

# Long-Term Financial Analysis

August, 2018

DRAFT



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## INTRODUCTION

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The challenges and opportunities facing Sandy City can be complex and require a collaborative approach to manage. As a key element of this effort, the annual budget review and approval process may be considered one of the most important policy and decision-making processes our city undertakes each year. However, because the budget process is only done annually, it may not provide the long-term perspective needed to be helpful in preparing and meeting the city's service objectives. The long-term financial analysis is intended to complement the city's planning framework because it brings a long-term perspective to resource availability. Long-term planning is necessary for setting realistic boundaries on what the city can accomplish and it helps bring focus to allocating resources to the highest priorities.

Long-term financial planning combines financial forecasting and strategy to identify both future challenges and opportunities. Our purpose is not simply to project the status quo for years to come – rather, it considers a series of future possibilities confronting Sandy City, examines the financial consequences, and determines the most appropriate response. It is from this broad consideration that the primary benefit of this analysis flows: to stimulate discussion and thinking about the long-term impacts of decisions made today and how Sandy can begin positioning itself now to maximize its ability to meet challenges, exploit opportunities, and deliver a stable level of essential services.

This analysis begins with the city's overall mission and goals. It then includes guiding financial principles of the city along with revenue policies, as well as a description of major revenue sources. Afterward, there is a section identifying the city's major expenditures and describing the city's debt policy and outstanding debt service. The next section includes a scenario for the following funds:

- General Fund
- Community Arts
- Recreation
- Alta Canyon
- Golf
- Waste
- Water
- Storm Water
- Street Lighting
- Capital Projects

Some funds were not included because they are addressed in other reports or they service the funds noted above and are thereby indirectly captured in these projections. Such funds include RDA, CDBG, Fleet, I.T., Trust Funds, Risk, Payroll and Equipment Management.

It is anticipated that this analysis will help to generate strategies that can be made operational in the forthcoming annual budgets of the city.

## GOALS & OBJECTIVES

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Sandy City has adopted the following mission statement:

*“Working together to enhance the quality of life in our community”*

Sandy’s mission, as stated in the current budget document reflects the input of numerous individuals and groups, including the Mayor, the City Council, citizens, the Chief Administrative Officer, department heads, budget staff, and others. This section outlines eight citywide goals that have shaped budgetary decisions for this fiscal year in efforts to enhance the quality of life for Sandy citizens. Although all eight goals are important, the goal of maintaining and improving basic core municipal services is the highest priority.

### **FY 2018-19 Citywide Goals:**

- 1) Maintain and improve basic core municipal services
- 2) Maintain integrity of residential neighborhoods and preserve property values
- 3) Preserve and improve public infrastructure and transportation systems
- 4) Preserve and expand existing businesses / seek new clean commercial businesses
- 5) Develop and improve the city’s recreational trails and increase recreational opportunities (i.e. provide park and green spaces for recreational activities and to enhance the environment)
- 6) Develop and maintain community facilities
- 7) Strengthen communications with citizens, businesses, and other institutions
- 8) Maintain a highly qualified employee workforce



## GUIDING FINANCIAL PRINCIPLES

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While the city's long-term goals and objectives guide what the budget accomplishes, how that is accomplished is based on the following guiding principles:

- Sandy City exists only to serve the needs of its citizens. Since these needs are continuing and changing, the city should consistently receive citizen feedback based on both long-term and current needs.
- Sandy City should strive for economy, efficiency, and efficacy in providing basic services. Thus, these services should not cost more than similar services provided by private industry.
- Sandy City should strive for generational fairness. Thus, each generation of taxpayers should pay its fair share of the long-range cost of city services.
- Sandy City should finance services rendered to the general public (such as police, fire, streets, and parks) from revenues imposed on the general public, such as property and sales taxes. Generally, special services rendered to specific groups of citizens should be financed by user fees, license and permit fees, or special assessments.
- Sandy City should balance all budgets annually, in accordance with legal requirements set by the State of Utah, including:
  - The total of the anticipated revenues shall equal the total of appropriated expenditures (Section 10-6-110, U.C.A.).
  - The governing body of any city may not make any appropriation in the final budget of any fund in excess of the estimated expendable revenue for the budget period of the fund (Section 10-6-117, U.C.A.).
- Sandy City should allow for a reasonable surplus (fund balance) to accumulate for the following purposes:
  - To provide sufficient working capital.
  - To provide a cushion to absorb emergencies such as floods, earthquakes, etc.
  - To provide for unavoidable shortfalls in revenues.
  - To secure the city's debt and its bond rating.
  - To accumulate funding for planned capital expenditures.
  - To meet reserve requirements for liabilities already incurred but not yet paid as is the case with the Risk Management Fund.

The city has adopted specific policies based on these guiding principles by which it conducts its financial affairs.

### Fund Balance and Reserves

Utah state law allows cities to accumulate retained earnings or fund balances as appropriate in any fund (see U.C.A. 10-6-116). However, the law restricts balances in the general fund as follows: (1) Any fund balance less than 5% of estimated revenue may be used for working capital, certain emergency expenditures, or to cover an unexpected revenue shortfall that would result in a year-end excess of expenditures over revenues; (2) Fund balance greater than 5% but less than 25% may be used for budget purposes; and (3) Any fund balance in excess of 25% must be included in the appropriations of the next fiscal year.

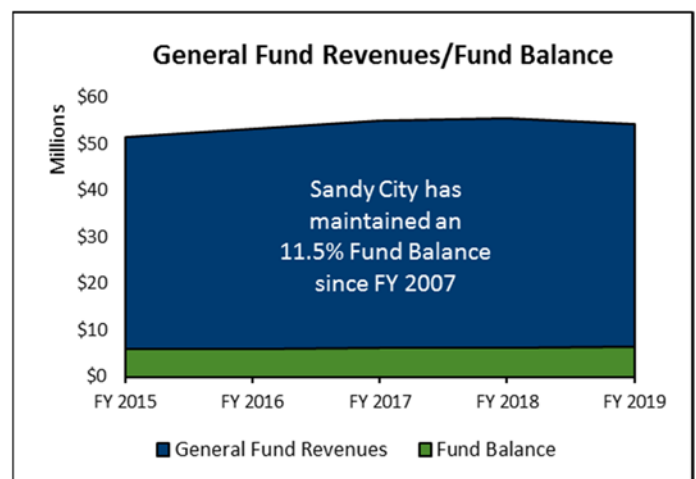


Chart 1 – General Fund Revenue and Balance.

## REVENUE & TAXATION

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Sandy City is funded through two categories of revenue: taxes and fees. Tax revenue is primarily used to pay for services provided to the public in general such as police, fire, streets, and parks. The city also provides services that benefit specific groups of citizens for which a specific fee is charged which is intended to pay for all or part of the costs incurred to provide that service. The city follows the revenue policies below:

### Revenue Policies

- Sandy City should estimate revenues conservatively to avoid unexpected deficits and to provide a funding source for capital project needs.
- Sandy City should seek to use a portion of ongoing revenue for one-time expenditures, thereby mitigating the effects of a downturn in ongoing revenue.
- Sandy City should minimize the use of one-time revenue to fund ongoing services.
- Sandy City should aggressively collect all revenues or taxes due.
- Sandy City should annually review user fees, impact fees, license and permit fees, and special assessments:
  - To determine that the full long-term service costs are not being subsidized by general revenues or passed on to future generations of taxpayers.
  - To determine the subsidy level of some fees.
  - To consider new fees.
- Sandy City should waive or defer fees only in accordance with the administrative appeal procedure under standards set by the City Council. The Finance Director has been designated as administrative appeal officer to review all revenue appeals. All fees waived or deferred must be documented and submitted to the City Treasurer. In addition, any fee determined to be uncollectible must be approved to be written off by the Finance Director.
- Sandy City should seek to maintain a stable tax rate. Generally, taxes should not be increased unless:
  - Inflation has clearly forced operating costs upward faster than tax growth.
  - New services are instituted to meet citizens' needs.
  - Otherwise determined to be in the best interest of the city as determined by the City Council.

### Revenue Analysis

*User Fees*—User fee revenue will be discussed in the section corresponding to the department that provides the service funded by the fee. User fees are based on an analysis of how much of the cost should be covered by the fee versus how much should be subsidized by general taxes and revenue. Factors considered in the analysis include:

- The current and long-term costs of providing the service.
- Whether the service benefits the general public versus an individual user, and
- Whether the same service can be offered privately at a lower cost.
- How the fees compare with those charged by other cities.

*General Taxes & Revenue*—The remainder of this section will provide information on the major tax revenue sources used to fund the city's general government services. Each source will have information on:

- How the tax is calculated,
- Significant trends,

- Underlying assumptions for the revenue estimates, and
- A look at how Sandy’s taxes compare with similar jurisdictions.

Ideally the City’s revenue would come from a balanced mix of sources. Conventional wisdom may suggest that a “three-legged stool” (i.e. combination of three major revenue streams) would provide more financial stability by avoiding over-reliance on a single revenue source. Obviously a three-legged stool is sturdier when each of the legs is the same length. This same logic applies to the City’s finances relative to revenue. Given our current situation, our proverbial three-legged stool would not even stand upright. While we do not expect equality between our three highest sources of revenue (sales tax, franchise tax, and property tax), it would be beneficial to work towards greater proportionality.

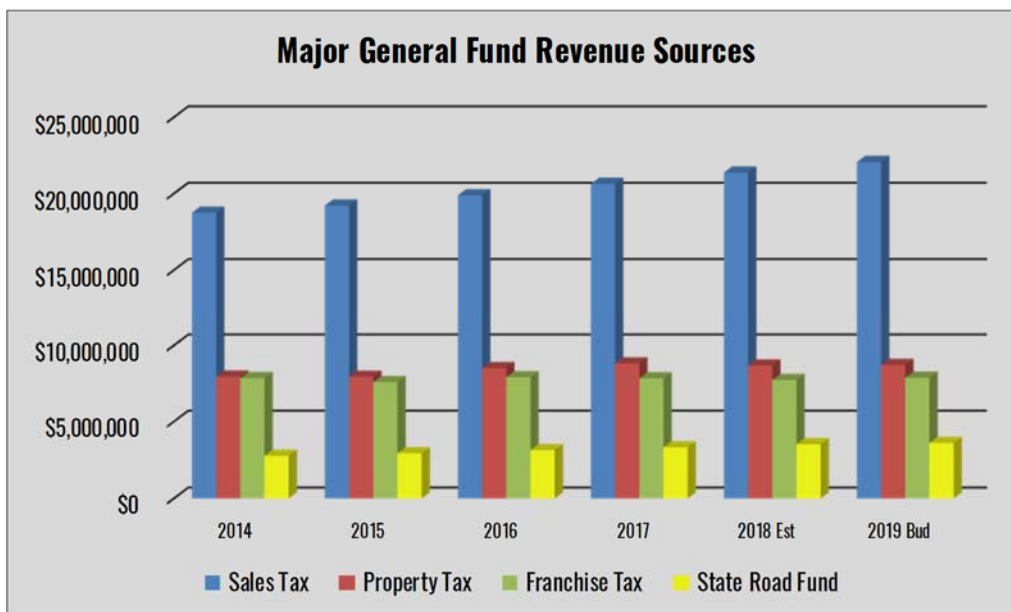


Chart 2 – Major General Fund Revenue Sources.

Chart 2 above shows the six-year trend for those revenue sources classified as general taxes and revenue as well as the receipts for state road funds. In total, these four sources comprise over 76% of the general fund revenue. Sales tax revenue fluctuates more with the economy than the other revenue sources. This chart also shows sales tax increasing as expected due to improvement in both the State and Sandy economy. Franchise tax, property tax, and state road funds, have remained relatively stable or have declined. The reasons for these shifts are outlined in the sections that follow. A breakdown of the major revenue categories can be found in Chart 3 on the right.

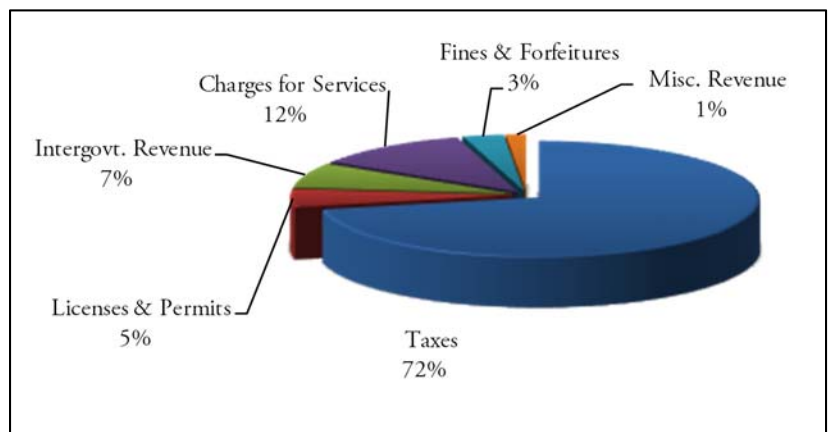


Chart 3 – FY 2019 Revenues



## Sales Tax

Sales tax is Sandy City's largest revenue source contributing 40% of general fund revenue. State law authorizes cities to receive sales tax revenue based on the process described in the chart shown on page 6. Sales tax revenue is forecasted by the Finance Department using a qualitative method which makes judgments about each of the relevant factors in this distribution model. Trends in each of the relevant factors were analyzed as follows:

*State Law* – A review of state law was performed and no changes to the sales tax formula were identified from previous years.

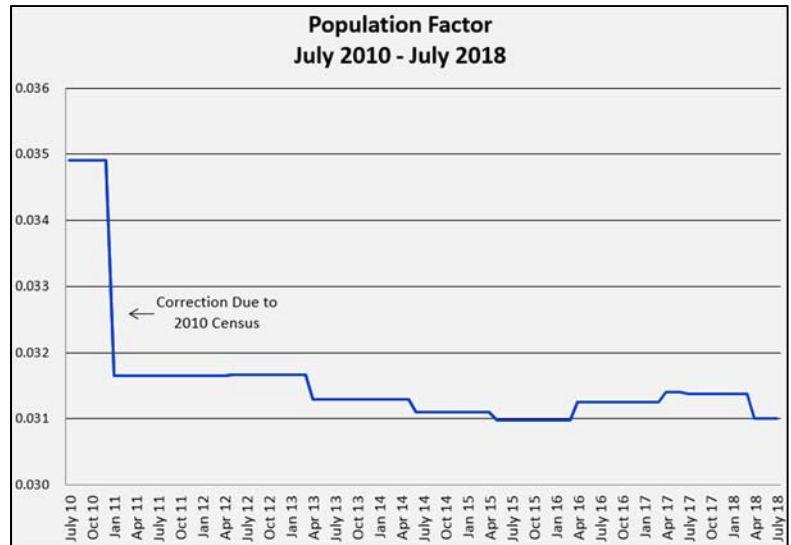


Chart 4 – Population Factor.

*Population Data* – Changes in population data can have a significant impact on sales tax revenue. In the past, Sandy has received a significant decrease in sales tax collections due to the 2010 census which showed a decline in Sandy's population. This decreased our population factor which is our percentage of the State's population. Chart 4 above shows the population decrease following both the 2000 and 2010 census. Although the 2010 Census resulted in less than 0.5% decrease to Sandy's Population Factor, using that factor during FY 2015 would have equated to an additional \$1,000,000. Sandy now receives a smaller share of the statewide sales tax distribution than it has in past years. Going forward, with the anticipated population increase, partially due to the Cairns Development and annexations, Sandy's population is forecasted to grow to 115,000 (2.6% average annual growth) by FY 2026, consistent with State growth.

