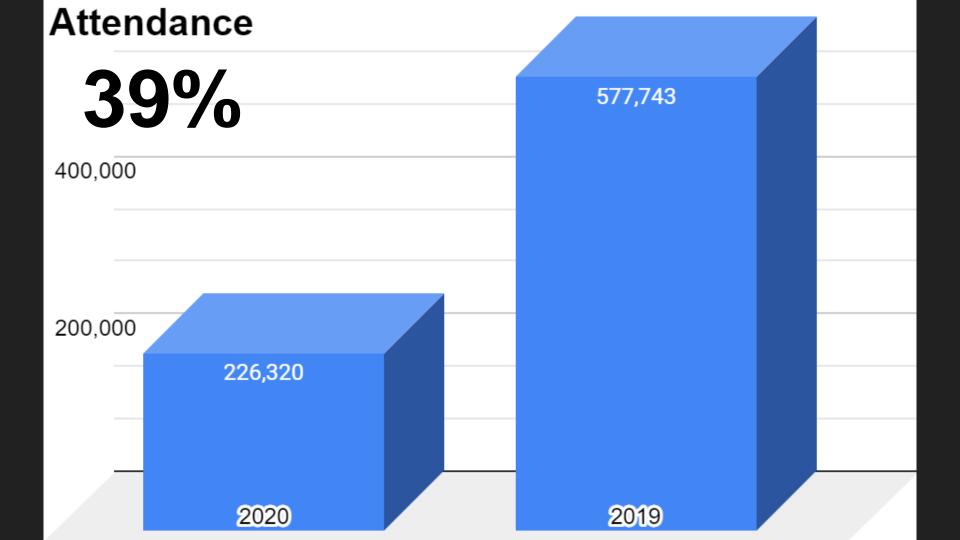


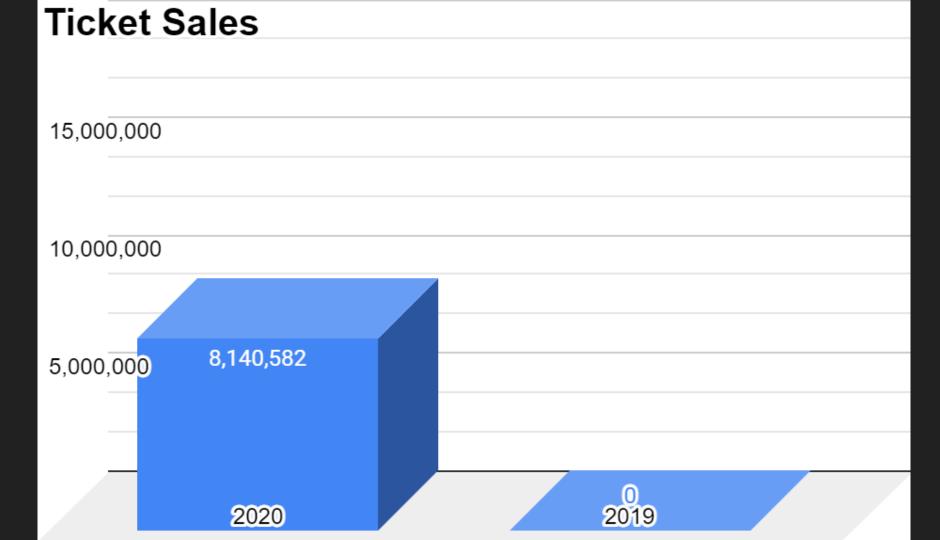


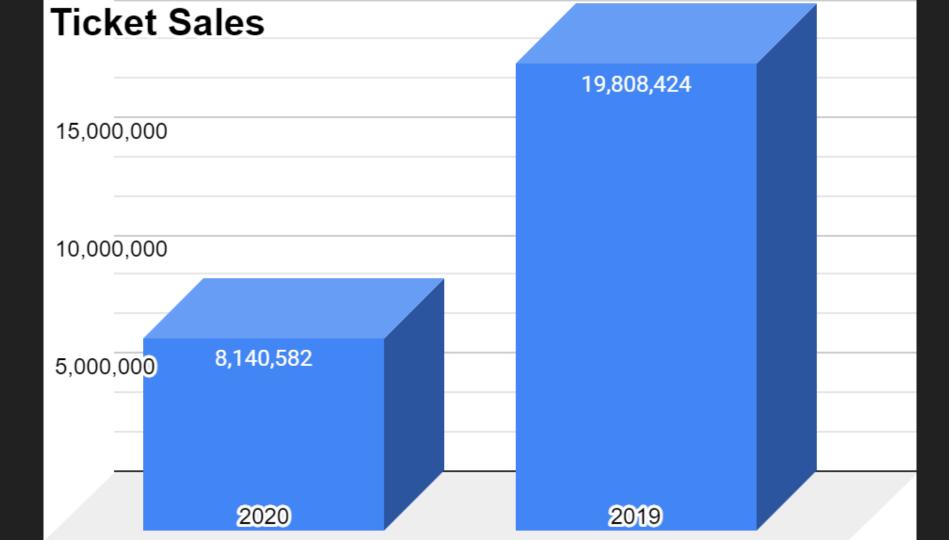


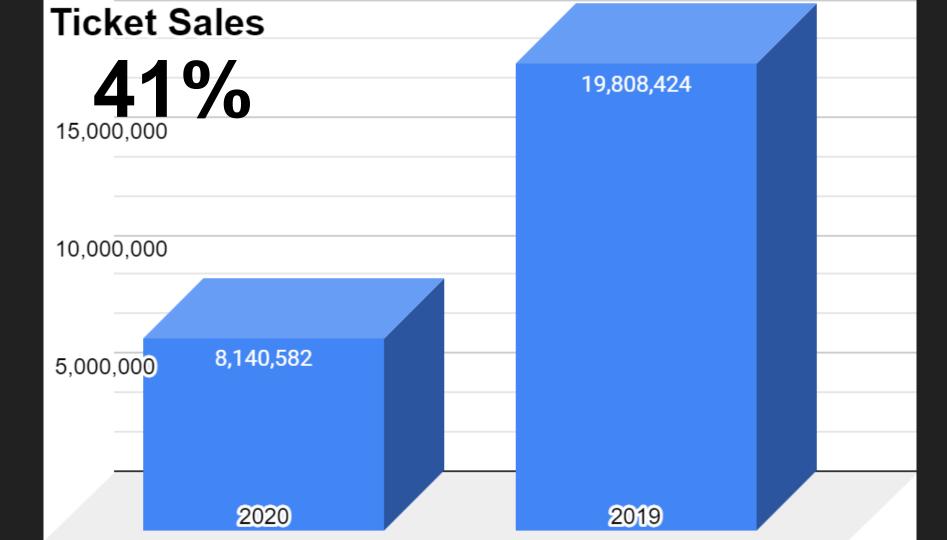


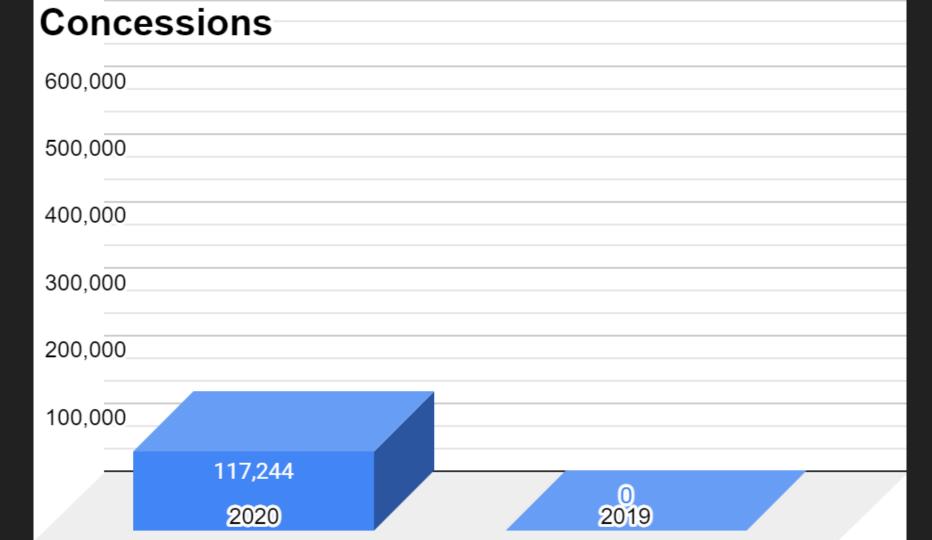


