



BUDGET WORKSHOP

February 8, 2022

Budget
Workshop

**Guiding Financial Principles
and Policies**

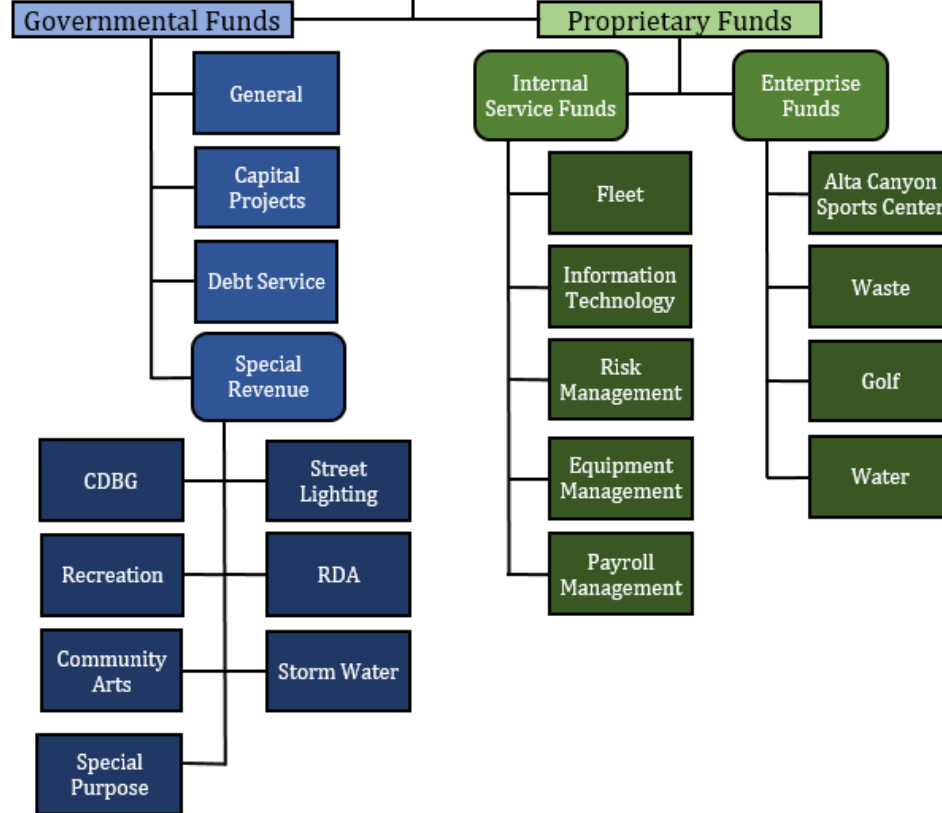
Guiding Financial Principles

- The City exists to serve the needs of its citizens
 - Receive citizen feedback for changing needs
- Strive for economy, efficiency, and effectiveness
 - Services should not cost more than similar private business services
- Generational fairness
 - Each generation of taxpayers should pay its fair share of long-term costs
- Taxes vs. Fees
 - Services rendered to the general public vs. specific groups
- Maintain reasonable fund balances

Revenue Policies

- Estimate Revenues Conservatively
- Use portion of ongoing revenue for one-time expenditures.
- Minimize the use of one-time revenue for ongoing services
- Aggressively collect revenue or taxes due
- Annually review fees and licenses
- Maintain a stable tax rate