*Statewide Sales* – With half of the sales tax revenue coming from the statewide pool, the amount of statewide sales is a major factor in the estimate. Statewide sales are incorporated in the overall sales tax estimates.

*Sandy City Sales* – With the other half of sales tax revenue deriving directly from sales made in Sandy, it is important to project separately the growth in retail sales made in Sandy. Sandy sales have lagged in recent years compared to statewide sales. Local sales projections vary in each scenario, and are noted in the assumptions.

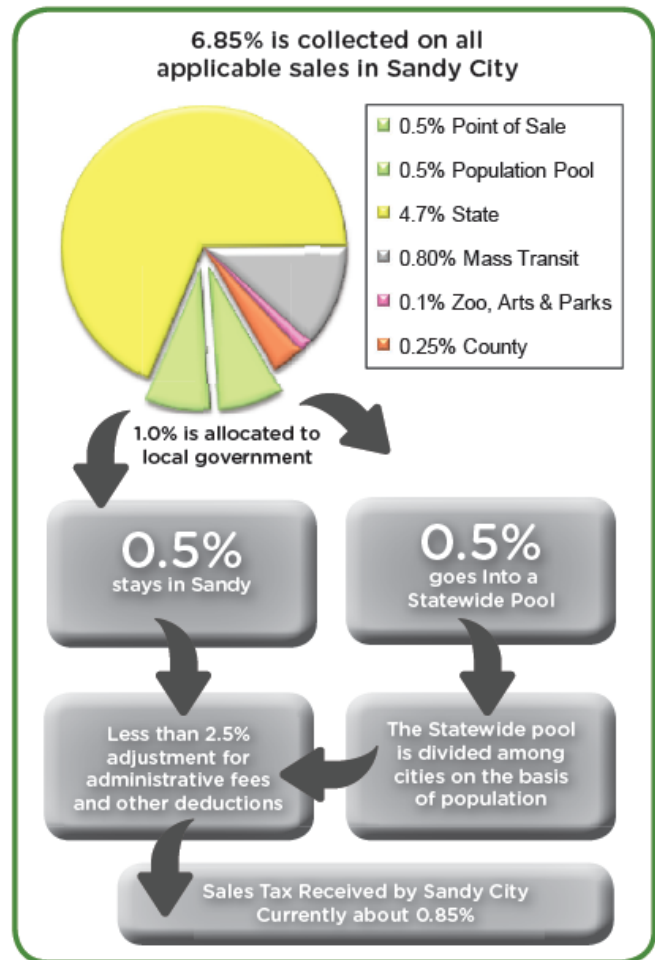


Figure 1 – Sales Tax Return Breakdown

## Property Tax

Property tax is Sandy City’s second largest source of tax revenue accounting for 16% of general fund revenue. Table 1 below shows how this compares with other cities for FY 2019.

	Sales Tax as a Percentage of the General Fund	Property Tax as a Percentage of the General Fund	Franchise Tax as a Percentage of the General Fund
Draper	49%	23%	5%
Layton	48%	23%	16%
Murray	47%	21%	11%
Sandy	40%	16%	14%
Orem	40%	11%	14%
Taylorsville	39%	15%	17%
South Jordan	37%	23%	9%
West Valley	31%	33%	12%
Lehi	30%	24%	12%
St George	30%	15%	10%
West Jordan	30%	20%	12%
Provo	29%	8%	15%
Ogden	29%	20%	16%

Table 1 – Major Revenue Comparison.

Chart 5 shows historical tax rates for Sandy City and how they relate to an average \$350,000 property. Residential properties are taxed at 55% of the value, while business and state assessed properties are taxed at 100% of the value.

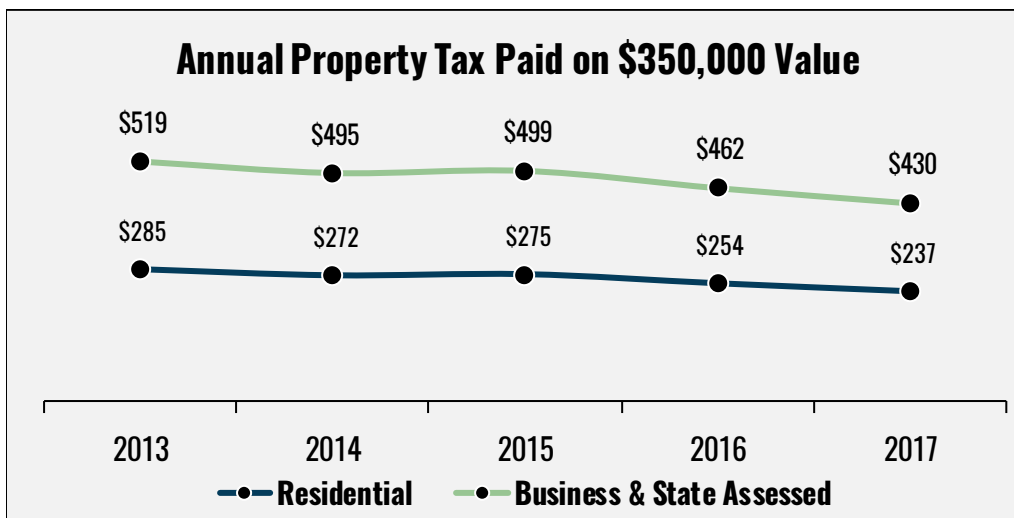


Chart 5 – Annual Property Tax Paid on \$350,000 Value.

It should be noted that the Alta Canyon Sports Center, which is managed and operated by Sandy City, also levies a property tax. By virtue of Alta Canyon’s status as a special district, this tax is separate from the Sandy City property tax. The scenarios presented in this analysis assume that the Alta Canyon special district remains intact.

*Truth in Taxation* – In order to understand property tax in Utah it is necessary to understand a section of Utah law known as “Truth in Taxation.” The county is responsible for administering property taxes and each June it submits to the cities a certified tax rate that would generate the same amount of revenue as the previous year plus any new growth. The certified tax rate does not provide for additional tax revenue due to increased valuation of existing property. If the city chooses to adopt a tax rate higher than the certified rate, state law has very specific requirements for providing public notice and holding a public hearing from which the name “Truth in Taxation” is derived. If other entities adopt a tax rate higher than the certified rate and Sandy does not, the comparative base erodes and Sandy gets less of a percentage of the property tax distribution.

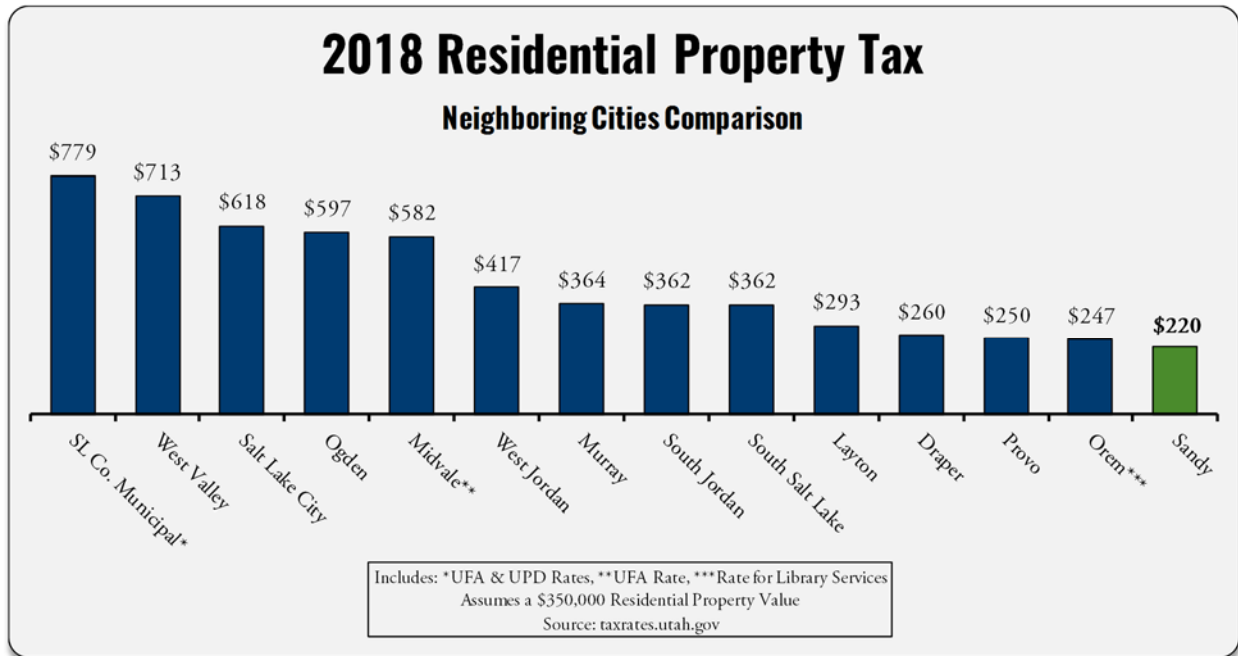


Chart 6 – 2018 Annual Property Tax Comparison for Neighboring Cities

*Property Tax Rate* – Sandy City’s property tax rate is modest when compared to its neighboring cities and similar sized cities in Utah as illustrated in Chart 6 above.

*New Growth* – New growth is initially estimated using a trend analysis and using a report of new construction generated by the city’s Building Division.

### Franchise Tax

Franchise Taxes are the third largest source of General Fund Revenue generating 14% of general fund revenue. State law authorizes cities to collect up to 6% on utilities operating within city boundaries. The relevant factors in forecasting franchise fee revenue are as follows:

*Tax Rate* – Sandy City charges a 6% municipal energy tax to the electric and natural gas providers. In addition, the City charges 5% for cable television and 3.5% for telecommunication services (set by State law).

*Utility Rate* – Changes in utility rates affect the revenue collected by the utility and therefore the amount of tax remitted to the city. Utility rates are regulated by the Public Service Commission. It has been common to experience rate decreases as well as increases. Any announced rate changes are factored into the revenue projections; however, the projections for FY 2019 assume no rate changes.

*Usage*– Utility revenue is sensitive to changes in usage. The electric and natural gas utilities can be affected in particular by the weather. The projections take weather variations into account and assume a normal weather pattern. The size of households also has some effect on utility usage. The average household size in Sandy has decreased in recent years, which has resulted in reduced usage.

## State Road Funds

State Road Funds generate 6.6% of general fund revenue. This revenue source is the city’s share of the B&C Road Fund administered by the Utah Department of Transportation. Sandy City receives its allocation through a formula weighted 50% on the city’s proportion of the state’s population and 50% on the city’s proportion of the state’s road miles. Because Sandy’s road miles are not growing at the same rate as those of the state, the city’s projected state road funds revenue should decrease over time. Furthermore, in past years the population decreases have reduced the city’s proportion of road fund distributions, however going forward, with the anticipated population increase, partially due to the Cairns Development and annexations, Sandy’s population is forecasted to grow consistent with State growth. A qualitative method is used to forecast State Road Funds based on trends for each of the following factors used in the formula: population, road miles, and available road funds.

Though generated primarily through taxes, state road funds are limited in use and therefore not classified, for purposes of this budget book, among general taxes and revenue. However, it is significant enough to merit further explanation here.

*Available B&C Road Funds* – Effective January 1, 2016, the motor fuel tax is a 12% sales tax per gallon, based on the average rack rate.

Figure 2 below illustrates how the annual revenue received from state road funds is sufficient to cover around one-third of the annual road-related costs for the city.



*Figure 2 – Road Costs and Funds for Sandy City.*

## EXPENDITURES

The chart to the right shows a breakdown of the FY 2019 expenditures in the General Fund. Personnel Services continues to be the largest category of expenditures by a significant margin at 71%. The second largest category is materials & supplies followed by transfers to other funds which includes: transfers to Capital Projects, Debt Service, Recreation, Community Arts

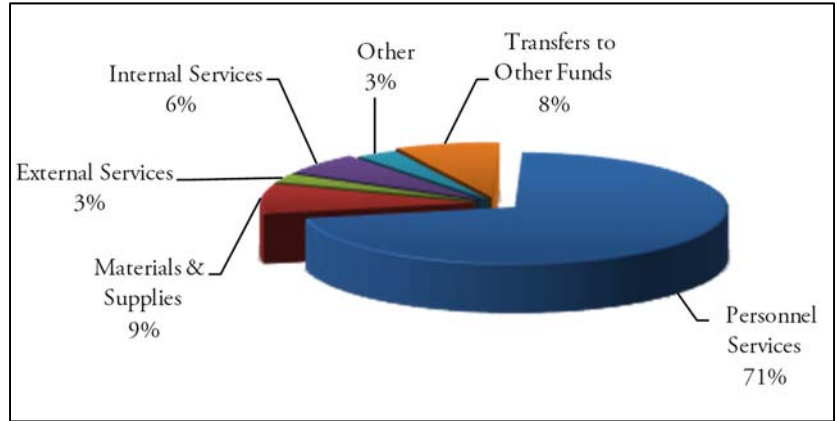


Chart 7 – FY 2018 Expenditures.

## Debt

Sandy City uses debt judiciously consistently with its debt policies listed below. The City currently enjoys an AA+ bond rating from Standard and Poor’s for sales tax revenue bonds. This rating allows the City to issue bonds at a lower rate than governmental agencies with a less favorable bond rating. Less than 5% of cities nationwide receive the AA+ rating. The FY 2019 budget includes over \$8 million of debt service payments. As of June 30, 2019, the outstanding general debt will be just over \$102 million.

## Debt Policies

- Sandy City should combine pay-as-you-go strategies with long-term financing to keep the debt burden low.
- Sandy City should seek to maintain or improve the city bond rating, currently “AA+.”
- Sandy City should seek the most practical and cost efficient financing available.

As noted above the FY 2019 includes over \$8 million of debt service payments for sales tax revenue bonds. The pie chart to the right illustrates that of those payments roughly 9% is being paid by the General Fund. The remainder is being paid for by other revenue sources.

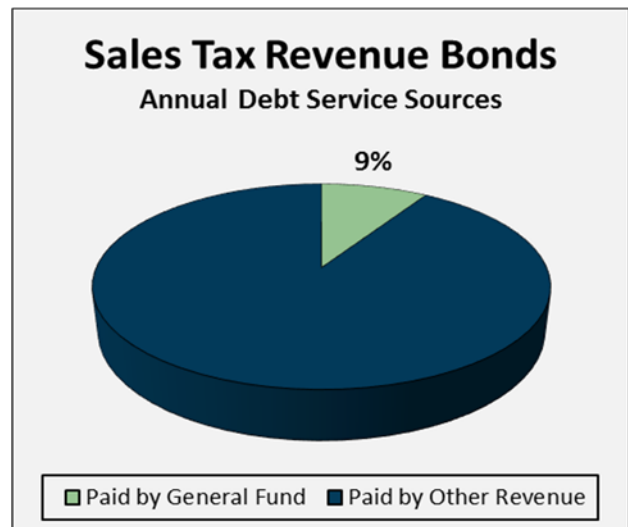


Chart 8 – Sales Tax Revenue Bonds Annual Debt Service Sources.

## Sales Tax Revenue Bonds

Table 2 on the right details our coverage ratio for the sales tax revenue bonds. The coverage ratio is the sales tax revenue available to pay the debt service requirement. This ratio is one indication of revenues available for payment of debt service. Table 2 includes the 2015 series sales tax revenue bonds for Hale Centre Theatre. The City's most recent rating from Standard & Poor's indicates very strong historical and projected coverage at greater than 2x maximum annual debt service. The lowest ratio was 2.73 in FY 2017 based on budgeted sales tax revenue.