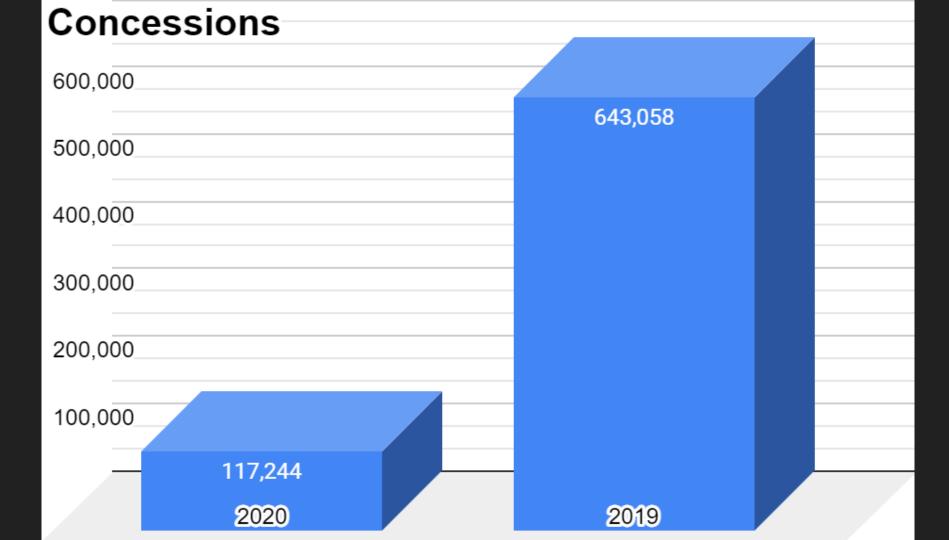


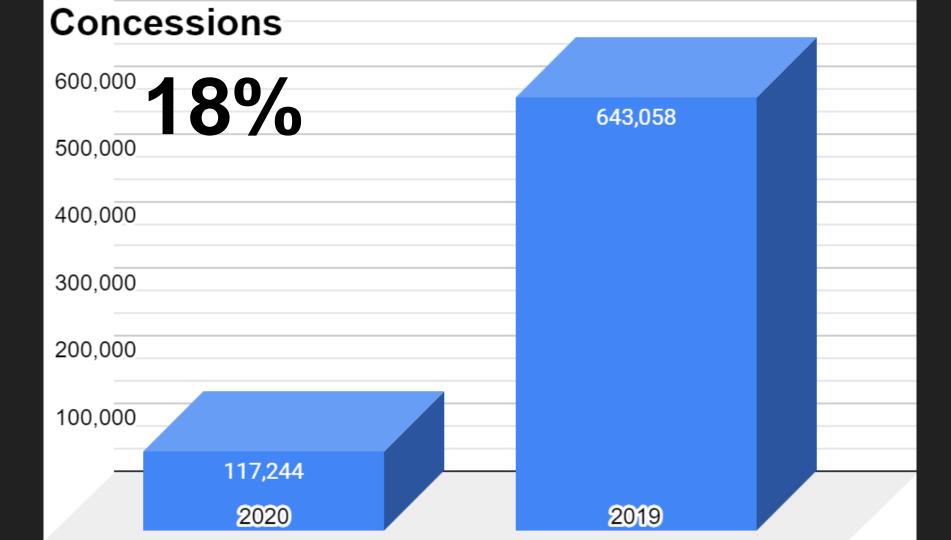


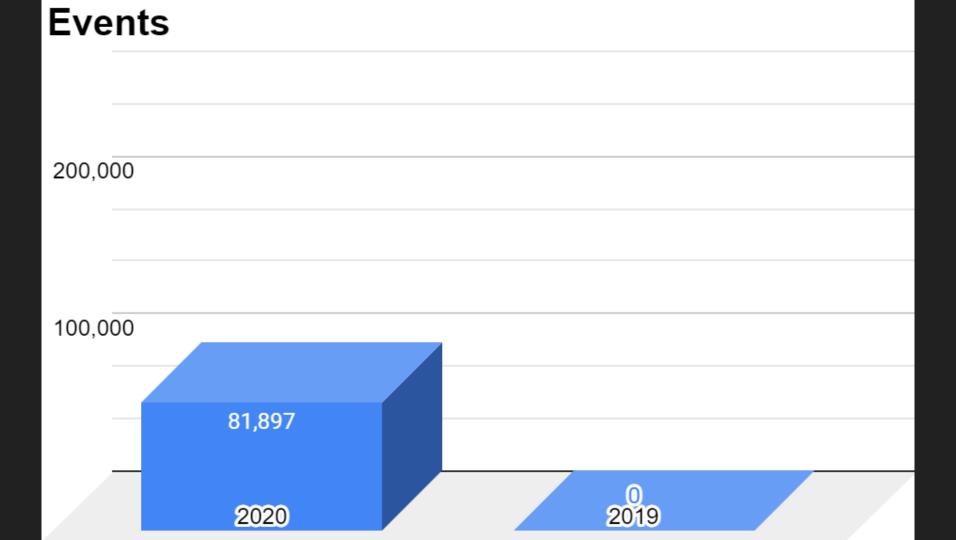


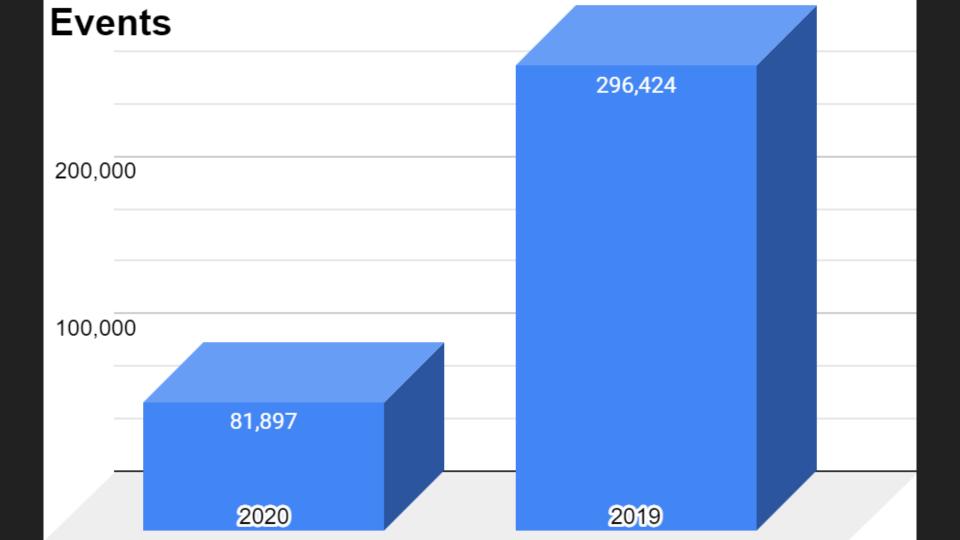