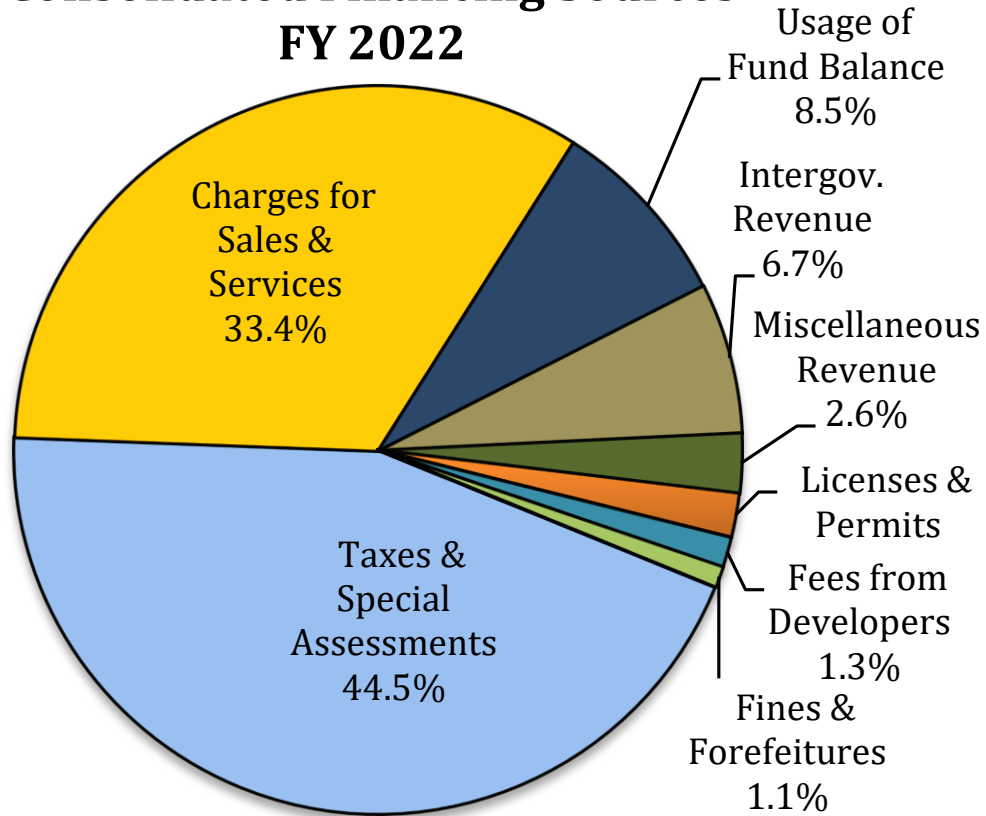
Financial Structure



Budget Workshop

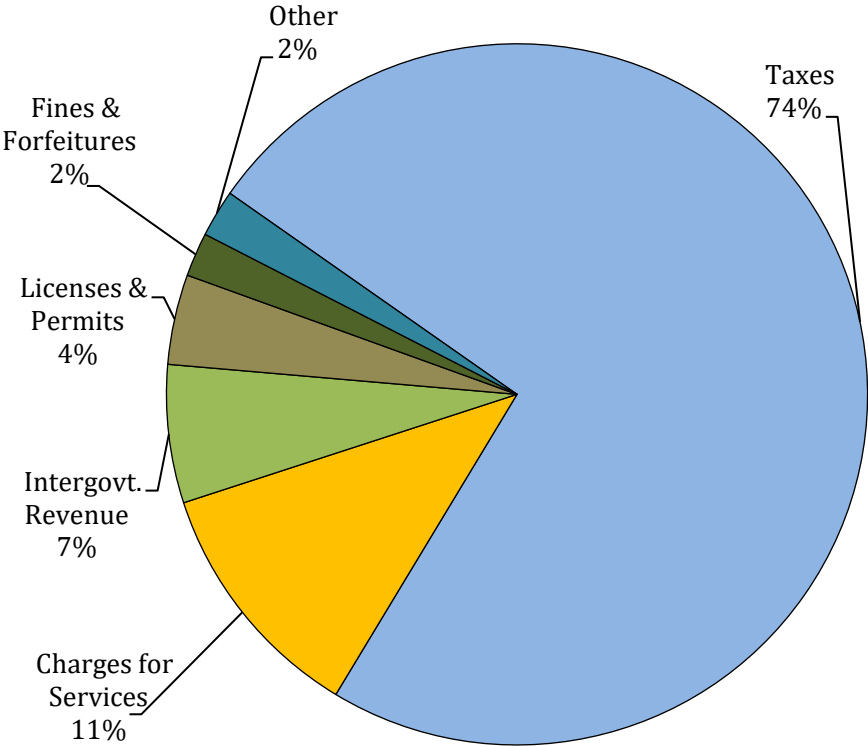
Major Revenue Sources

Consolidated Financing Sources FY 2022



Major Revenues: General Fund

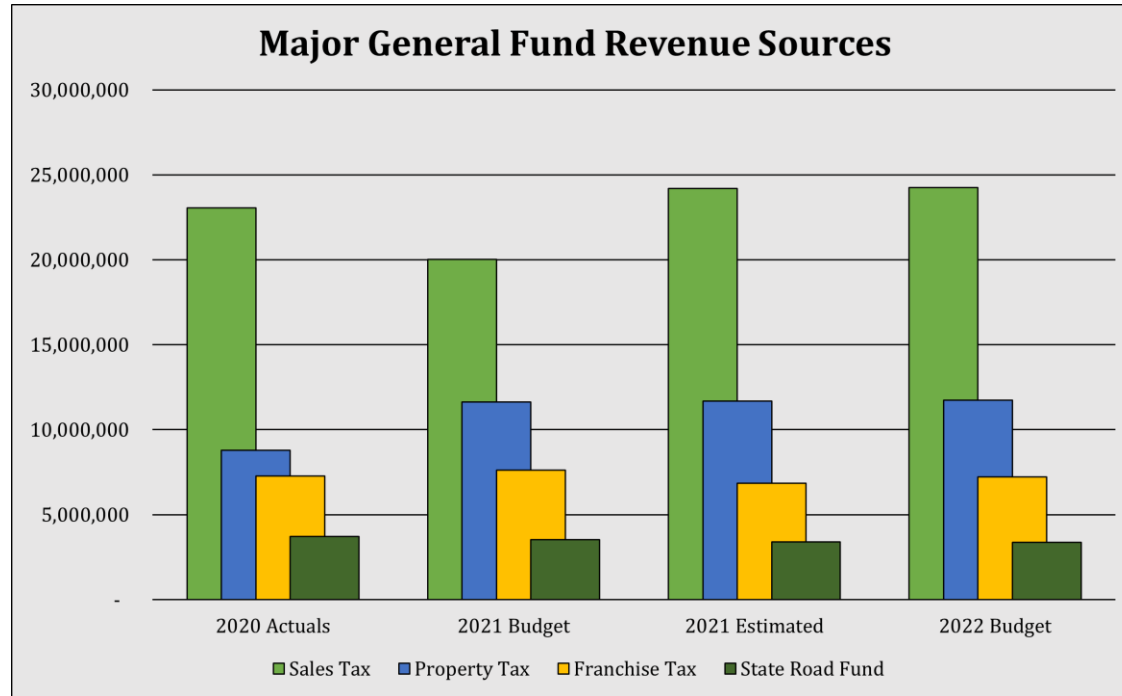
General Financing Sources FY 2022



General Fund Revenues Historical Percentage of Total

Revenue	Budgeted Revenues % Distribution				
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Taxes & Special Assessments					
Property Tax	15.9%	15.8%	19.7%	20.8%	19.7%
Sales Tax	37.9%	40.0%	39.3%	35.8%	40.7%
Franchise Tax	14.4%	14.3%	12.8%	13.6%	12.1%
Motor Vehicle Fee	1.1%	1.2%	1.1%	1.2%	1.1%
Transient Room Tax - City	0.0%	0.0%	0.0%	0.2%	0.2%
Licenses & Permits	5.2%	5.1%	4.9%	4.9%	4.2%
Intergovernmental Revenue					
State Road Funds	6.6%	6.5%	6.4%	6.3%	5.6%
Other Intergovernmental	0.5%	0.5%	0.5%	0.7%	0.7%
Charges for Sales & Services	11.8%	11.6%	11.1%	11.9%	11.4%
Fines & Forfeitures	2.8%	3.1%	2.3%	2.4%	2.0%
Misc. Revenue	1.4%	1.5%	1.6%	1.9%	1.8%
Transfers In from Other Funds	2.4%	0.4%	0.3%	0.4%	0.3%
Total	100%	100%	100%	100%	100%