## Key Debt Metrics

The following are some common debt metrics and evaluation standards used by municipal debt credit rating agencies:

- Debt per capita
  - Evaluation Criteria – less than \$2,000 is considered low; greater than \$4,000 is considered high
  - Sandy's metric is \$1,080 per capita
- Debt relative to tax base
  - Evaluation Criteria – less than 2% of market value is considered low; greater than 5% is considered high
  - Sandy's metric is 1.04%
- Debt service as a percent of general fund spending
  - Evaluation Criteria – debt service greater than 12% of general fund expenses is above-average
  - Sandy's metric is 12.7%, including Hale Centre Bonds
- Debt payoff ratio at 10 years
  - Evaluation Criteria – less than 40% in 10 years is considered slow; greater than 65% is considered rapid
  - Sandy's metric is 58% in 10 years, including Hale Centre Bonds

## Debt Service Coverage Table

	Fiscal Year	Sales tax Revenue	Sales Tax Growth Rate	Total Debt Service	Coverage Ratio
HISTORIC	2010	16,064,881	-6.11%	\$ 3,104,386	5.17
	2011	15,703,214	-2.25%	\$ 3,562,151	4.41
	2012	16,949,514	7.94%	\$ 3,531,498	4.80
	2013	18,292,178	7.92%	\$ 3,339,100	5.48
	2014	18,750,745	2.51%	\$ 4,655,270	4.03
	2015	19,221,835	2.51%	\$ 5,243,103	3.67
	2016	19,891,096	3.48%	\$ 6,552,020	3.04
	2017	20,642,039	3.78%	\$ 7,562,265	2.73
	2018	21,909,964	6.14%	\$ 7,441,009	2.94
PROJECTED	2019	22,070,000	0.73%	\$ 7,435,014	2.97
	2020	22,070,000	0.00%	\$ 7,535,497	2.93
	2021	22,070,000	0.00%	\$ 5,943,748	3.71
	2022	22,070,000	0.00%	\$ 5,049,559	4.37
	2023	22,070,000	0.00%	\$ 5,043,695	4.38
	2024	22,070,000	0.00%	\$ 4,687,543	4.71
	2025	22,070,000	0.00%	\$ 4,201,165	5.25
	2026	22,070,000	0.00%	\$ 4,197,963	5.26
	2027	22,070,000	0.00%	\$ 4,182,085	5.28
	2028	22,070,000	0.00%	\$ 4,170,394	5.29
	2029	22,070,000	0.00%	\$ 4,162,434	5.30
	2030	22,070,000	0.00%	\$ 3,355,750	6.58

Table 2 – Debt Service Coverage

Source: Fitch Ratings Inc. – one of the three nationally recognized statistical ratings organizations designated by the U.S. Securities and Exchanges Commission.



## Key to Account Codes

The following pages contain budget projections. Each projection combines multiple revenues and expenditures into main categories. The table below provides the primary accounts found in each category.

### General Fund - Account Categories

<b>Financing Sources</b>	<b>Financing Uses</b>
<p><b>Taxes &amp; Special Assessments</b></p> <ul style="list-style-type: none"> <li>3111 General Property Taxes</li> <li>3112 General Sales &amp; Use Taxes</li> <li>3113 Franchise Taxes</li> <li>3115 Motor Vehicle Fee</li> <li>3119 Miscellaneous Revenue</li> </ul> <p><b>Licenses &amp; Permits</b></p> <ul style="list-style-type: none"> <li>3121 Business Licenses &amp; Permits</li> <li>3122 Building Permits</li> <li>3123 Animal Licenses</li> <li>3124 Road Cut Permits</li> </ul> <p><b>Intergovernmental Revenue</b></p> <ul style="list-style-type: none"> <li>3131 Federal Grants</li> <li>3132 State Grants                             <ul style="list-style-type: none"> <li>State Road Funds Allotment</li> <li>State Liquor Funds Allotment</li> <li>State Historic Preservation</li> </ul> </li> <li>3133 County Grants</li> <li>3134 Local Grants</li> </ul> <p><b>Charges for Services</b></p> <ul style="list-style-type: none"> <li>3141 Administrative Charges</li> <li>3142 Public Safety Fees</li> <li>3143 Public Works Fees</li> <li>3144 Parks &amp; Cemetery Fees</li> <li>3145 Community Development Fees</li> <li>3149 Other Services &amp; Fees</li> </ul> <p><b>Fines &amp; Forfeitures</b></p> <ul style="list-style-type: none"> <li>3151 Court Fines</li> <li>3152 Animal Fines</li> <li>3153 Court Surcharge</li> <li>3155 Traffic School</li> </ul> <p><b>Miscellaneous Revenue</b></p> <ul style="list-style-type: none"> <li>3161 Interest Income</li> <li>3162 Cell Tower Leases</li> <li>3169 Sundry</li> </ul>	<p><b>Personnel Services</b></p> <ul style="list-style-type: none"> <li>411111 Regular Pay</li> <li>411211 Variable Benefits</li> <li>411213 Fixed Benefits</li> </ul> <p><b>Materials &amp; Supplies</b></p> <ul style="list-style-type: none"> <li>412521 Building O&amp;M</li> <li>412400 Office Supplies</li> <li>412470 Special Programs</li> </ul> <p><b>External Services</b></p> <ul style="list-style-type: none"> <li>41333 Court Appointed Counsel</li> <li>41341 Audit Services</li> <li>41379 Professional Services</li> </ul> <p><b>Internal Services</b></p> <ul style="list-style-type: none"> <li>4140 Administrative Charges</li> <li>41411 IT Charges</li> <li>4146 Risk Charges</li> </ul> <p><b>Grants</b></p> <ul style="list-style-type: none"> <li>4149 Grants</li> </ul> <p><b>Equipment &amp; Improvements</b></p> <ul style="list-style-type: none"> <li>4173 Building Improvements</li> <li>4174 Equipment</li> </ul> <p><b>Contingency</b></p> <ul style="list-style-type: none"> <li>4199 Contingency</li> </ul> <p><b>Capitalized Internal Services</b></p> <ul style="list-style-type: none"> <li>43472 Fleet Purchases</li> </ul> <p><b>Capital Outlays</b></p> <ul style="list-style-type: none"> <li>4370 Capital Outlay</li> <li>4371 Land Purchases</li> <li>4373 Building Improvements</li> </ul> <p><b>Transfers to Other Funds</b></p> <ul style="list-style-type: none"> <li>441211 RDA Civic Ctr South</li> <li>44124 Recreation Fund</li> <li>44126 Community Arts Fund</li> <li>44131013 Justice Court Building Bonds</li> <li>44131017 2008 Soccer Stadium Bonds</li> <li>44131018 Mt. Jordan Theater</li> <li>44141 Capital Proj. - Gen. Rev. Fund</li> <li>4414601 Capital Proj. - State Rd. Fund</li> </ul>



## General Fund – Adjusted Historical Trend Projection with Requests

The projections in this scenario are based on historical actuals from FY 2007 - FY 2017, and department requests. Adjustments have been made for outliers in the historical trends.

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### Significant Items Included in this Scenario

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#### Revenue Assumptions

- A. 3.1% Average Annual Increase in Total Revenues
  - a. 2.7% Average Annual Increase in Property Tax
    - i. Annexation of 20 homes annually from 2019 to 2023 with average assessed value of \$320,000
  - b. 3% Average Annual Increase in Sales Tax
    - i. Increase in Sales Tax revenue due to increased population from annexations and growth
    - ii. \$2,000,000 increase starting in FY 2020 for transportation needs due to S.B. 136
  - c. 1% Average Annual Increase in Charges for Services

#### Expense Assumptions

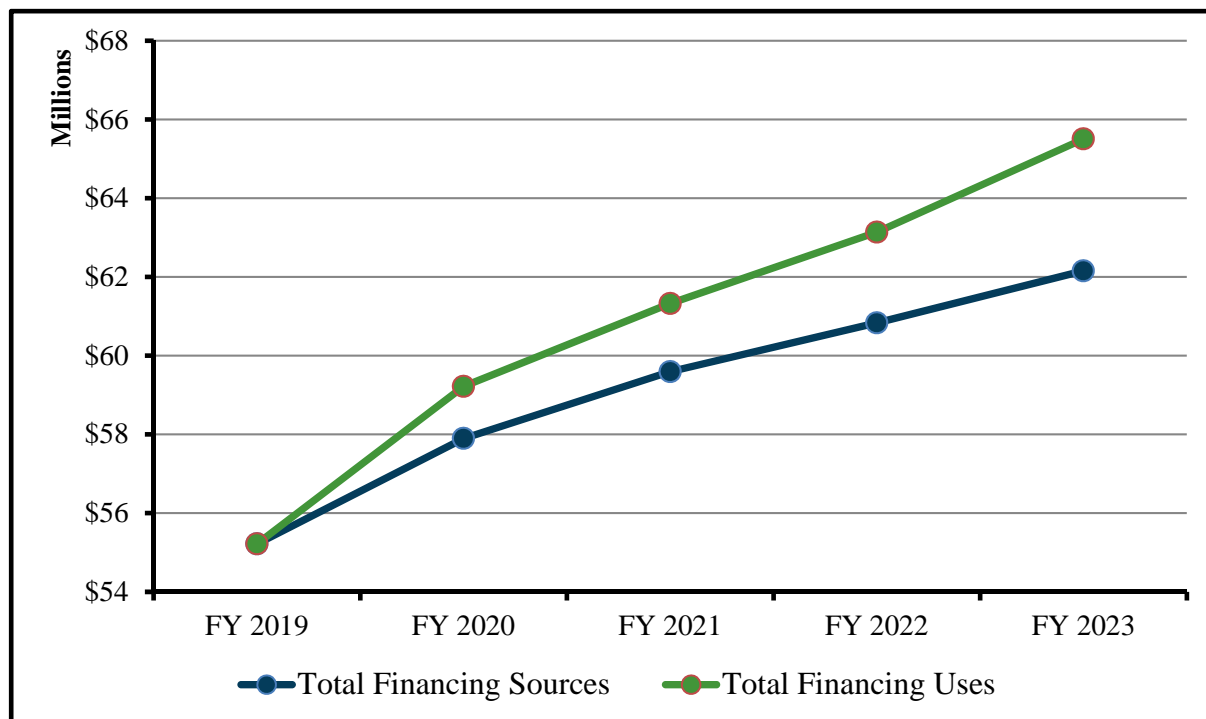
- A. 4.6% Average Annual Increase in Total Expenses
  - a. 4.6% Average Annual Increase in Personnel Expenses
    - i. Parks Trails Crew Leader (1 FTE in FY 2020)
    - ii. Parks Seasonal (1 Seasonals in FY 2020)
    - iii. Firefighter EMT's (6 FTE in FY 2020 -2022)
    - iv. Zoning Technician (1 FTE in FY 2020)
    - v. Police Sergeant (1 FTE in FY 2020)
    - vi. Part-time HR Receptionist (0.5 FTE in FY 2021)
    - vii. Public Works Streets Workers (1 FTE in FY 2020, and 1 FTE in FY 2023)
    - viii. Police Evidence Tech II (1 FTE in FY 2020, and 1 FTE in FY 2023)
    - ix. Facilities Maint Tech II (1 FTE in FY 2021)
    - x. Police Officers (9 Total FTEs from FY 2021 to FY 2023)
  - b. Other ongoing requests
    - i. Increase Base Fleet Replacement amount by \$100,000 each year from FY 2020 – FY 2023
    - ii. Increase in ongoing Fleet Replacement amount for expansion vehicles (starting in FY 2024)
    - iii. Increase in ongoing Fleet O&M for Public Works, Parks, Fire, and Police (starting in FY 2019)
  - c. One-time requests
    - i. Parks Equipment for new positions (\$6,500 in FY 2020)
    - ii. Truck for new Parks positions (\$33,000 in FY 2020)
    - iii. Police Equipment for new positions (\$15,000 per new officer from FY 2021 to FY 2023)
    - iv. Police Cars for new positions (10 cars at \$40,000 each from FY 2020 to FY 2023)
    - v. Fire Equipment for new positions (\$11,000 for PPE's from FY 2020 to FY 2022)
    - vi. 10-Wheel Dump Truck for annexed areas (\$255,000 in FY 2023)
    - vii. \$50,000 in estimated one-time general equipment needs annually

# Adjusted Historical Trend Projection with Requests

## Budget Summary

## Fund 1 - General

Summary	FY 2019 Budget	FY 2020 Projected	FY 2021 Projected	FY 2022 Projected	FY 2023 Projected
<b>Financing Sources:</b>					
Taxes	39,323,100	\$ 42,238,000	\$ 43,642,000	\$ 44,581,000	\$ 45,595,000
Licenses & Permits	2,807,000	2,667,000	2,700,000	2,734,000	2,768,000
Intergovernmental Revenue	3,890,695	4,017,000	4,147,000	4,282,000	4,422,000
Charges for Services	6,414,677	6,443,000	6,572,000	6,703,000	6,837,000
Fines & Forfeitures	1,708,000	1,708,000	1,708,000	1,708,000	1,708,000
Miscellaneous Revenue	824,484	824,000	824,000	824,000	824,000
Charges for Sales & Services	1,160	-	-	-	-
Transfers In	200,000	-	-	-	-
Usage of Fund Balance	49,551	-	-	-	-
<b>Total Financing Sources</b>	<b>55,218,667</b>	<b>57,897,000</b>	<b>59,593,000</b>	<b>60,832,000</b>	<b>62,154,000</b>
<b>Financing Uses:</b>					
Personnel Services	39,775,602	\$ 41,347,000	\$ 42,923,000	\$ 44,441,000	\$ 45,994,000
Materials & Supplies	4,761,274	4,811,000	4,862,000	4,910,000	5,119,000
External Services	1,449,980	1,552,000	1,575,000	1,599,000	1,623,000
Internal Services	3,537,959	3,614,000	3,689,000	3,770,000	3,858,000
Equipment & Improvements	86,448	202,000	298,000	238,000	270,000
Contingency	56,000	56,000	56,000	56,000	56,000
Capitalized Internal Services	1,300,000	1,473,000	1,620,000	1,720,000	2,075,000
Capital Outlays	10,000	11,000	11,000	12,000	12,000
Transfers to Other Funds	4,241,404	6,154,000	6,290,000	6,392,000	6,497,000
Increase in Fund Balance	-	-	-	-	-
<b>Total Financing Uses</b>	<b>55,218,667</b>	<b>59,220,000</b>	<b>61,324,000</b>	<b>63,138,000</b>	<b>65,504,000</b>
<b>Excess (Deficiency) of Financing Sources over Financing Uses</b>	<b>-</b>	<b>(1,323,000)</b>	<b>(1,731,000)</b>	<b>(2,306,000)</b>	<b>(3,350,000)</b>



## **Strategies to Address Fiscal Imbalances**

### **Revenue Strategies**

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- A. Property Tax increase
- B. Specific strategies, revenue streams and timing yet to be determined
  - a. Legislation affecting tax rates
    - i. Tax on internet media streaming
  - b. Development and zoning policies to encourage smart growth
  - c. Development incentives to increase commercial development
  - d. Building/Land lease revenue
  - e. Evaluate increases on fees for services

### **Expenditure Strategies**

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- A. Limit expansion of staff and associated fleet/equipment
- B. Limit or reduce capital projects funding
- C. Identify more methods to improve efficiencies and reduce costs