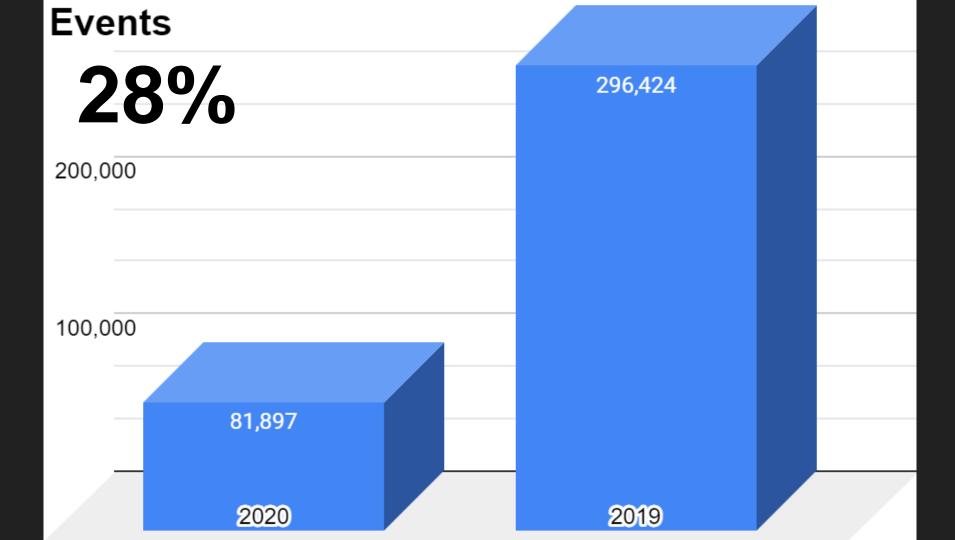


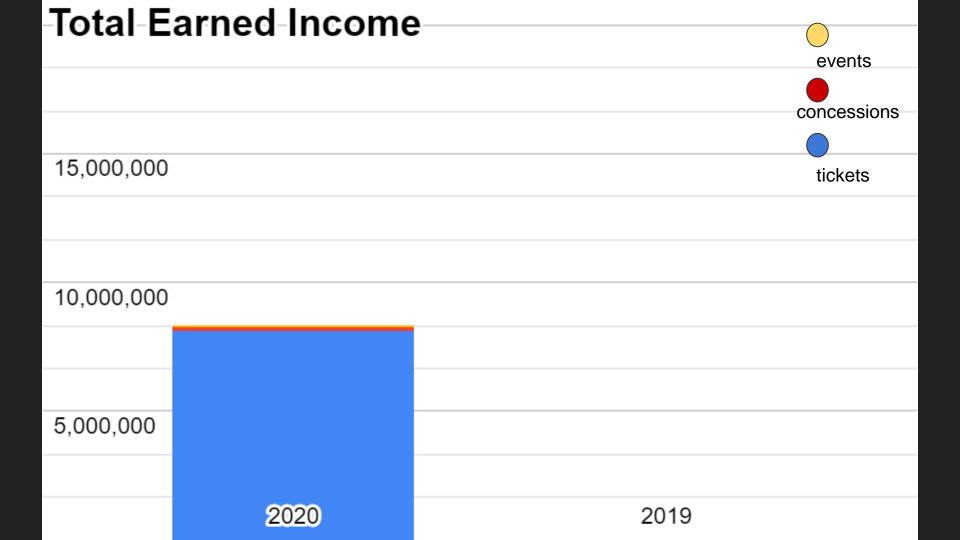


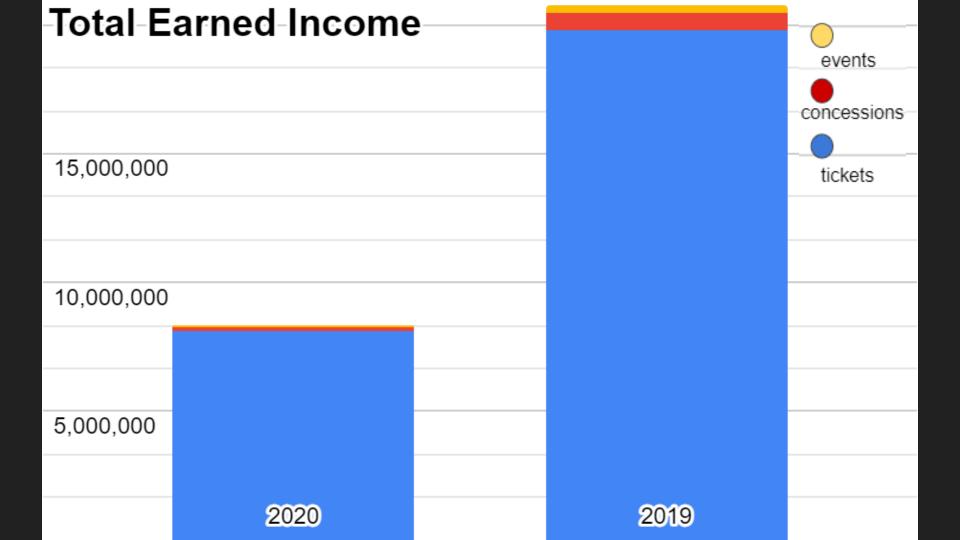


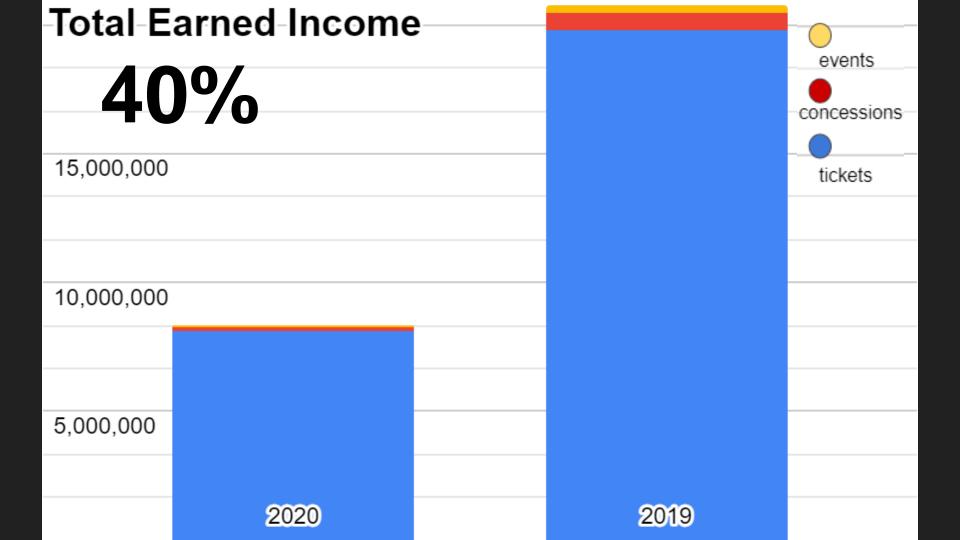




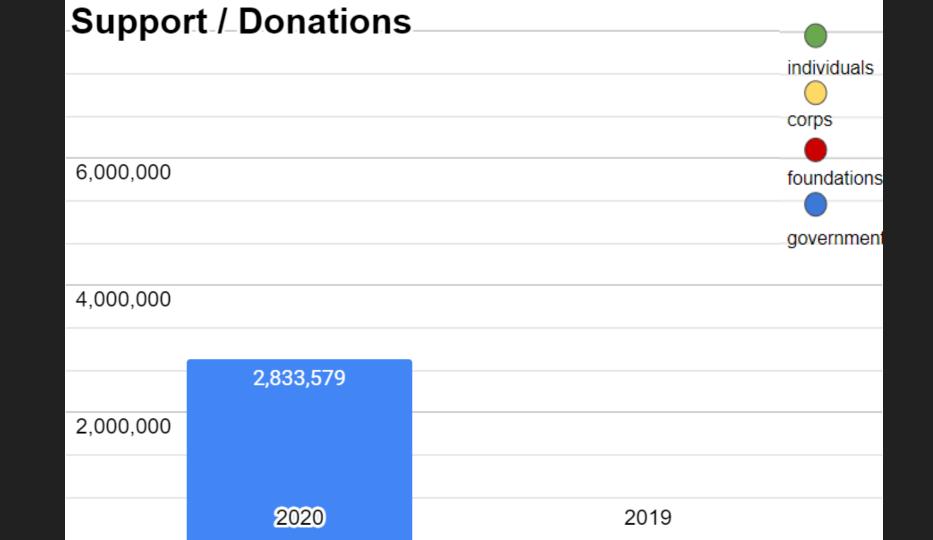