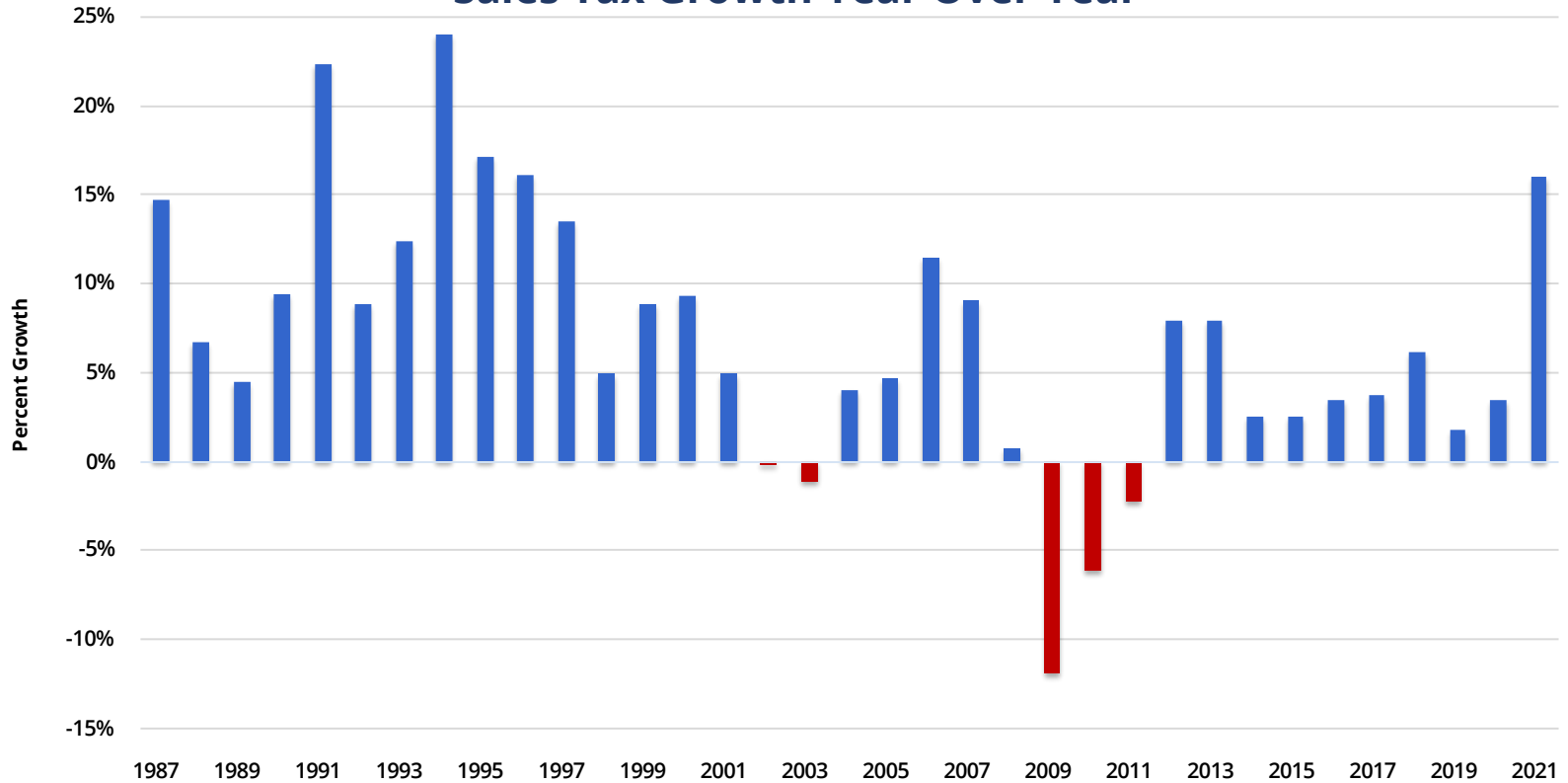
GF Major Revenues



These four sources comprise 78% of the General Fund revenue

Sales Tax Revenue Historical Growth

Sales Tax Growth Year Over Year



Budget Workshop

Recent Key Financial Events

Significant Financial Events

- Long-term Financial Analysis
- Capital Facilities Assessment
 - *Alta Canyon, Parks & Rec Building, Public Works Facility, Fire Station 31*
- Comprehensive Financial Sustainability Plan
- Property tax increase in July 2019 primarily for public safety staffing and operational needs
- Pandemic
 - *Operating Impacts*
 - *Federal Grants*
- Police labor market pressure and compensation package commitment
- Alta Canyon Sports Center Study
- Parks & Rec Building Re-Use Analysis