## **Community Arts Assumptions**

### **Items Included in this Scenario**

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#### Revenue Assumptions

- A. 1.6% Average Annual Increase in Total Revenues
  - a. 2.1% annual increase in ticket revenues

#### Expense Assumptions

- A. 1.5% Average Annual Increase in Total Expenses
  - a. 3.2% increase in Personnel Costs
  - b. 2.1% increase in materials and supplies
  - c. 0% increase to American West Symphony grant
  - d. 0% increase to Mountain West Ballet grant

### **Items Considered but Not Included in this Scenario**

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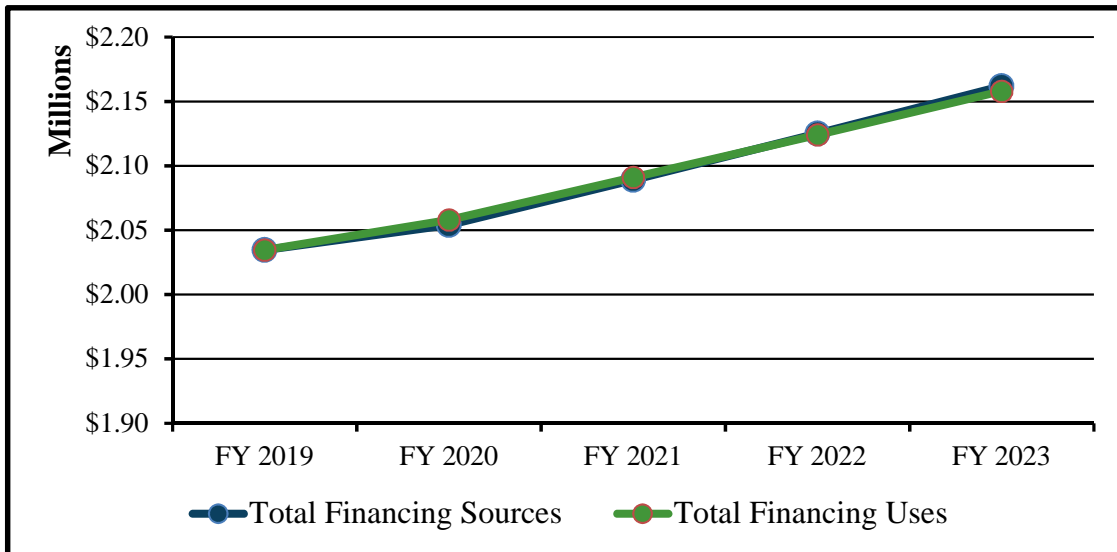
- A. Expansion projects at the Amphitheater

# Trend Projection

## Budget Summary

## Fund 26 - Community Arts

Summary	FY 2019 Budget	FY 2020 Projected	FY 2021 Projected	FY 2022 Projected	FY 2023 Projected
<b>Financing Sources:</b>					
Grants	\$ 78,000	\$ 78,000	\$ 79,000	\$ 79,000	\$ 79,000
Rental Income	9,000	9,000	9,000	9,000	9,000
Interest	4,000	4,000	4,000	4,000	4,000
Venue Merchandise Fees	9,000	9,000	9,000	9,000	9,000
Ticket Revenue	1,304,000	1,330,000	1,356,000	1,383,000	1,411,000
Donations & Sponsorships	88,000	88,000	89,000	90,000	91,000
Sundry Revenue	1,000	1,000	1,000	1,000	1,000
Food & Beverage Sales	9,000	9,000	9,000	9,000	9,000
Youth Participation Fees	5,000	5,000	5,000	5,000	5,000
Cell Tower Revenue	242,000	250,000	257,000	265,000	273,000
Transfer In - General Fund	266,000	266,000	266,000	266,000	266,000
Use of Fund Balance	14,525	-	-	-	-
<b>Total Financing Sources</b>	<b>2,029,525</b>	<b>2,049,000</b>	<b>2,084,000</b>	<b>2,120,000</b>	<b>2,157,000</b>
<b>Financing Uses:</b>					
Personnel Services	\$ 457,000	\$ 471,000	\$ 485,000	\$ 500,000	\$ 515,000
Materials & Supplies	264,000	269,000	275,000	280,000	286,000
External Services	1,189,000	1,200,000	1,212,000	1,225,000	1,237,000
Internal Services	30,000	30,000	31,000	31,000	32,000
Grants	48,000	48,000	48,000	48,000	48,000
Equipment & Improvements	35,000	35,000	35,000	35,000	35,000
Contingency	6,525	-	-	-	-
<b>Total Financing Uses</b>	<b>2,029,525</b>	<b>2,053,000</b>	<b>2,086,000</b>	<b>2,119,000</b>	<b>2,153,000</b>
<b>Excess (Deficiency) of Financing Sources over Financing Uses</b>	<b>-</b>	<b>(4,000)</b>	<b>(2,000)</b>	<b>1,000</b>	<b>4,000</b>



## Recreation Fund Assumptions

### Items Included in this Scenario

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#### Revenue Assumptions

- A. 2.2% Average Annual Increase in Total Revenues
  - a. 3.4% decrease for Charges for Services
  - b. No increase in the transfer in from the General Fund

#### Expense Assumptions

- A. 2% Average Annual Increase in Total Expenses
  - a. 2% annual increase in Personnel Costs
  - b. 1% decrease in Cost of Sales and Services

### Items Considered but Not Included in this Scenario

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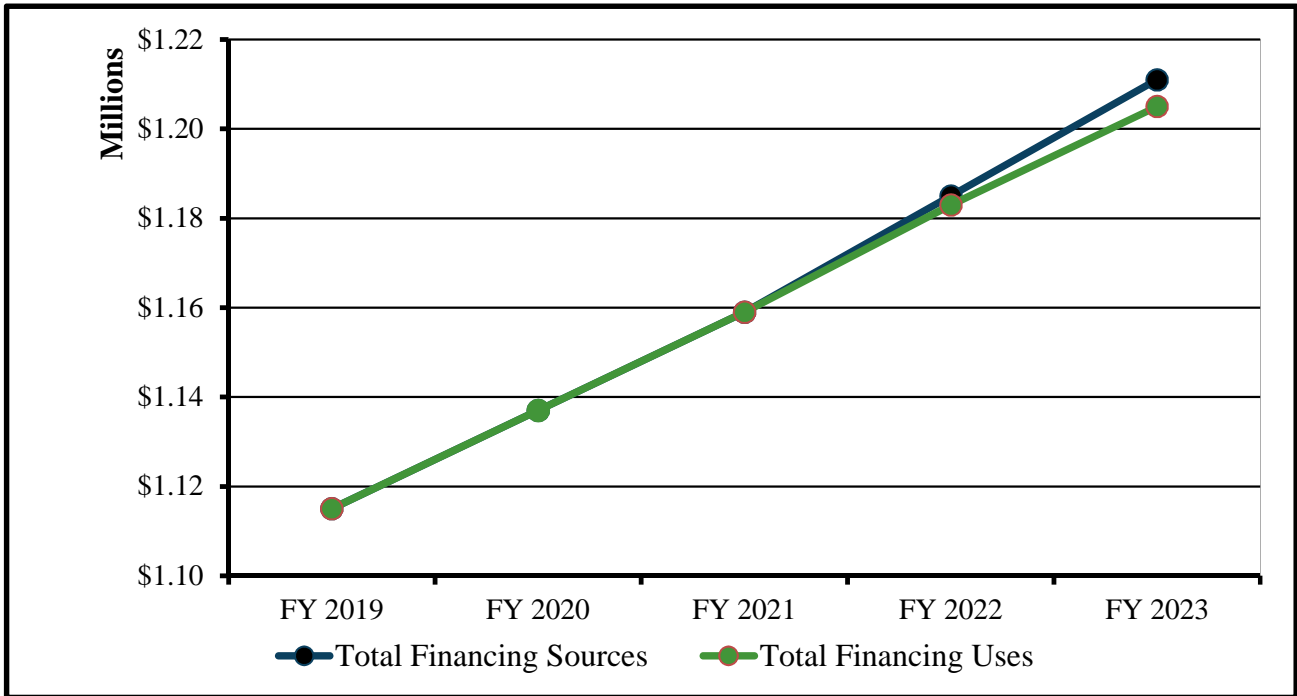
- A. Funding future capital projects

# Trend Projection

## Budget Summary

## Fund 24 - Recreation

Summary	FY 2019 Budget	FY 2020 Projected	FY 2021 Projected	FY 2022 Projected	FY 2023 Projected
<b>Financing Sources:</b>					
Miscellaneous Revenues	\$ 26,000	\$ 27,000	\$ 28,000	\$ 29,000	\$ 30,000
Charges for Services	706,000	728,000	752,000	777,000	802,000
Transfer In	379,000	379,000	379,000	379,000	379,000
Usage of Fund Balance	4,000	3,000	-	-	-
<b>Total Financing Sources</b>	<b>1,115,000</b>	<b>1,137,000</b>	<b>1,159,000</b>	<b>1,185,000</b>	<b>1,211,000</b>
<b>Financing Uses:</b>					
Personnel Services	\$ 610,000	\$ 622,000	\$ 634,000	\$ 647,000	\$ 660,000
Materials & Supplies	38,000	38,000	38,000	38,000	38,000
External Services	16,000	16,000	16,000	16,000	16,000
Internal Services	88,000	91,000	94,000	97,000	99,000
Cost of Sales & Services	360,000	367,000	374,000	382,000	389,000
Equipment & Improvements	3,000	3,000	3,000	3,000	3,000
Capital Outlays	-	-	-	-	-
Increase in Fund Balance	-	-	-	-	-
<b>Total Financing Uses</b>	<b>1,115,000</b>	<b>1,137,000</b>	<b>1,159,000</b>	<b>1,183,000</b>	<b>1,205,000</b>
<b>Excess (Deficiency) of Financing Sources over Financing Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,000</b>	<b>6,000</b>





## **Alta Canyon Assumptions**

### **Items Included in this Scenario**

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#### Revenue Assumptions

- A. 2.2% Average Annual Increase in Total Revenues
  - a. 0.5% increase in tax revenue
  - b. 4.3% increase in Charges for Services

#### Expense Assumptions

- A. 1.8% Average Annual Increase in Total Expenses
  - a. 2% annual increase in personnel costs
  - b. 1% increase in materials and supplies

### **Items Considered but Not Included in this Scenario**

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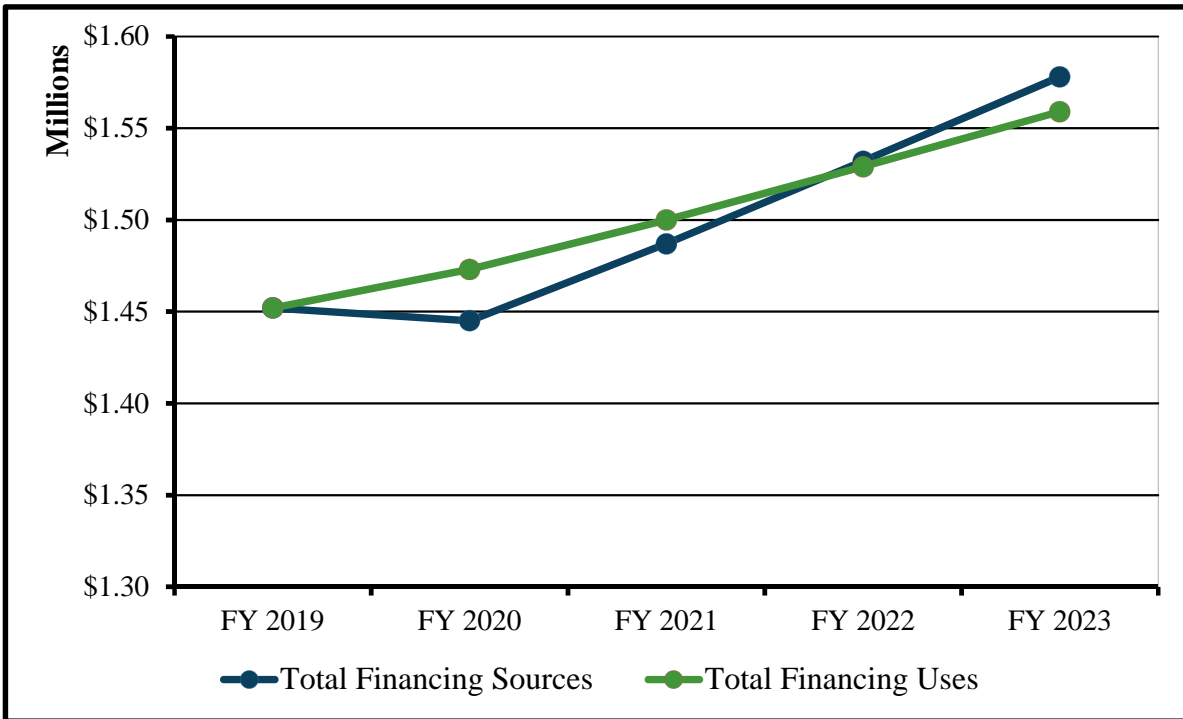
- A. Dissolving the Alta Canyon Special Service District

# Trend Projection

## Budget Summary

## Fund 5400 - Alta Canyon

Summary	FY 2019 Budget	FY 2020 Projected	FY 2021 Projected	FY 2022 Projected	FY 2023 Projected
<b>Financing Sources:</b>					
Taxes & Special Assessments	\$ 412,000	\$ 414,000	\$ 416,000	\$ 419,000	\$ 421,000
Misc. Revenues	25,000	25,000	25,000	25,000	25,000
Charges for Services	967,000	1,006,000	1,046,000	1,088,000	1,132,000
Usage of Fund Balance	48,000	-	-	-	-
<b>Total Financing Sources</b>	<b>1,452,000</b>	<b>1,445,000</b>	<b>1,487,000</b>	<b>1,532,000</b>	<b>1,578,000</b>
<b>Financing Uses:</b>					
Personnel Services	\$ 983,000	\$ 1,002,000	\$ 1,022,000	\$ 1,043,000	\$ 1,064,000
Materials & Supplies	190,000	191,000	193,000	195,000	197,000
External Services	45,000	45,000	45,000	45,000	46,000
Internal Services	145,000	145,000	149,000	154,000	159,000
Cost of Sales & Services	79,000	80,000	81,000	82,000	83,000
Equipment & Improvements	10,000	10,000	10,000	10,000	10,000
<b>Total Financing Uses</b>	<b>1,452,000</b>	<b>1,473,000</b>	<b>1,500,000</b>	<b>1,529,000</b>	<b>1,559,000</b>
<b>Excess (Deficiency) of Financing Sources over Financing Uses</b>	<b>-</b>	<b>(28,000)</b>	<b>(13,000)</b>	<b>3,000</b>	<b>19,000</b>



## **Golf Fund Assumptions**

### **Items Included in this Scenario**

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#### Revenue Assumptions

- A. 2% Average Annual Increase in Total Revenues
  - a. 1.6% annual base increase for green fees
  - b. 1.5% increase in rental revenue
- B. Transfer in from RDA stops after debt payments end in FY 2023

#### Expense Assumptions

- A. 2% Average Annual Decrease in Total Expenses
  - a. Debt service payments of end in FY 2023
  - b. No increase in Golf Cart replacement costs

### **Items Considered but Not Included in this Scenario**

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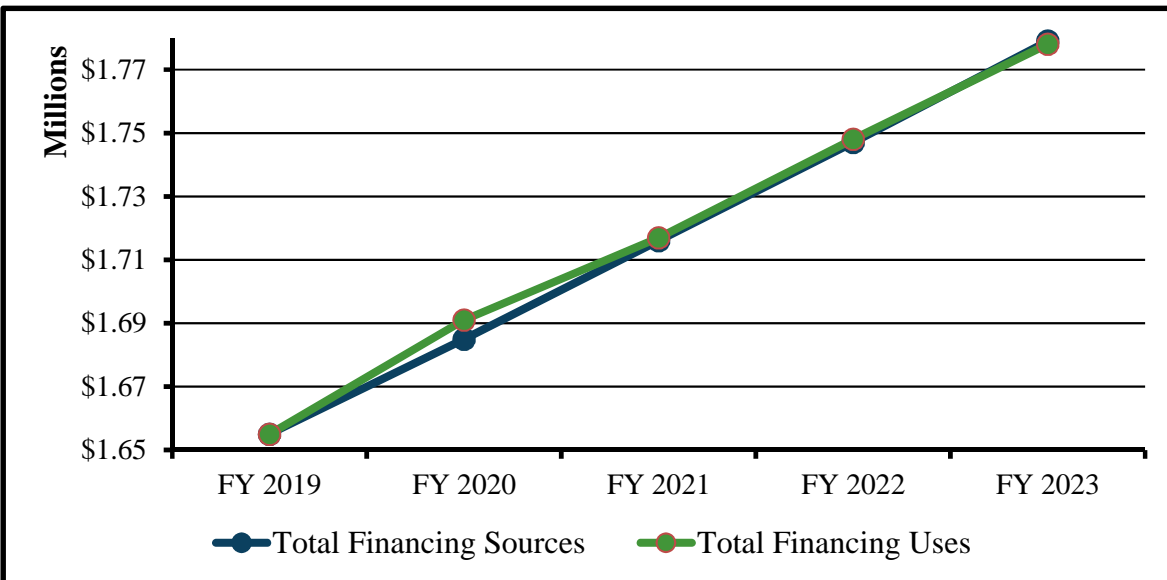
- A. The Golf Fund owns 2.43 acres at 855 West 9000 South that appraised for about \$800,000. This property could be sold to pay for equipment, operations, or debt.