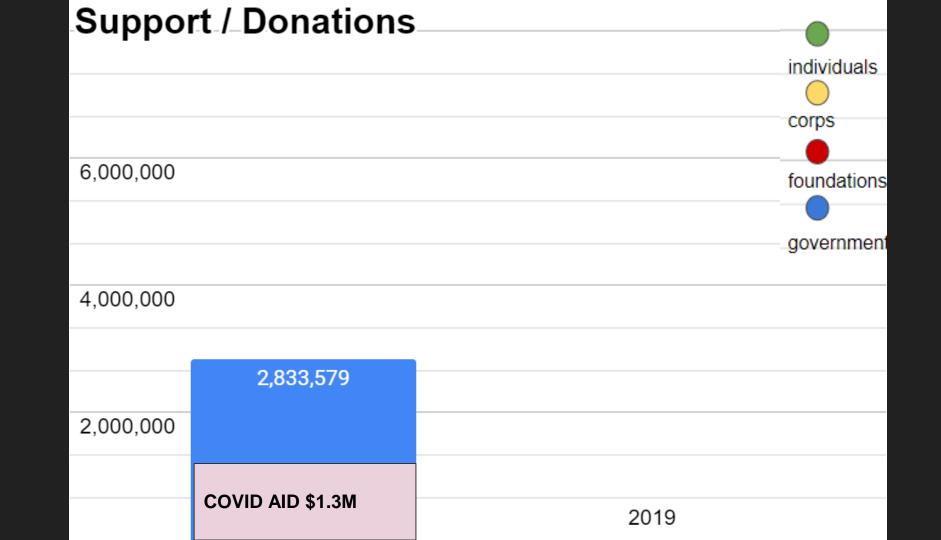


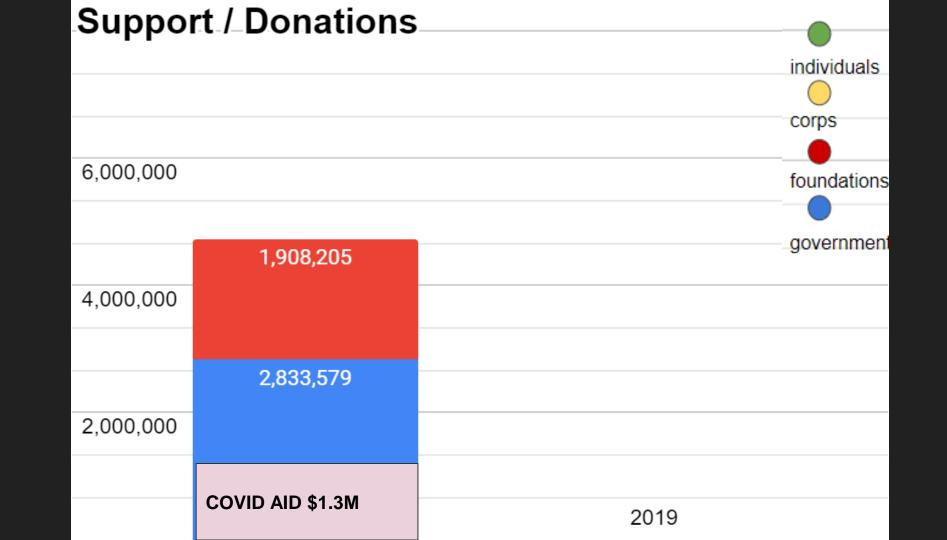


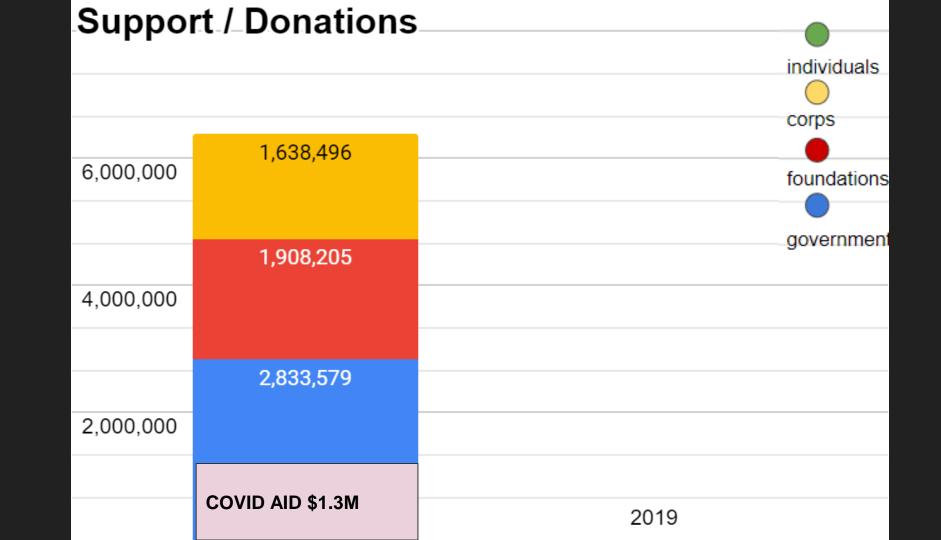


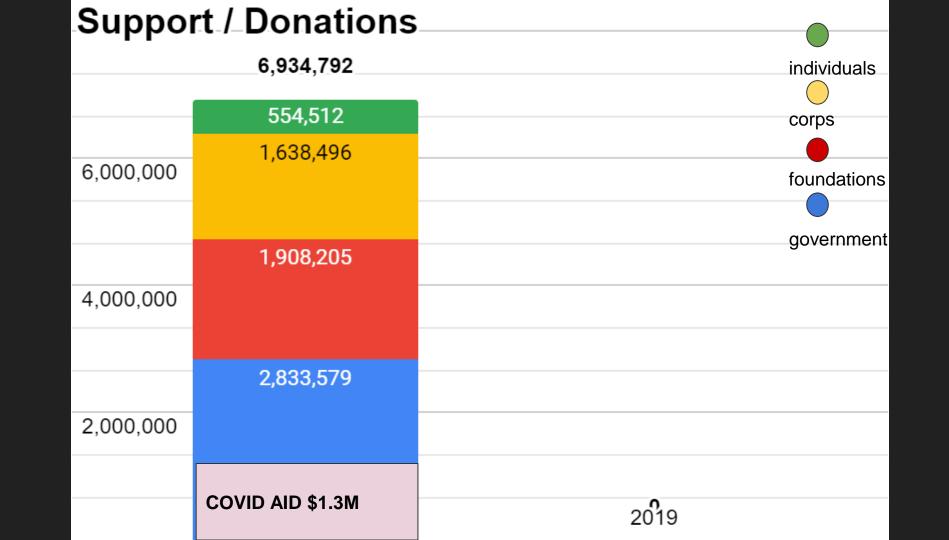
UNEARNED INCOME (SUPPORT, DONATIONS)