Budget
Workshop

**GENERAL FUND
HISTORICAL OVERVIEW**

General Fund Historical Overview

Department	Budgeted Expenses % Distribution				
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Administration	3.4%	3.1%	3.3%	3.4%	3.3%
City Council	1.5%	1.5%	1.6%	1.6%	1.7%
Attorney	3.4%	3.2%	3.5%	3.3%	3.3%
Court Services	2.5%	2.5%	2.4%	2.5%	2.4%
Administrative Services	6.9%	7.3%	7.7%	8.3%	7.9%
Police	28.5%	29.4%	30.2%	31.2%	32.9%
Fire	17.8%	18.0%	19.0%	19.6%	19.7%
Public Works	9.3%	9.1%	10.5%	9.4%	9.7%
Parks	9.6%	10.3%	10.3%	10.2%	9.7%
Community Development	5.0%	5.3%	5.4%	5.4%	5.1%
Non-Departmental	3.1%	2.4%	1.8%	2.1%	2.1%
Transfers to Other Funds					
RDA Civic Center South	0.1%	0.1%	0.0%	0.0%	0.0%
Recreation	0.6%	0.7%	0.7%	0.7%	0.7%
Community Events	0.9%	0.0%	0.0%	0.0%	0.0%
Community Arts	0.8%	0.5%	0.6%	0.4%	0.4%
Justice Court Bonds	0.4%	0.4%	0.4%	0.4%	0.4%
Soccer Stadium Bonds	0.5%	0.4%	0.5%	0.0%	0.0%
Mt. Jordan Theater Bonds	0.3%	0.3%	0.3%	0.3%	0.3%
Capital Proj. - Gen. Fund	0.4%	0.4%	0.5%	-0.3%	0.0%
Capital Proj. - Road Funds	4.9%	4.9%	1.2%	1.3%	0.0%
Alta Canyon Sports Ctr.	0.0%	0.0%	0.0%	0.0%	0.3%
IT Fund	0.0%	0.3%	0.3%	0.0%	0.0%
Percent Total	100.0%	100.0%	100.0%	100.0%	100.0%

General Fund Historical Overview

	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	5 Year Average	FY 2023 Estimated
Revenues	\$ 54,503,287	\$ 55,383,251	\$ 58,306,736	\$ 55,971,421	\$ 62,144,311	\$ 57,261,801	\$ 64,575,000
Expenses	54,503,287	55,383,251	58,306,736	55,971,421	62,144,311	57,261,801	61,375,000
Available	-	-	-	-	-	-	3,200,000
Dollar Change	\$ 1,652,447	\$ 879,964	\$ 2,923,485	\$ (2,335,315)	\$ 6,172,890	\$ 1,858,694	\$ 2,430,689
Percent Change	3.13%	1.61%	5.28%	-4.01%	11.03%	3.41%	3.91%

General Fund Historical Overview

FY 2023 Estimated

Revenues \$ 64,575,000

Expenses 61,375,000

Available 3,200,000

Dollar Change \$ 2,430,689

Percent Change 3.91%

Available Amount Includes:

- **\$2.3M** in revenue growth
- **\$140K** in debt service and fund balance adjustments
- **\$780k** in one-time appropriations adjustments

A portion of available revenue is typically allocated to one-time items each year

**General Fund
Historical Overview**

One-Time Revenues	FY 2023
General Revenue for Capital Projects	\$ 7,000,000
Restricted Revenues	
Park Impact Fees	515,000
Trail Impact Fees	12,500
Fire Impact Fees	95,000
Road Funds	1,102,000
Transportation Sales Tax	2,594,000
Total	\$ 11,318,500

Budget
Workshop

BUDGET CALENDAR

FY 2023 Budget Calendar

Date	Event
Year-round	Receive citizen input through focus groups, surveys, community meetings, public comment, social media and other electronic correspondence, and personal conversations.
January	Begin developing short and long-term forecasts
January - March	Budget work sessions
	Develop preliminary revenue estimates
	Finalize internal service and administrative cost studies
February - March	Review department budget requests
	Review and update fee schedule
March	Finalize revenue forecasts
	Finalize compensation plan
	Review and balance Mayor's Proposed Budget
March - April	Prepare and publish Mayor's Proposed Budget
By May 3rd	Present Mayor's Proposed Budget; Adopt as Tentative Budget
April - June	Review the Tentative Budget
May - June	Public budget hearing
By June 28th	Adopt the Final Budget