# Trend Projection

## Budget Summary

## Fund 560 - Golf

Summary	FY 2019 Budget	FY 2020 Projected	FY 2021 Projected	FY 2022 Projected	FY 2023 Projected
<b>Financing Sources:</b>					
Rentals	\$ 316,000	\$ 320,000	\$ 325,000	\$ 330,000	\$ 335,000
Food & Beverage	31,000	32,000	32,000	32,000	32,000
Green Fees	693,000	704,000	714,000	725,000	736,000
Merchandise Sales	320,000	333,000	346,000	360,000	374,000
Range Fees	122,000	123,000	125,000	126,000	127,000
Lessons	22,000	22,000	23,000	23,000	24,000
Miscellaneous	1,000	1,000	1,000	1,000	1,000
Interest Income	-	-	-	-	-
Transfers In from RDA	150,000	150,000	150,000	150,000	150,000
Usage of Fund Balance	-	-	-	-	-
<b>Total Financing Sources</b>	<b>1,655,000</b>	<b>1,685,000</b>	<b>1,716,000</b>	<b>1,747,000</b>	<b>1,779,000</b>
<b>Financing Uses:</b>					
Personnel Services	\$ 615,000	\$ 628,000	\$ 640,000	\$ 653,000	\$ 666,000
Materials & Supplies	223,000	225,000	227,000	230,000	232,000
External Services	54,000	55,000	55,000	55,000	56,000
Internal Services	102,000	105,000	108,000	112,000	115,000
Cost of Sales & Services	269,000	277,000	285,000	294,000	303,000
Equipment & Improvements	-	10,000	10,000	10,000	10,000
Debt Service	336,000	347,000	348,000	350,000	352,000
Fleet	-	44,000	44,000	44,000	44,000
Increase in Fund Balance	56,000	-	-	-	-
<b>Total Financing Uses</b>	<b>1,655,000</b>	<b>1,691,000</b>	<b>1,717,000</b>	<b>1,748,000</b>	<b>1,778,000</b>
<b>Excess (Deficiency) of Financing Sources over Financing Uses</b>	<b>-</b>	<b>(6,000)</b>	<b>(1,000)</b>	<b>(1,000)</b>	<b>1,000</b>



## Waste Fund Assumptions

### Items Included in this Scenario

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#### Revenue Assumptions

- A. 1.6% Average Annual Increase in Total Revenues
  - a. 2% annual base increase for utility charges

#### Expense Assumptions

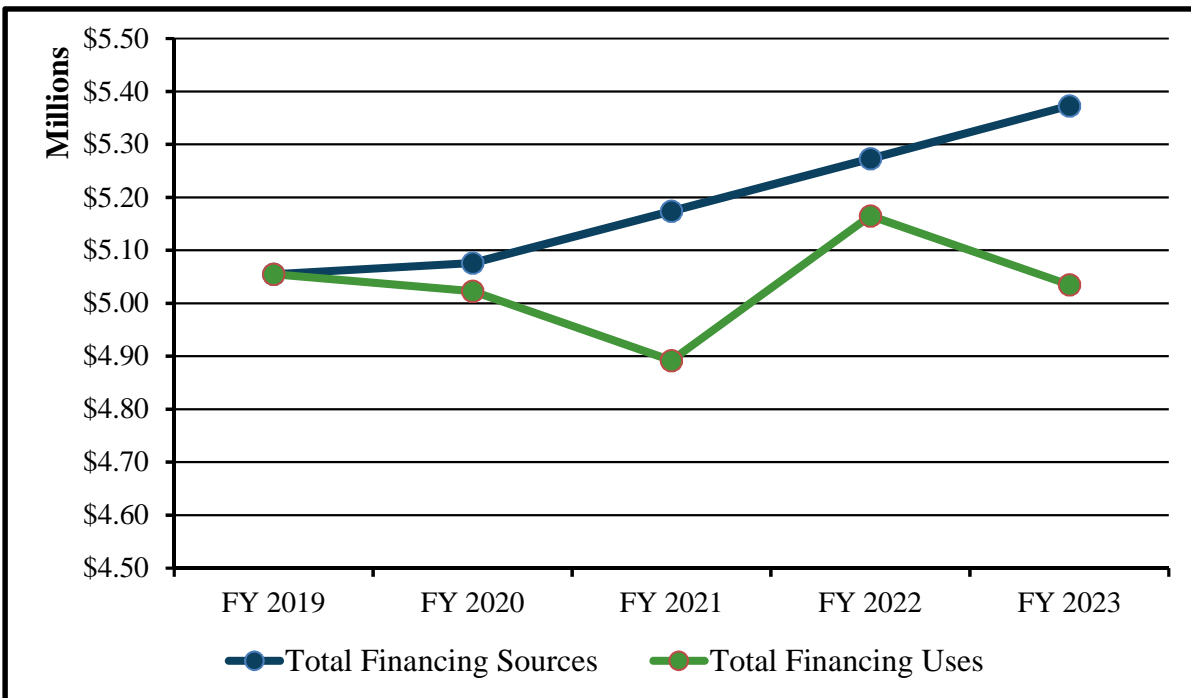
- A. -0.1% Average Annual Increase in Total Expenses
  - a. 3.1% increase in Personnel Costs
  - b. Fleet Purchases every other year starting in FY 2020

# Trend Projection

## Budget Summary

## Fund 52 - Waste

Summary	FY 2019 Budget	FY 2020 Projected	FY 2021 Projected	FY 2022 Projected	FY 2023 Projected
<b>Financing Sources:</b>					
Utility Charges	\$ 4,921,000	\$ 5,016,000	\$ 5,113,000	\$ 5,212,000	\$ 5,312,000
Charges for Services	45,000	45,000	45,000	45,000	45,000
Interest Income	15,000	15,000	16,000	16,000	16,000
Usage of Fund Balance	74,000	-	-	-	-
<b>Total Financing Sources</b>	<b>5,055,000</b>	<b>5,076,000</b>	<b>5,174,000</b>	<b>5,273,000</b>	<b>5,373,000</b>
<b>Financing Uses:</b>					
Personnel Services	\$ 266,000	\$ 274,000	\$ 282,000	\$ 291,000	\$ 299,000
Materials & Supplies	83,000	83,000	83,000	85,000	85,000
External Services	58,000	58,000	58,000	58,000	58,000
Internal Services	444,000	447,000	451,000	454,000	457,000
Cost of Sales & Services	3,904,000	3,961,000	4,018,000	4,077,000	4,136,000
Fleet Purchases	300,000	200,000	-	200,000	-
Capital Outlay	-	-	-	-	-
<b>Total Financing Uses</b>	<b>5,055,000</b>	<b>5,023,000</b>	<b>4,892,000</b>	<b>5,165,000</b>	<b>5,035,000</b>
<b>Excess (Deficiency) of Financing Sources over Financing Uses</b>	<b>-</b>	<b>53,000</b>	<b>282,000</b>	<b>108,000</b>	<b>338,000</b>



## Water Fund Assumptions

### Items Included in this Scenario

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#### Revenue Assumptions

- A. 2.4% Average Annual Increase in Total Revenues
  - a. 3% annual base increase for most revenues
  - b. Annual rates will increase by 3% each year, starting in FY 2020

#### Expense Assumptions

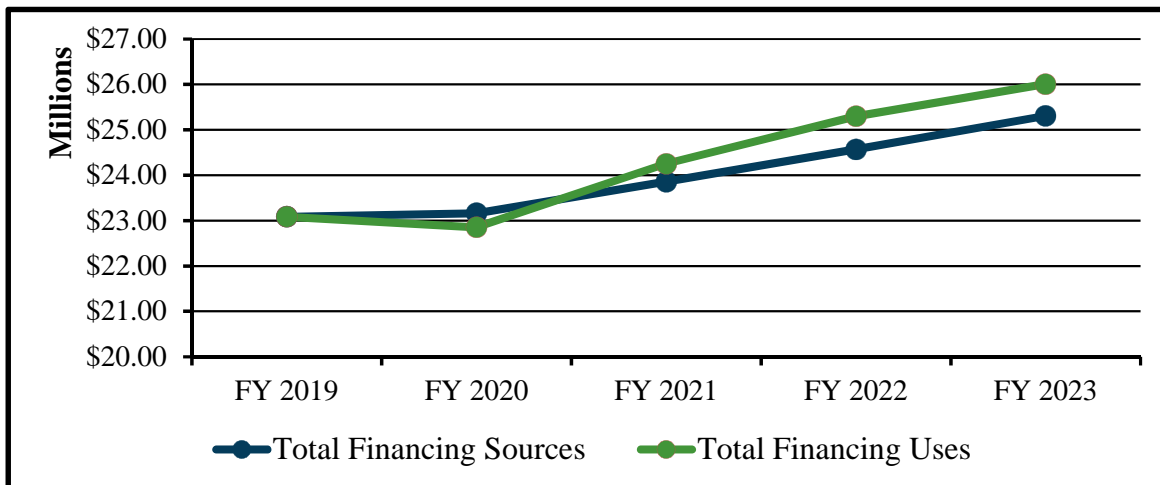
- A. 3.2% Average Annual Increase in Total Expenses
  - a. Debt service payments of \$700,000 starting in FY 2019
  - b. 5% annual increase in water purchases starting in FY 2019
  - c. 2–3% average increase for most other expenses

# Trend Projection

## Budget Summary

## Fund 51 - Water Funds

Summary	FY 2019 Budget	FY 2020 Projected	FY 2021 Projected	FY 2022 Projected	FY 2023 Projected
<b>Financing Sources:</b>					
Utility Charges	\$ 21,842,000	\$ 22,497,000	\$ 23,172,000	\$ 23,867,000	\$ 24,583,000
Wholesale Sales	600,000	-	-	-	-
Irrigation Rental	3,000	4,000	4,000	4,000	4,000
Charges for Services	200,000	206,000	212,000	219,000	225,000
Interest Income	125,000	129,000	133,000	137,000	141,000
Cell Tower Lease	-	-	-	-	-
Connection Charges	250,000	258,000	265,000	273,000	281,000
Meter Sets	25,000	26,000	27,000	27,000	28,000
Water Review Fees	5,000	5,000	5,000	5,000	6,000
Waterline Reimbursement Fee	10,000	10,000	11,000	11,000	11,000
Sale of Fixed Assets	-	-	-	-	-
Other Income	25,000	26,000	27,000	27,000	28,000
Usage of Fund Balance	1,000	-	-	-	-
<b>Total Financing Sources</b>	<b>23,086,000</b>	<b>23,161,000</b>	<b>23,856,000</b>	<b>24,570,000</b>	<b>25,307,000</b>
<b>Financing Uses:</b>					
Personnel Services	3,445,000	\$ 3,548,000	\$ 3,654,000	\$ 3,764,000	\$ 3,877,000
Materials & Supplies	733,000	752,000	771,000	790,000	810,000
External Services	526,000	535,000	544,000	553,000	563,000
Internal Services	1,811,000	1,859,000	1,908,000	1,958,000	2,011,000
Cost of Sales & Services	7,051,000	7,572,000	7,799,000	8,033,000	8,274,000
Equipment & Improvements	73,000	16,000	16,000	16,000	16,000
Capital Outlays	7,052,000	6,772,000	7,720,000	8,298,000	8,508,000
Debt Service	2,395,000	1,797,000	1,841,000	1,887,000	1,948,000
Transfer Out - General Fund	-	-	-	-	-
<b>Total Financing Uses</b>	<b>23,086,000</b>	<b>22,851,000</b>	<b>24,253,000</b>	<b>25,299,000</b>	<b>26,007,000</b>
<b>Excess (Deficiency) of Financing Sources over Financing Uses</b>	<b>-</b>	<b>310,000</b>	<b>(397,000)</b>	<b>(729,000)</b>	<b>(700,000)</b>





## Storm Water Fund Assumptions

### Items Included in this Scenario

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#### Revenue Assumptions

- A. 1% Average Annual Increase in Total Revenues
  - a. 0.9% annual base increase in utility charges

#### Expense Assumptions

- A. 1.5% Average Annual Decrease in Total Expenses
  - a. 3.1% annual increase for personnel services expenses
  - b. 3.1% annual increase for materials and supplies