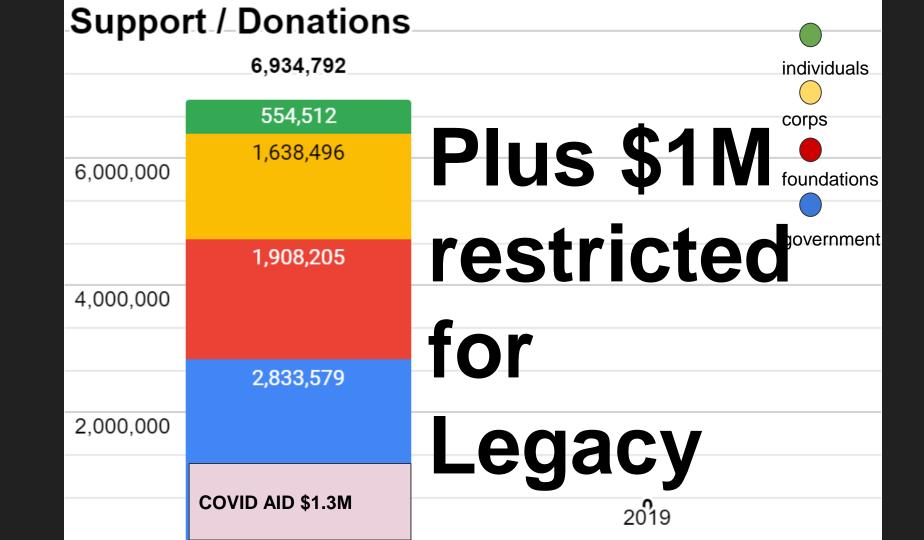






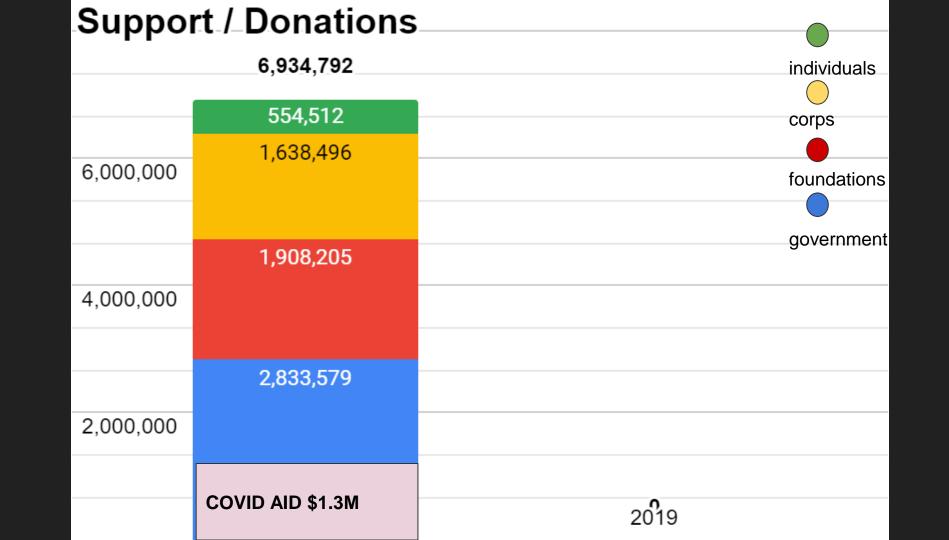


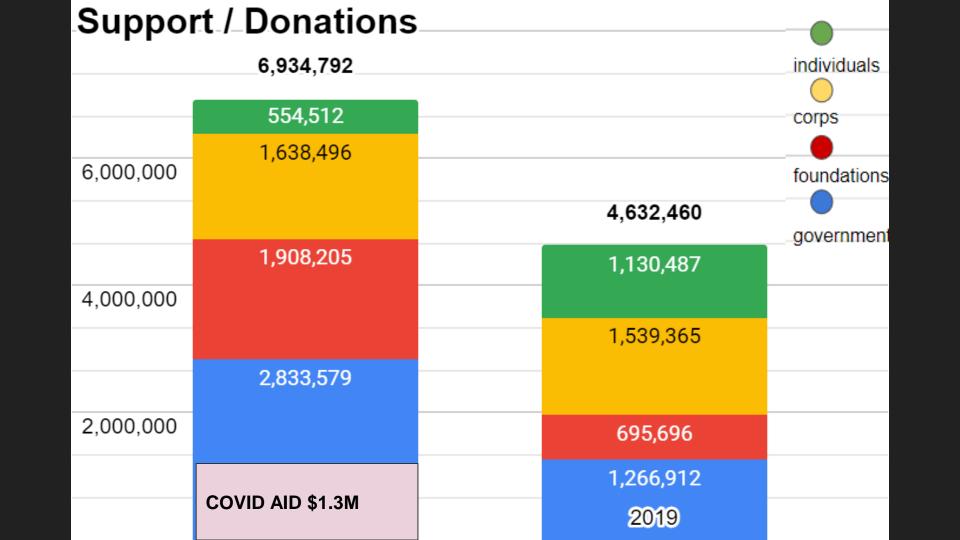


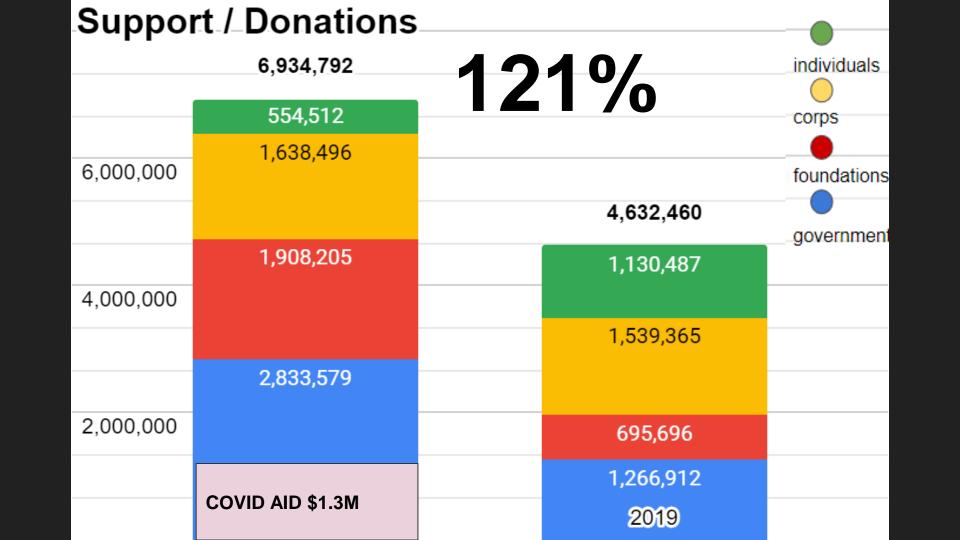


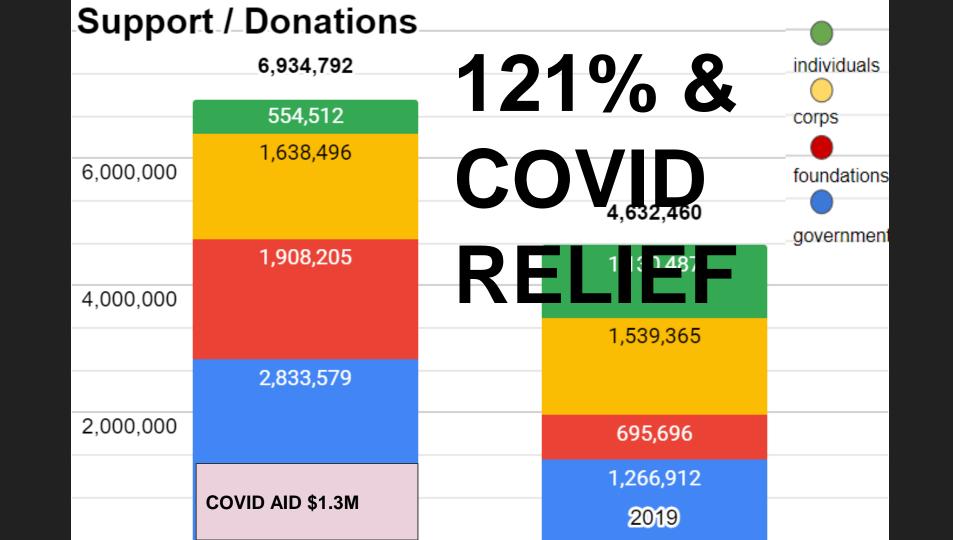




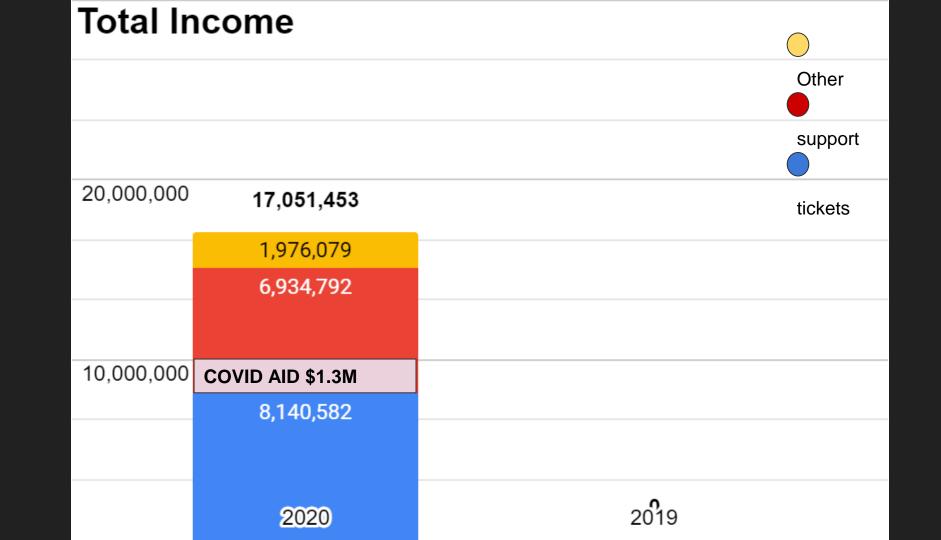


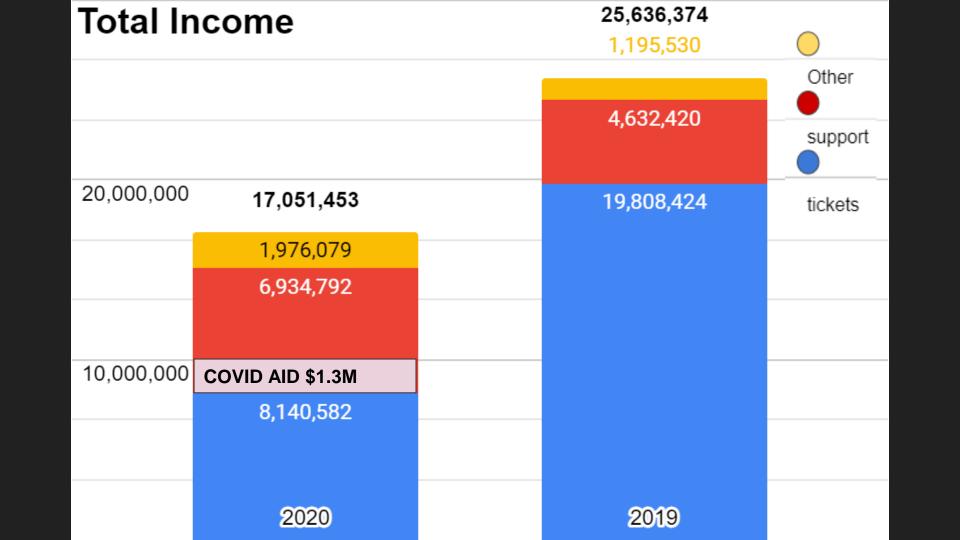


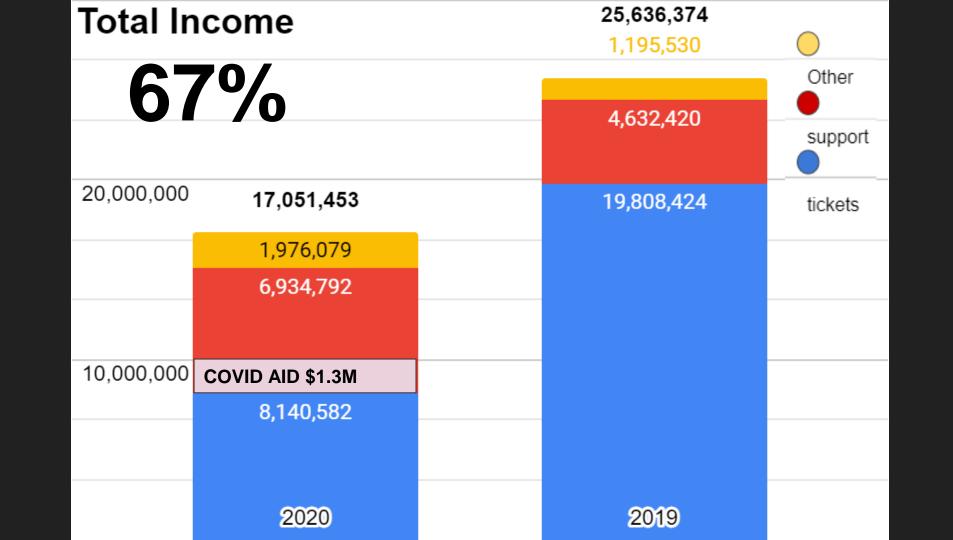


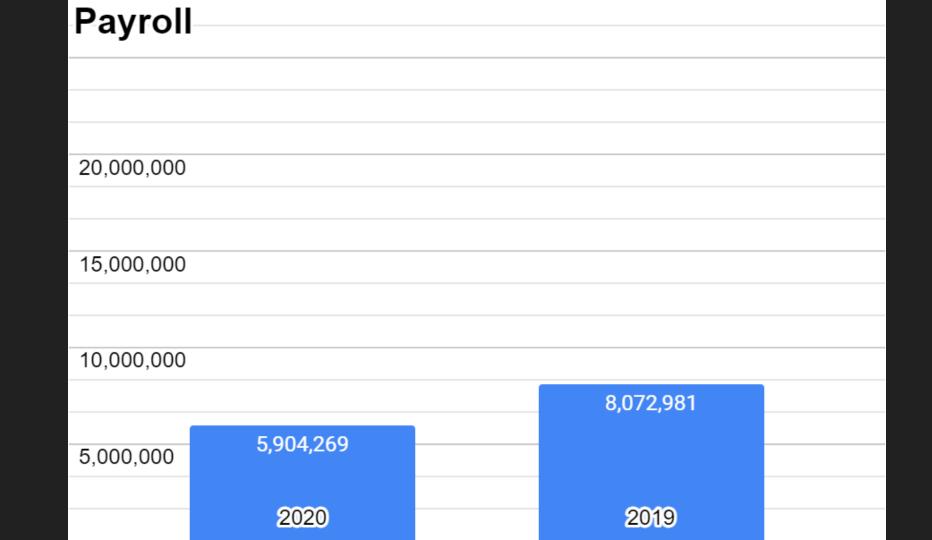


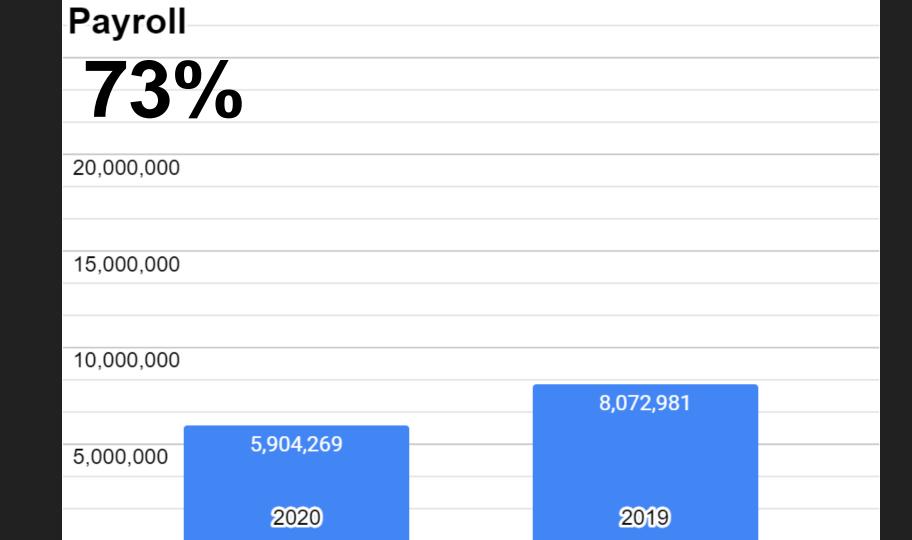
TOTAL INCOME

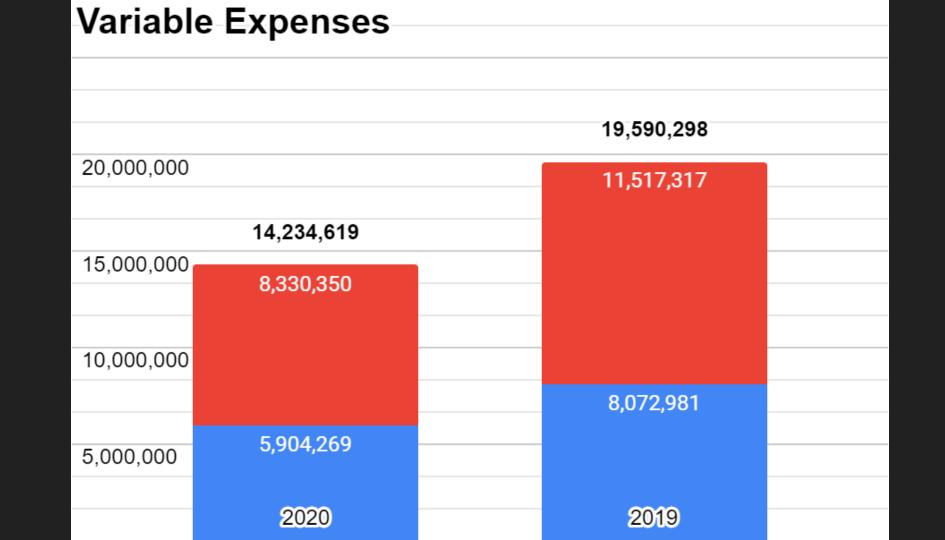




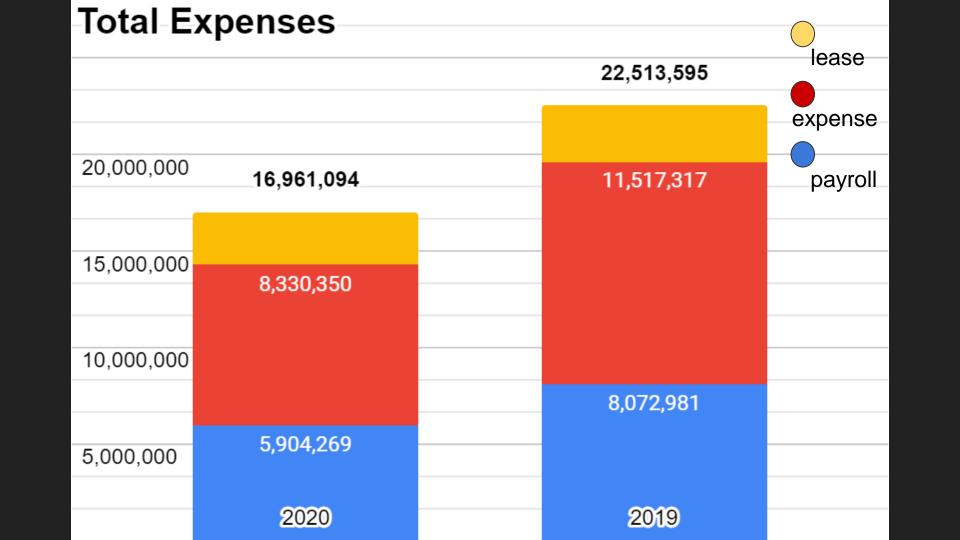


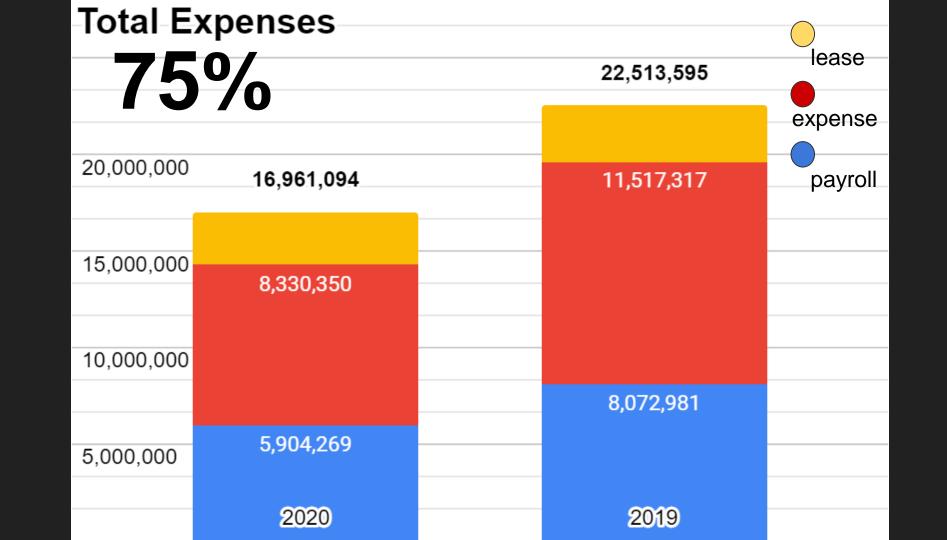




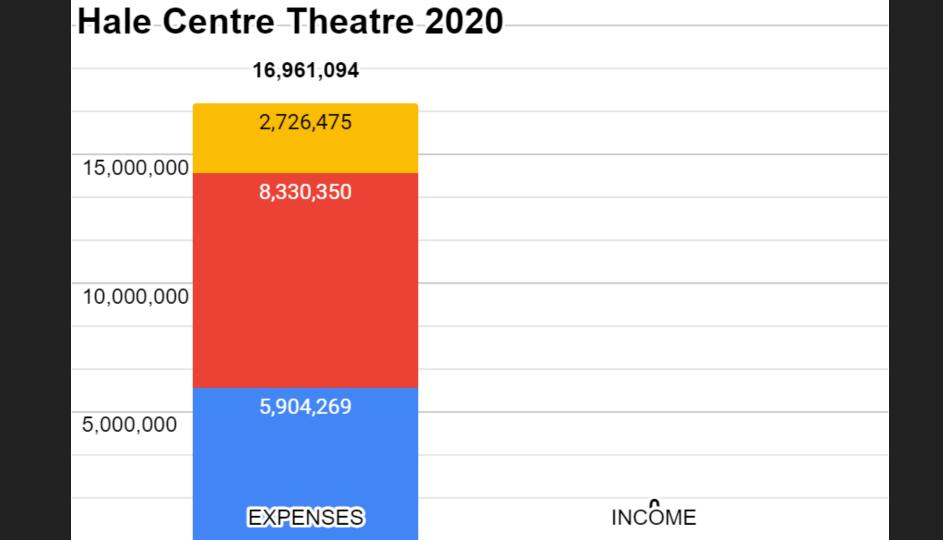