### Items Considered but Not Included in this Scenario

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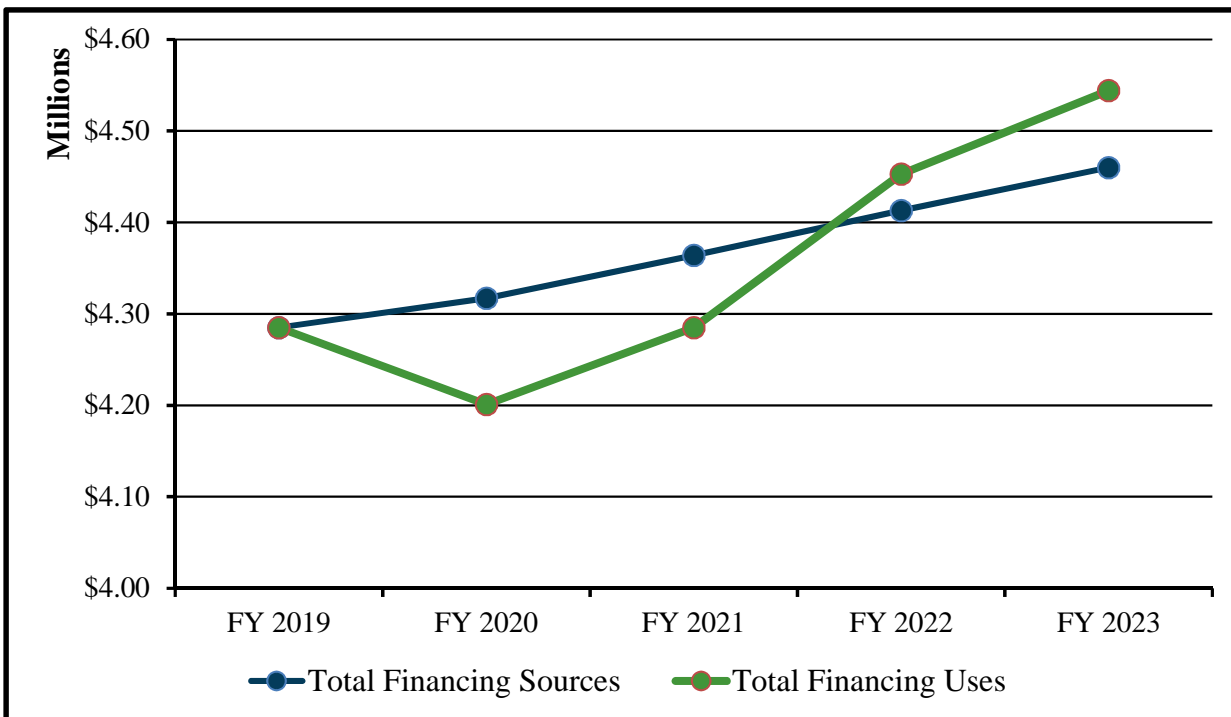
- A. Additional bonding for capital projects

# Trend Projection

## Budget Summary

## Storm Water Funds

Summary	FY 2019 Budget	FY 2020 Projected	FY 2021 Projected	FY 2022 Projected	FY 2023 Projected
<b>Financing Sources:</b>					
Utility Charges	\$ 4,047,000	\$ 4,072,000	\$ 4,113,000	\$ 4,154,000	\$ 4,195,000
Charges for Services	15,000	15,000	15,000	15,000	15,000
Interest Income	14,000	14,000	14,000	15,000	15,000
Development Review Fee	4,000	4,000	4,000	4,000	4,000
Storm Drain Impact Fees	200,000	206,000	212,000	219,000	225,000
Other Income	6,000	6,000	6,000	6,000	6,000
Usage of Fund Balance	(1,000)				
<b>Total Financing Sources</b>	<b>4,285,000</b>	<b>4,317,000</b>	<b>4,364,000</b>	<b>4,413,000</b>	<b>4,460,000</b>
<b>Financing Uses:</b>					
Personnel Services	1,410,000	\$ 1,453,000	\$ 1,495,000	\$ 1,540,000	\$ 1,587,000
Materials & Supplies	218,000	224,000	231,000	238,000	245,000
External Services	13,000	14,000	14,000	14,000	15,000
Internal Services	589,000	607,000	625,000	644,000	663,000
Cost of Sales & Services	21,000	21,000	22,000	22,000	23,000
Equipment & Improvements	27,000	52,000	52,000	52,000	52,000
Capital Outlays	1,498,000	1,324,000	1,341,000	1,439,000	1,457,000
Debt Service	509,000	506,000	505,000	504,000	502,000
<b>Total Financing Uses</b>	<b>4,285,000</b>	<b>4,201,000</b>	<b>4,285,000</b>	<b>4,453,000</b>	<b>4,544,000</b>
<b>Excess (Deficiency) of Financing Sources over Financing Uses</b>	<b>-</b>	<b>116,000</b>	<b>79,000</b>	<b>(40,000)</b>	<b>(84,000)</b>



## Street Lighting Fund Assumptions

### Items Included in this Scenario

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#### Revenue Assumptions

- A. 16.7% Average Annual Increase in Total Revenues
  - a. This assumes a fee increase in FY 2020 to \$5.96 then a 3% annual base increase in utility charges through FY 2023

#### Expense Assumptions

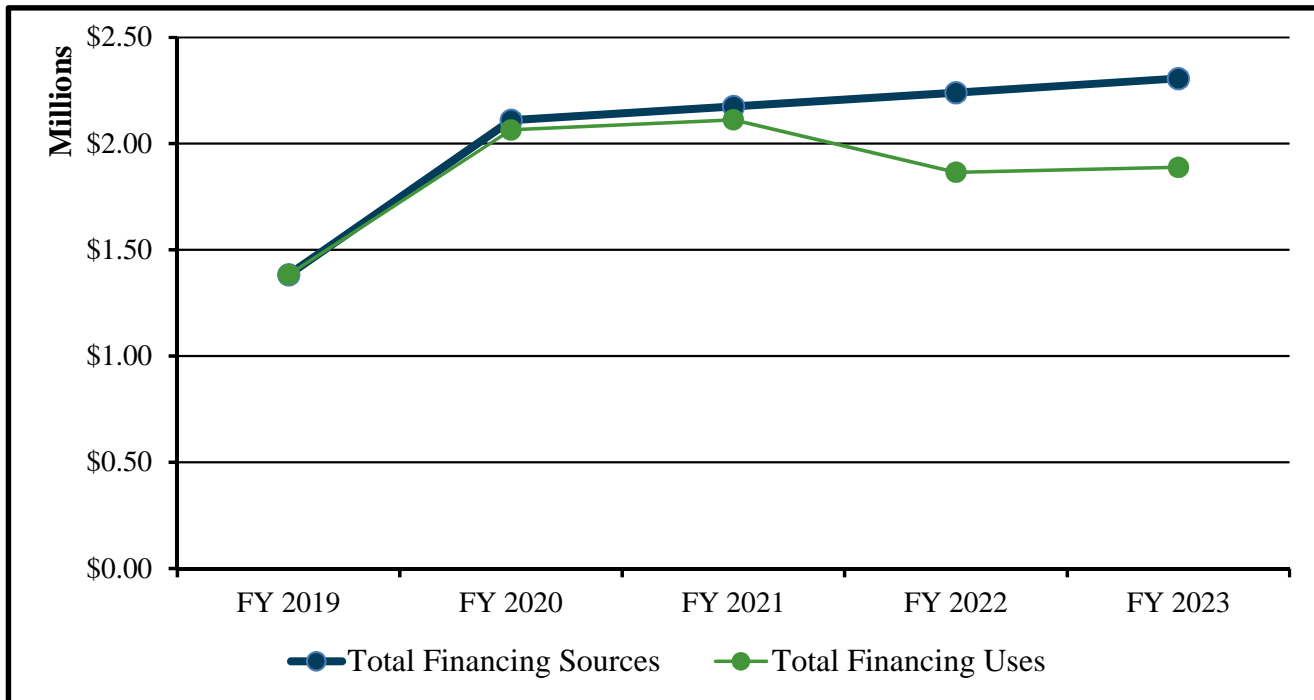
- A. 16.4% Average Annual Increase in Total Expenses
  - a. 3% annual increase for most expenses
  - b. Street Lighting Power decrease in FY 2022 due to new LED lights
  - c. Fleet replacement scheduled in FY 2021

# Trend Projection

## Budget Summary

## Fund 270 - Street Lighting

Summary	FY 2019 Budget	FY 2020 Projected	FY 2021 Projected	FY 2022 Projected	FY 2023 Projected
<b>Financing Sources:</b>					
Interest Income	3,000	3,000	3,000	3,000	3,000
Utility Charges	1,053,000	2,105,000	2,169,000	2,234,000	2,301,000
Other Income	3,000	3,000	3,000	3,000	3,000
Usage of Fund Balance	324,000	-	-	-	-
<b>Total Financing Sources</b>	<b>1,383,000</b>	<b>2,111,000</b>	<b>2,175,000</b>	<b>2,240,000</b>	<b>2,307,000</b>
<b>Financing Uses:</b>					
Personnel Services	199,000	\$ 205,000	\$ 211,000	\$ 217,000	\$ 224,000
Materials & Supplies	490,000	505,000	520,000	361,000	372,000
External Services	2,000	2,000	2,000	2,000	2,000
Internal Services	176,000	182,000	187,000	193,000	198,000
Cost of Sales & Services	-	-	-	-	-
Equipment & Improvements	14,000	14,000	15,000	15,000	16,000
Capitalized Internal Services	185,000	80,000	100,000	-	-
Capital Outlays	317,000	1,077,000	1,077,000	1,077,000	1,077,000
<b>Total Financing Uses</b>	<b>1,383,000</b>	<b>2,065,000</b>	<b>2,112,000</b>	<b>1,865,000</b>	<b>1,889,000</b>
<b>Excess (Deficiency) of Financing Sources over Financing Uses</b>	<b>-</b>	<b>46,000</b>	<b>63,000</b>	<b>375,000</b>	<b>418,000</b>



## Consolidated Capital Projects Schedule

Facilities	2018 Budgeted	2019 Approved	2020 Planned	2021 Planned	2022 Planned	2023 Planned
<b>1201 - Municipal Building</b> - This project is for replacement and improvements to municipal buildings. The account generally pays for building components with an estimated useful life of between five and fifty years and replacement value greater than \$7,500. The major categories of work consist of exterior closure/surfaces, roofing, interior flooring, walls and ceiling finishes, conveying systems, HVAC systems, plumbing systems, fire protection systems, electrical systems, and other miscellaneous items such as public address systems, security systems, sidewalks, common furniture, etc.						
4100 General Revenue	\$ 907,008	\$ 581,780	\$ 420,000	\$ 300,000	\$ 240,000	\$ 250,000
<b>1208 - Police Remodeling</b> - This funding is for remodeling at the Animal Services Building						
4100 General Revenue	\$ 65,699	\$ -	\$ -	\$ -	\$ -	\$ -
<b>12443 - Justice Center Joint Information Center</b> - This funding is to create a joint information center to accommodate media during an emergency.						
4100 General Revenue	\$ 14,071	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Capital Projects</b>	<b>\$ 986,778</b>	<b>\$ 581,780</b>	<b>\$ 420,000</b>	<b>\$ 300,000</b>	<b>\$ 240,000</b>	<b>\$ 250,000</b>

Emergency Management	2018 Budgeted	2019 Approved	2020 Planned	2021 Planned	2022 Planned	2023 Planned
<b>190441 - Homeland Security Grant</b> - This funding will be used for improvements that will increase security.						
Federal Grant	\$ 7,745	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Capital Projects</b>	<b>\$ 7,745</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Amphitheater	2018 Budgeted	2019 Approved	2020 Planned	2021 Planned	2022 Planned	2023 Planned
<b>1487 - Amphitheater Improvements</b> - This funding will be used for improvements to the Sandy Amphitheater.						
4150 Cell Tower	\$ 247,075	\$ 81,590	\$ 91,674	\$ 97,174	\$ 97,174	\$ 97,174
<b>Total Capital Projects</b>	<b>\$ 247,075</b>	<b>\$ 81,590</b>	<b>\$ 91,674</b>	<b>\$ 97,174</b>	<b>\$ 97,174</b>	<b>\$ 97,174</b>

Court Services	2018 Budgeted	2019 Approved	2020 Planned	2021 Planned	2022 Planned	2023 Planned
<b>1244 - Justice Center</b> - This funding will be used for improvements to the Justice Center.						
4100 General Revenue	\$ 555,030	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Court Services</b>	<b>\$ 555,030</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Fire</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>1258 - Fire Facilities</b> - This amount will be used for projects relating to the fire stations or training tower.						
4100 General Revenues	\$ 7,866	\$ -	\$ -	\$ -	\$ -	\$ -
<b>1259 - Fire Station #31</b> - This funding will be used for relocating/expanding Fire Station #31 to better service areas of growth.						
4100 General Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,500,000
4270 Fire Impact Fees	500,000	214,000	-	-	-	-
Total	\$ 500,000	\$ 214,000	\$ -	\$ -	\$ -	\$ 5,500,000
<b>19999 - Contingency</b> - This funding will be set aside for future expansion of an additional fire truck to handle growth from new development.						
4270 Fire Impact Fees	\$ 571,069	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Capital Budget</b>	<b>\$ 1,578,935</b>	<b>\$ 214,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,500,000</b>

<b>Public Works</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>EXPANSION PROJECTS</b>						
<b>1209 - Public Works Facility</b> - Provides funds for building and site improvements. Current funding is for Phase 1 of the project.						
4100 General Revenue	\$ 37,075	\$ -	\$ -	\$ -	\$ -	\$ -
<b>1209911 - Public Works Facility Rebuild</b> - This funds the masterplanning as well as the demolition and rebuilding of the entire Public Works Facility.						
4100 General Revenue	\$ 5,069,717	\$ 256,188	\$ 18,000,000	\$ -	\$ -	\$ -
<b>13115 - Traffic Signal Upgrades</b> - This funding will be used for various traffic signal upgrades including signal heads, controllers, and detection systems.						
4100 General Revenue	\$ 41,099	\$ -	\$ 100,000	\$ -	\$ -	\$ -
<b>13132 - Riverside Drive</b> - This project funds the design and completion of such as curb and gutter to the south end cul-de-sac of Riverside Drive at River Oaks Golf Course.						
4100 General Revenue	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -
<b>13135 - 9400 South Widening (300 to 700 East)</b> - This project procures right-of-way and will widen 9400 South to four lanes with the addition of a center turn lane. (Possible Federal Aid Project).						
4100 General Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>13136 - Highland Dr (9800 S to Sego Lily and 114th S to Wasatch Blvd) 2 Lanes</b> - This project will extend Highland Drive between 9800 South and Sego Lily and construct a two-lane section from 11400 South to Wasatch Boulevard.						
4100 General Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>13157 - Highland Drive EIS</b> - This project funds the EIS (Environmental Impact Statement) which is necessary to receive approval and design direction for the future construction of Highland Drive.						
4100 General Revenue	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ -
<b>13163 - 1700 East Improvements 10980 South to Draper</b> - This multi-phased project will relocate power poles and complete the installation of public improvements from 10980 South to the Draper City limits.						
4100 General Revenue	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>13165 - 8600 South Sidewalk</b> - This project will purchase the right-of-way and complete construction of a sidewalk from 1300 East to Flat Iron Park.						
4100 General Revenue	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ -
<b>13167 - 700 West Rear Access Road</b> - This will fund an eastern exit from the Public Works facility to Sandy Parkway via Parkland Drive.						
4100 General Revenue	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -

<b>Public Works Cont.</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>13172 - 7800 South Improvements</b> - The plan is to widen the road to three lanes by adding a center turn lane and constructing improvements on the north side of the road from 775 East to Devin Place.	\$ -	\$ -	\$ 360,000	\$ -	\$ -	\$ -
<b>13180 - Harrison Street Improvements</b> - Installs sidewalk and curb/gutter from Monroe Street to Midvale City limit. 4100 General Revenue	\$ -	\$ -	\$ -	\$ 225,000	\$ -	\$ -
<b>13181 - 220 East Sidewalk Construction</b> - Funds the construction of sidewalks on both sides of the street from 9000 - 9150 South. 4100 General Revenue	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -
<b>13182 - 170 East Improvements</b> - This project will install a sidewalk, curb/gutter, and landscape the west side of the road from Sego Lily to 9600 South 4100 General Revenue	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ -
<b>13188 - Connection of 230 East to Crescent Oak Way</b> - This funding will be used to purchase right-of-way and build a road with improvements that connects 230 East to Crescent Oak Way to the south. This road will provide additional access to both Crescent Elementary and the Canyons School District property at the former Crescent View Middle School. 4100 General Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
<b>13189 - Monroe Street Extension and Improvements</b> - The funding for this project was used to purchase right-of-way and construct Monroe Street from 10000 South to the South Towne Mall Ring Road. In addition, Monroe Street was widened and improved northward to Towne Ridge Parkway. Funding for FY19 will be used in a joint project with UDOT to widen and make improvements to the intersection of Monroe Street and 9000 South. The \$8,000,000 planned for FY20 is for improvements between 9000 South and 9400 South. Future funding is required to purchase right-of-way and make improvements to other sections of the street. 4100 General Revenue 4500 Grants Total	\$ - 2,209,659 \$ 2,209,659	\$ - 3,500,000 \$ 3,500,000	\$ - 8,000,000 \$ 8,000,000	\$ - - \$ -	\$ - - \$ -	\$ 5,000,000 10,000,000 \$ 15,000,000
<b>13193 - Historic Sandy Drainage Improvements</b> - The funding for this project will be used for various drainage improvements in the historic Sandy area. 4100 General Revenue	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>13194 - Little Cottonwood Road Safe Sidewalk</b> - This project constructed a safe pedestrian route by adding sections of sidewalk on the south side of Little Cottonwood Canyon Rd from 2495 East to 2760 East. Additional funding will be used to install other sidewalk sections on the south side from 2760 East to Carriagehouse Lane. 4100 General Revenue 4500 Grants Total	\$ 53,818 158,000 \$ 211,818	\$ - - \$ -	\$ - - \$ -	\$ - - \$ -	\$ - - \$ -	\$ - - \$ -
<b>13196 - Salt Storage Building</b> - This funded the design and construction of a larger storage building which meets storm water regulations. 4100 General Revenue 4600 State Road Funds Total	\$ 476,987 104,000 \$ 580,987	\$ - - \$ -	\$ - - \$ -	\$ - - \$ -	\$ - - \$ -	\$ - - \$ -
<b>13198 - 9800 S Improvements</b> - This project will widen the road and install public improvements along 9800 South from 3100 East to little Cottonwood Canyon Rd. 4100 General Revenue	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -
<b>13201 - Electronic Traffic Control Devices</b> - This funds the procurement and installation of driver feedback signs (radar boards) and flashing beacons to be installed at all of the city's crosswalks for pedestrian safety. 4100 General Revenue	\$ 100,019	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
<b>13204 - Cys Road/700 East Traffic Signal</b> - This project funds the installation of improvements on the northeast corner of Cys Road at 700 East for a future signal which will be installed at this location. 4500 Grants	\$ 25,007	\$ -	\$ 50,000	\$ -	\$ -	\$ -

<b>Public Works Cont.</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>13206 - State Street Improvements</b> – This project will fund the design and installation of streetlights from 10600 South to 11400 South.						
4100 General Revenue	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>13207 - Tunnel Road Connection 10200 S/Beetdigger Blvd</b> – The existing pedestrian tunnel under UTA TRAX at 10200 South will be uncovered and connected to Dimple Dell Trail System. This project will also complete the Beetdigger Blvd/10200 South intersection and box the East Jordan canal. The Dimple Dell trail will have a total of three separated grade crossings (TRAX/Beetdigger, canal) and one at-grade crossing (10200 South) within the footprint of this project.						
4100 General Revenue	\$ 390,000	\$ 161,845		\$ -	\$ -	\$ -
<b>13208 - 9270 South Intersection Improvements (Federal Match)</b> – This project will realign and connect the road north of Jordan Commons between 9270 South and Stadium Way at the signal on State Street. This will fund the City's match as well as cover the costs for an environmental study.						
4100 General Revenue	\$ -	\$ 305,000	\$ -	\$ -	\$ -	\$ -
<b>132XX - 9400 South/500 West Intersection Improvements</b> – This project will widen the intersection and install a traffic signal.						
4100 General Revenue	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -
<b>132XX - 10000 South Bike Lanes (Federal Match)</b> – This is the City's share to purchase right-of-way in order to widen the intersection west of State Street so bike lanes can be added through this area.						
4100 General Revenue	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -
<b>132XX - 9000 South/Sandy Parkway Through U-Turn (Federal Match)</b> – This is the City's share to build a u-turn at Parkland Drive for traffic heading southbound on Sandy Parkway to mitigate traffic congestion.						
4100 General Revenue	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -
<b>132XX - 10000 South extended turn pocket</b> – This project builds an extended turn pocket on westbound 10000 South to southbound Monroe Street.						
4100 General Revenue	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -
<b>132XX - 10200 South Extension to Monroe</b> - Configuration of this project is still being contemplated pending future master planning of the area and development opportunities.						
4500 Grants	\$ -	\$ -	\$ 4,000,000	\$ -	\$ -	\$ -
<b>132XX - 10300 South Extension to Monroe</b> - Configuration of this project is still being contemplated pending future master planning of the area and development opportunities.						
4500 Grants	\$ -	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -
<b>132XX - State Street Crossing</b> - This provides funds for a separated grade pedestrian crossing at 10200 S. (Sandy City Required Match)						
4100 General Revenue	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -
<b>132XX - 10200 South Road and Trail Improvements</b> - This project will build improvements on the north side of the road from the East Jordan Canal to Creek Run Way.						
4500 Grants	\$ -	\$ -	\$ 165,000	\$ -	\$ -	\$ -
<b>REPLACEMENT PROJECTS</b>						
<b>13821 - Street Reconstruction</b> - This funding is for ongoing maintenance and construction.						
4100 General Revenue	\$ 34,996	\$ -	\$ -	\$ -	\$ -	\$ -
4500 Grants	8,475	-	-	-	-	-
4600 State Road Funds	3,421,113	2,550,000	2,575,000	2,600,000	2,625,000	2,650,000
Total	\$ 3,464,584	\$ 2,550,000	\$ 2,575,000	\$ 2,600,000	\$ 2,625,000	\$ 2,650,000
<b>13822 - Hazardous Concrete Repair</b> - This is an ongoing project to repair hazardous sections of concrete throughout the city.						
4100 General Revenue	\$ 282,227	\$ 245,820	\$ 245,820	\$ 250,736	\$ 255,751	\$ 260,866
4500 Grants	205,439	-	-	-	-	-
4600 State Road Funds	544,710	165,000	600,000	600,000	600,000	600,000
Total	\$ 1,032,376	\$ 410,820	\$ 845,820	\$ 850,736	\$ 855,751	\$ 860,866



<b>Public Works Cont.</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>13827 - 260 East 9000 South -</b> This project will replace poor sections of curb, gutter, and sidewalk as well as complete an overlay of the road surface.						
4100 General Revenue	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -
<b>13828 - Hazardous Tree Replacement -</b> This funds a program to identify and replace those species of trees planted in parkstrips which will eventually cause the sidewalk to lift and become a hazard.						
4100 General Revenue	\$ 4,415	\$ -	\$ 2,000	\$ -	\$ 2,000	\$ -
<b>13841 - 8680 South from State St to 650 E -</b> Phases I and II to 450 East are completed. Current funding will be used to reconstruct most of the roadway to include sidewalks, storm drain, and piping of the irrigation ditch to 650 East.						
4100 General Revenue	\$ 627,139	\$ -	\$ -	\$ -	\$ -	\$ -
<b>13850 - 3100 East Improvements -</b> This grant funding was used for 3100 East improvements.						
4500 Grants	\$ 40,060	\$ -	\$ -	\$ -	\$ -	\$ -
<b>13852 - Historic Sandy Improvements -</b> This grant funding will be used for various improvements in the historic Sandy area.						
4500 Grants	\$ 595,000	\$ 905,000	\$ 600,000	\$ -	\$ 600,000	\$ -
<b>138XX - Triangle Area Road Reconstruction -</b> This project will provide funds to reconstruct several streets in this area of the City which are in a poor condition.						
4100 General Revenue	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -
<b>138XX - Bridge Projects -</b> Initial funding is for a concept report to study deficient bridges in Sandy City to determine reconstruction costs and project timing. Some of these funds will be used to remove and replace the bridge deck at 10600 South 750 East and backfill the ditch. The funding for the out years will rebuild two small box bridges at Willow Green Circle and Cobble Canyon Lane as well as to improve the bridge decks and backfill canals at four other locations.						
4100 General Revenue	\$ -	\$ -	\$ 250,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
<b>138XX - Wasatch Boulevard Overlay -</b> This project will fund an overlay between 1700 East and 10600 South.						
4100 General Revenue	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -
<b>138XX - Overlay Sandy Parkway -</b> This project will fund the Sandy Parkway overlay between 9400 and 10000 South.						
4100 General Revenue	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -
<b>138XX - Automall Drive Roundabout (Federal Match) -</b> This project will build a roundabout adjacent to the south entrance to COSTCO to improve traffic movements through this area.						
4100 General Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 271,200
<b>MISCELLANEOUS PROJECTS</b>						
<b>19001 - Subdivision Bonds -</b> This project is an ongoing accumulation of subdivision bonds.						
4110 Performance Bonds	\$ 178,471	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
<b>19026 - Transportation Master Plan -</b> This funding will be used for traffic modeling and plan development for the Sandy Civic Center area. Future funding will be used to update the citywide transportation master plan and to conduct signal timing of the traffic signals along Sandy City arterial roads.						
4100 General Revenue	\$ 32,801	\$ -	\$ 145,000	\$ -	\$ -	\$ -
<b>Total Capital Projects</b>	<b>\$ 14,840,227</b>	<b>\$ 8,188,853</b>	<b>\$ 37,042,820</b>	<b>\$ 8,300,736</b>	<b>\$ 8,482,751</b>	<b>\$ 21,682,066</b>

<b>Weekly Pickup</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>52001 - Transfer Station -</b> This amount is for the future design of a proposed waste transfer station.						
5200 Waste Fund	\$ 409,523	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Capital Projects</b>	<b>\$ 409,523</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Parks</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>EXPANSION PROJECTS</b>						
<b>1115 - Sandy Canal Land Purchase -</b> This funding is for purchase of neighborhood access to the Sandy Canal Trail between 11000 South and 11400 South.						
4220 Trail Fees	\$ 36,602	\$ -	\$ -	\$ -	\$ -	\$ -
<b>1235 - City Hall Parking Lot Landscaping -</b> This project is for landscaping restoration after the new road is put in north of City Hall.						
4100 General Revenue	\$ 14,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>1243 - Parks and Recreation Building -</b> This project will remodel the existing building including seismic upgrades, roof replacement, heating, plumbing and electrical upgrades.						
4100 General Revenue	\$ -	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -
<b>1245 - Alta Canyon Recreation Center / Community Center -</b> This project is for an addition to the Alta Canyon Recreation Center to expand services, Parks & Recreation offices, indoor pool and to function as a community center.						
4210 Park Fees	\$ 2,311,773	\$ -	\$ 6,000,000	\$ -	\$ -	\$ -
4500 Grants	-	-	-	-	-	-
	<u>\$ 2,311,773</u>	<u>\$ -</u>	<u>\$ 6,000,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>13029 - Back Facing Walls/Community Projects -</b> This funding is for repair and capital maintenance of streetscapes and backfacing walls within the city. Projects will include tree replacement, repair/replace fencing on 1300 East from 11400 South to Hidden Valley Drive, and Sandy Pride projects.						
4100 General Revenue	\$ 399,255	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
<b>14004 - Irrigation Project -</b> This funding will go toward backflow preventer replacements.						
4100 General Revenue	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -
4140 Sale of Property	9,500	-	-	-	-	-
	<u>\$ 9,500</u>	<u>\$ 15,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>14034 - Lone Peak Park -</b> This funding is for a parking lot in the northeast corner of the park with associated landscaping and irrigation.						
4100 General Revenue	\$ 10,750	\$ -	\$ -	\$ -	\$ -	\$ -
4140 Sale of Property	18,559	-	-	-	-	-
4210 Park Fees	194,617	350,000	-	-	-	-
Total	<u>\$ 223,926</u>	<u>\$ 350,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>140355 - Quarry Bend Park - Sidewalk &amp; Wall -</b> This funding is for design and construction of the sidewalk and 18' retaining wall along Quarry Bend Drive located on the north side of the park.						
4210 Park Fees	\$ 239,290	\$ -	\$ -	\$ -	\$ -	\$ -
<b>14050 - Quail Hollow Park -</b> This funding is for design and phased construction of Quail Hollow Park.						
21 RDA Haircut	\$ -	\$ -	\$ 4,574,000	\$ -	\$ -	\$ -
4100 General Revenue	-	-	500,000	-	-	-
4210 Park Fees	-	-	926,000	-	-	-
Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 6,000,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>14056 - Dog Park -</b> This project will develop approximately one acre for an off-leash dog park to be located adjacent to Bluth Park. Current funding is for design and parking lot construction.						
4100 General Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4210 Park Fees	187,041	100,000	-	-	-	-
Total	<u>\$ 187,041</u>	<u>\$ 100,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>14059 - River Oaks -</b> This funding will be for equipment wash stations at the maintenance shop for washing grounds equipment and at the pro-shop for washing golf carts. This will bring the course in compliance with requirements for storm water protection.						
4100 General Revenue	\$ 62,032	\$ -	\$ -	\$ -	\$ -	\$ -

<b>Parks Cont.</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>14069 - Workout Stations</b> - This funding is to provide fitness stations along the walking/jogging paths at Flat Iron and Storm Mountain Park.						
4210 Park Fees	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ -
<b>14073 - Cairns Plaza</b> - This funding is to design and install a park plaza at the Hale Centre location.						
4100 General Revenue	\$ 2,343,328	\$ -	\$ -	\$ -	\$ -	\$ -
<b>14074 - Outdoor Classrooms</b> - This funding will design and construct granite boulder classrooms and benches at various parks and open space throughout the city.						
4100 General Revenue	\$ 9,900	\$ -	\$ -	\$ -	\$ -	\$ -
<b>14075 - Memorials</b> - This amount will be used for the sitework of two new statues (Martin Luther King & Abraham Lincoln) that are being donated to the City.						
4100 General Revenue	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -
<b>14094 - Land and Water Conservation Conversion</b> - This funding is to convert land tied to Land & Water Conservation Funds to non-LWCF land due to Federal land use restrictions.						
4100 General Revenue	\$ 32,584	\$ -	\$ -	\$ -	\$ -	\$ -
<b>14097 - Bike Park</b> - This funding will be used to design and construct a bike park the location has not yet been determined.						
4100 General Revenue	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>14098 - Alta Canyon Park</b> - This will be used for six new pickleball courts with lights in the southeast corner of Alta Canyon Park.						
4210 Park Fees	\$ 471,185	\$ -	\$ -	\$ -	\$ -	\$ -
<b>14099 - Landscape Rocks</b> - This funding will be used for landscaping rocks to be used at various City parks and trails.						
4100 General Revenue	\$ 6,806	\$ -	\$ -	\$ -	\$ -	\$ -
<b>1409X - Bike Route</b> - This funding will be used to create a bike route/lane on Centennial Pkwy and connecting roadways in the Cairns area.						
4100 General Revenue	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ -
<b>14100 - Bell Canyon Preservation and Trail Head</b> - This amount will be used for the development/improvement of 10 acres near Bell Canyon including a Bonneville shoreline trail head.						
4500 Grants	\$ -	\$ 1,350,000	\$ -	\$ -	\$ -	\$ -
<b>REPLACEMENT PROJECTS</b>						
<b>14802 - Alta Canyon Park Backstop</b> - This funding is to replace a backstop at Alta Canyon Park.						
4100 General Revenue	\$ -	\$ -	\$ 90,000	\$ 100,000	\$ -	\$ -
<b>1480204 - Alta Canyon Tennis Courts Repairs</b> - This amount will be used for tennis court repairs.						
4100 General Revenue	\$ 36,785	\$ -	\$ -	\$ -	\$ -	\$ -
<b>14803 - Flat Iron Playground Replacement</b> - This will fund playground equipment replacement at Flat Iron Park.						
ball courts.						
4100 General Revenue	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -
<b>148038 - Flat Iron Court Expansion</b> - This will fund new lighting for the tennis court at Flat Iron Park and add 6 lighted Pickle ball courts.						
4210 Park Fees	\$ 6,500	\$ 450,000	\$ -	\$ -	\$ -	\$ -
<b>14808 - Asphalt Repairs</b> - This funding is for asphalt repairs of existing jogging and trails paths.						
4100 General Revenue	\$ 45,624	\$ -	\$ -	\$ -	\$ -	\$ -
<b>14817 - Computerized Irrigation</b> - This is a four year project which will replace the existing computerized irrigation with an updated system in our parks to better manage our water use.						
4100 General Revenue	\$ 23,334	\$ 57,000	\$ 57,000	\$ -	\$ -	\$ -