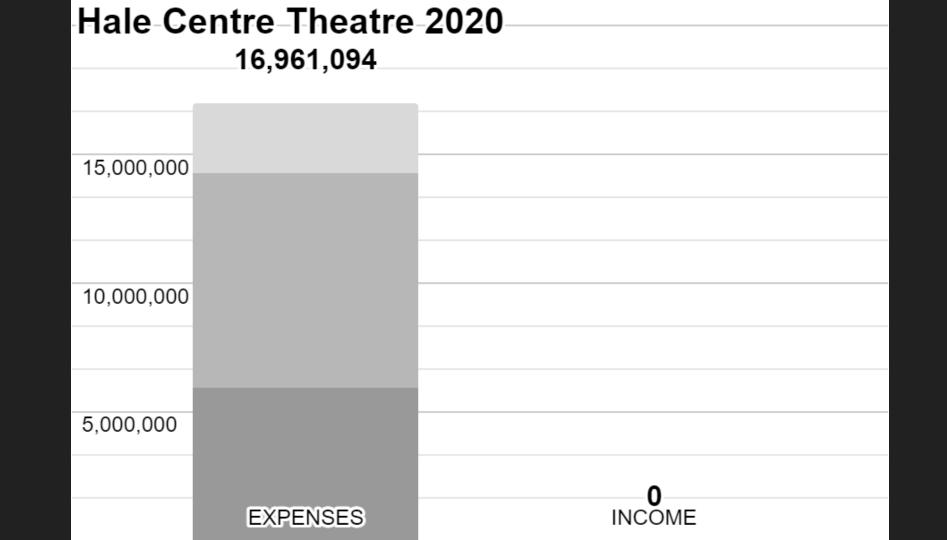
Variable Expenses **72%** 19,590,298 20,000,000 11,517,317 14,234,619 15,000,000 8,330,350 10,000,000 8,072,981 5,904,269 5,000,000 2019 2020

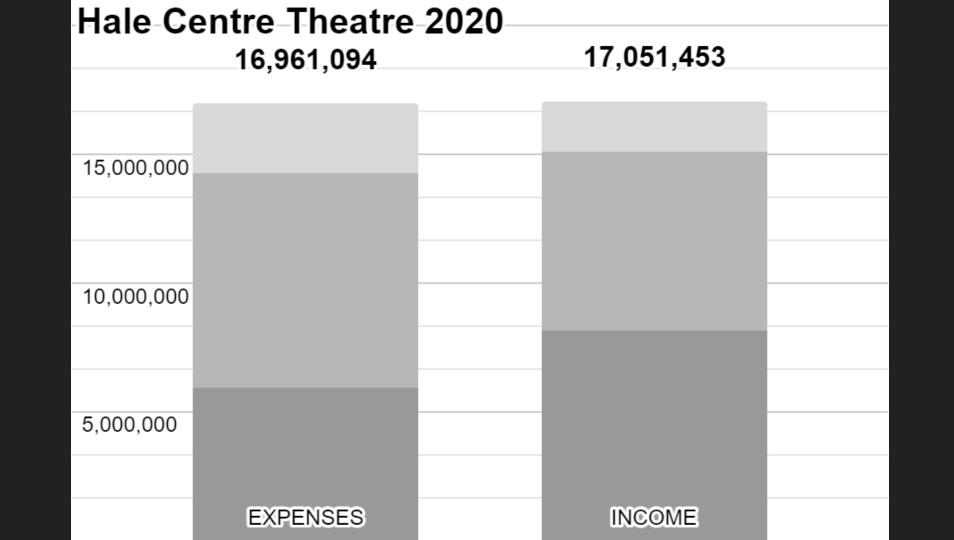


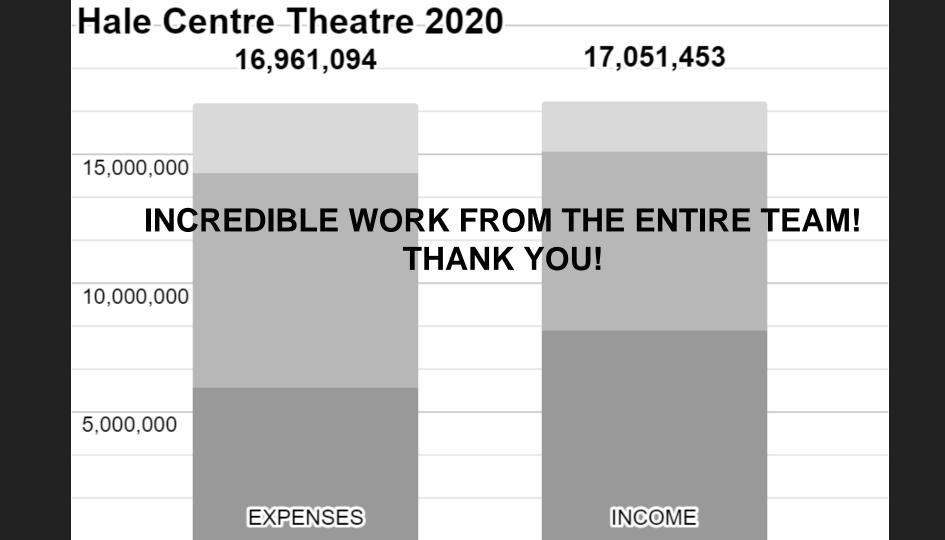


STATE OF THE THEATRE 2020 EXPENSES VS INCOME









Some permanent layoffs, senior leadership furloughs & pay cuts

Some permanent layoffs, senior leadership furloughs & pay cuts

Smaller audiences with no concessions

Some permanent layoffs, senior leadership furloughs & pay cuts

Smaller audiences with no concessions

Shuttered for 3 ½ months - nearly 100 part-time jobs temporarily lost

Moved over 300,000 patron seats due to closures/restrictions

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Extra office help cost over \$50,000

Moved over 300,000 patron seats due to closures/restrictions

Extra office help cost over \$50,000

Confidence eroded - reduced trust for future purchases - disappointed stakeholders

Millions behind in sales to start 2021

Millions behind in sales to start 2021 Reduced spending required long term

Millions behind in sales to start 2021 Reduced spending required long term No change to \$3M fixed lease cost

Millions behind in sales to start 2021
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Seating restricted to 25% for unknown length of time

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Giving & support levels will likely decrease

Millions behind in sales to start 2021
Reduced spending required long term
No change to \$3M fixed lease cost
Seating restricted to 25% for unknown length of time
Giving & support levels will likely decrease
Must rebuild audience interest and trust

2021 Projection

HCT will keep Utah artisans working

End the year break-even or with small deficit

Prepared to weather restrictions through summer



Hale Centre Theatre

AT THE .-

MOUNTAIN AMERICA

PERFORMING ARTS CENTRE