<b>Parks Cont.</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>148243 - Cemetery Expansion -</b> This funding will be used to expand the cemetery and parks maintenance shop. This will be accomplished by adding paving to the maintenance yard and burial plots next to the existing cemetery.						
4100 General Revenue	\$ 43,817	\$ -	\$ -	\$ -	\$ -	\$ -
4140 Sale of Property	14,980					
	<u>\$ 58,797</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>14852 - Main Street Park -</b> This funding is for tot lot and restroom replacement. The FY2020 is for the bowery replacement.						
4100 General Revenue	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -
<b>14859 - Park &amp; Trail Renovation Projects -</b> This is for trail improvements from Boulders Trail Head to Bell Canyon Reservoir.						
4100 General Revenue	\$ 134,865	\$ -	\$ -	\$ -	\$ -	\$ -
<b>14XXX - Tennis Court Reconstruction -</b> This funding is for reconstructing the remaining asphalt tennis courts at Storm Mountain Park and Crescent Park						
4100 General Revenue	\$ -	\$ -	\$ -	\$ 140,000	\$ -	\$ 150,000
<b>TRAIL PROJECTS</b>						
<b>14018 - Trail and Trail Head -</b> This is for various trail and trail head improvements throughout the city						
4220 Trail Fees	\$ 25,000	\$ 51,200	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
<b>1409X - East Jordan Canal Trail -</b> This funding will create a trail that runs along the East Jordan Canal in the Cairns area.						
RDA - Southtowne Ridge Project Area	\$ -	\$ -	\$ -	\$ -	\$ 325,000	\$ -
<b>14067 - Bonneville Shoreline Trail -</b> Current funding is for design of the Bonneville Shoreline trail from Hidden Valley Park north to Bell Canyon Reservoir. Future funding is for right-of-way purchase and construction.						
4100 General Revenue	\$ 67,722	\$ -	\$ -	\$ -	\$ -	\$ -
4210 Park Fees	179,300	-	-	-	-	-
4220 Trail Fees	35,505	-	2,045,000	-	-	-
4500 Grants	275,000	-	-	-	-	-
Total	<u>\$ 557,527</u>	<u>\$ -</u>	<u>\$ 2,045,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>14095 - Dry Creek Trail -</b> This funding will design and install a tunnel for access to the Porter Rockwell Trail and Dimple Dell Canyon from the west side of Trax at 10200 South, design and construct Dry Creek Trail from the Trax tunnel to I-15, and go toward the Dimple Dell Connection Project adjacent to I-15 near the Del Sol building at about 10100 South.						
4100 General Revenue	\$ 141,001	\$ -	\$ -	\$ -	\$ -	\$ -
4210 Park Fees	1,671,454	-	-	-	-	-
4220 Trail Fees	650,062	-	1,750,000	-	750,000	-
Total	<u>\$ 2,462,517</u>	<u>\$ -</u>	<u>\$ 1,750,000</u>	<u>\$ -</u>	<u>\$ 750,000</u>	<u>\$ -</u>
<b>14096 - Sandy Canal Trail -</b> This will be used to design and construct Sandy Canal Trail from 10600 South to Riparian Drive.						
4210 Park Fees	\$ 606,520	\$ -	\$ -	\$ -	\$ -	\$ -
4220 Trail Fees	9,626	-	-	-	-	-
4500 Grants	50,000	-	-	-	-	-
Total	<u>\$ 616,146</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>1409X - Salt Lake Canal Trail -</b> This Project will connect to the existing Salt Lake Canal trail near Monroe Street and 9750 S. (south of the Hyatt hotel) through Alta View Estates to 9900 south and State Street in the Cairns area.						
RDA- Southtowne Ridge Project Area	\$ -	\$ -	\$ -	\$ 325,000	\$ -	\$ -

<b>Parks Cont.</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>MISCELLANEOUS PROJECTS</b>						
<b>19012 - Gateways/Beautification Projects</b> - This project funds gateway projects on the city boundaries as well as beautification projects on the I-15 corridor through Sandy.						
4100 General Revenue	\$ 50,937	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -
<b>19049 - Freeway Beautification</b> - This project is to enhance the landscaping at 9000 S I-15 interchange						
4100 General Revenue	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>19999 - Contingency</b> - This is a Park Fees contingency.						
4210 Park Fees	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -
<b>Total Capital Projects</b>	<b>\$ 10,460,254</b>	<b>\$ 3,073,200</b>	<b>\$ 21,457,000</b>	<b>\$ 955,000</b>	<b>\$ 2,250,000</b>	<b>\$ 325,000</b>

<b>Community Dev.</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>19036 - Neighborhood Preservation Initiative</b> - This project funds costs related to the implementation of the city's neighborhood maintenance and preservation plan.						
4100 General Revenue	\$ 59,493	\$ -	\$ -	\$ -	\$ -	\$ -
<b>19052 - Historic Preservation</b> - This project funds various historic preservation projects.						
4100 General Revenue	\$ 20,000	\$ -	\$ -	\$ -	\$ 10,000	\$ -
4500 Grants	10,000	-	10,000	-	10,000	-
Total	\$ 30,000	\$ -	\$ 10,000	\$ -	\$ 20,000	\$ -
<b>Total Capital Projects</b>	<b>\$ 89,493</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>

<b>CDBG</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>23002 - Emergency Home Repair</b> - This funding will help provide repair services for conditions that affect the health, safety or well being of senior citizens and low income residents.						
2300 CDBG Fund	\$ 67,525	\$ 60,000	\$ -	\$ -	\$ -	\$ -
<b>23005 - The Road Home</b> - This funding is for repairs and maintenance costs associated with the four Sandy City homeless housing units owned by The Road Home.						
2300 CDBG Fund	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -
<b>23013 - South Valley Sanctuary</b> - This funding is for kitchen and bathroom improvements for South Valley Sanctuary which provides relief for victims of domestic violence.						
	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -
<b>23056 - Odessey House</b> - This funding is for a major upgrade to our Adult Program's HVAC system.						
2300 CDBG Fund	\$ 6,500	\$ -	\$ -	\$ -	\$ -	\$ -
<b>23061 - Housing Weatherization</b> - This funding is for improving the energy efficiency of homes and replacing non-functioning furnaces for people who would be unable to afford to replace them.						
2300 CDBG Fund	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>23062 - 8680 South Phase 3</b> - This funding will be used to complete the final phase of this road reconstruction project of the eastern end of 8680 South in Historic Sandy.						
2300 CDBG Fund	\$ 403,876	\$ -	\$ -	\$ -	\$ -	\$ -

<b>CDBG</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>23063 The INN Between</b> - This funding will be used to install solid metal awnings over the building entrances and exposed walkways.						
2300 CDBG Fund	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>23064 Neighborworks</b> - This funding will be used to help with the revitalization of neighborhoods.						
2300 CDBG Fund	\$ 10,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -
<b>23065 - Park Improvements</b> - This funding will be used for improvements at the park locations.						
	\$ -	\$ 106,763	\$ -	\$ -	\$ -	\$ -
<b>23066 - Pedestrian/Accessibility Improvements</b> - This funding will be used for various pedestrian/accessibility improvements.						
	\$ -	\$ 106,763	\$ -	\$ -	\$ -	\$ -
<b>Total Capital Projects</b>	<b>\$ 509,901</b>	<b>\$ 318,526</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Non-Departmental</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>1103 - Land Purchase</b> - This funding will be used when opportunities arise for the city to buy land and property.						
4140 Sale of Property	\$ 2,161,906	\$ -	\$ -	\$ -	\$ -	\$ -
<b>1255 - Hale Centre Theatre (HCT)</b> - This funding is for the construction of the new Hale Centre Theatre. The City bonded for \$42,734,000 towards the project. HCT will contribute the remaining amount for construction. All operational and debt costs will be paid by HCT through their lease with the City.						
4170 Hale Centre Theatre	\$ 20,610,855	\$ -	\$ -	\$ -	\$ -	\$ -
<b>19005 - Special Projects</b> - This funding is under the direction of the Finance Director and is used for projects that come up during the year.						
4100 General Revenue	\$ 46,918	\$ -	\$ -	\$ -	\$ -	\$ -
<b>19030 - Wetlands Mitigation</b> - This funds wetlands mitigation as part of the Cairns Development Plan. The FY 2017 funding is for the Dry Creek realignment project.						
4100 General Revenue	\$ 782,214	\$ -	\$ -	\$ -	\$ -	\$ -
<b>19086 - Cairns Development Plan</b> - This will be used for the Cairns Development planning.						
4100 General Revenue	\$ 403,059	\$ 36,000	\$ -	\$ -	\$ -	\$ -
<b>19087 - Envision Utah Plan</b> - This will go toward the Envision Utah Plan Initiative.						
4100 General Revenue	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>19088 - Cairns Placemaking Project</b> - This will go toward placemaking items in the Cairns area.						
4100 General Revenue	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
<b>19090 - Smart City Initiatives</b> - This will be used to fund different types of electronic mediums to manage assets and resources efficiently. This includes data collected from citizens, devices, and assets that is processed and analyzed to monitor and manage community services. The smart city concept integrates information and communication technology, and various physical devices to optimize the efficiency of city operations and services and connect to citizens. Smart city technology allows city officials to interact directly with both community and city infrastructure and to monitor what is happening in the city to reduce costs and resource consumption, and to increase contact between citizens and government.						
	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -
<b>190XX - Parking Structures</b> - This will include a two-level parking structure on the west side of city hall, and smaller two-level structure on the east of city hall.						
4140 Sale of Property	\$ -	\$ -	\$ -	\$ 7,200,000	\$ -	\$ 1,500,000
<b>19999 - Contingency</b> - This amount is Council Contingency.						
4100 General Revenue	\$ 278,308	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Capital Projects</b>	<b>\$ 24,293,260</b>	<b>\$ 111,000</b>	<b>\$ 100,000</b>	<b>\$ 7,300,000</b>	<b>\$ 100,000</b>	<b>\$ 1,600,000</b>

<b>Water</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>EXPANSION PROJECTS</b>						
<b>1103 - Land Purchase -</b> This funding will be used when opportunities arise for the city to buy land and property.						
5110 Water Expansion	\$ 2,000,000	-	\$ -	\$ -	\$ -	\$ -
<b>51001 - Water Meters (New Construction) -</b> This is for the installation of new meters in new developments.						
Water Revenue	\$ 20,000	\$ 20,000	\$ 21,855	\$ 22,510	\$ 23,185	\$ 23,881
<b>51042 - Purchase of Water Stock -</b> This provides for the purchase of water shares that become available in order to expand the city's water rights to meet future demand.						
Water Revenue	\$ 206,058	\$ -	\$ -	\$ -	\$ -	\$ -
<b>51063 - Metro Capital Assessment -</b> This amount is Sandy City's portion of the capital cost of the water treatment plant at the Point of the Mountain that was built by the Metropolitan Water District of Salt Lake and Sandy.						
Water Revenue	\$ 4,210,322	\$ 4,210,322	\$ 4,210,322	\$ 4,210,322	\$ 4,210,322	\$ 4,210,322
<b>51068 - Security Improvements -</b> This project pays for fencing, lighting, and alarm systems at wells and tanks.						
Water Revenue	\$ 27,957	\$ -	\$ -	\$ -	\$ -	\$ -
<b>51070 - Zone 5 Transmission Line &amp; PRV Adjustment -</b> The Zone 5 Transmission Line will provide a way to get more water from the Zone 5 tank into the southwestern area of the city.						
Water Revenue	\$ 800,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -
<b>51095 - Bell Canyon Access Road -</b> This project will pave a portion of the road to prevent erosion on the steepest part of the reservoir access road.						
Water Revenue	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>51101 - Crowton Springs Study -</b> This project will determine how to capture, and put to beneficial use, the water from the springs.						
Water Revenue	\$ 76,252	\$ -	\$ -	\$ -	\$ -	\$ -
<b>51111 -Sandy Canal Improvements -</b> This project includes piping and grading along Sandy Canal corridor.						
Water Revenue	\$ 300,338	\$ -	\$ -	\$ -	\$ -	\$ -
<b>51117 - Dry Creek Flood and Water Quality -</b> This project will provide critical infrastructure improvements along the Dry Creek Corridor to 1) eliminate flooding potential in the Sandy Cairns downtown area, 2) restore the channel and convert it from an overgrown hazard to a central feature of the Sandy Cairns downtown area with recreational features including open space, trails, and the Art Walk, and 3) provide demonstrations for public education along the corridor of Low Impact Development (LID), water conservation, and water quality Best Management Practices (BMPs).						
Water Revenue	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>511XX - Boring Under I-15 -</b> This project will provide a new water pipe and will replace the waterline that runs in 9000 South under I-15. This line is in poor condition and the repairs to this line are very expensive because of the UDOT concrete pavement section.						
Water Revenue	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000
<b>511XX - High Bench/A-1 Transmission Line -</b> This project will run a new water transmission line in Wasatch Blvd. from the High Bench Tank (11000 South) to Little Cottonwood Road. This line is needed to supply more water to the north end of the upper two pressure zones in the water system. This project will be needed when the A1 Tank, located at 3800 East 9800 South, is decommissioned in the next 10 years.						
Water Revenue	\$ -	\$ -	\$ -	\$ -	\$ 656,250	\$ 656,250
<b>511XX - 10000 South -</b> This project will provide a 12" line along 10000 South from 700 East to Trax Line to provide additional water to the downtown area.						
Water Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 397,000
<b>511XX - MWDSLS Falcon Connection -</b> This project will provide an additional connection to the Point of the Mountain Aqueduct.						
Water Revenue	\$ -	\$ -	\$ 437,666	\$ 437,666	\$ 437,666	\$ -
<b>511XX - 9400 South Project -</b> This project will provide a 16" Line along 9400 South from 700 East to State Street.						
Water Revenue	\$ -	\$ -	\$ 434,750	\$ 434,750	\$ 434,750	\$ -

<b>Water Cont.</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>REPLACEMENT PROJECTS</b>						
<b>51801 - Hydrant Replacement</b> - This provides for the regular replacement of fire hydrants.						
Water Revenue	\$ 19,158	\$ 5,305	\$ 5,464	\$ 5,628	\$ 5,796	\$ 5,970
<b>51802 - Replace Service Line</b> - This provides for the regular replacement or for the lowering of existing water lines.						
Water Revenue	\$ 105,904	\$ 31,827	\$ 32,782	\$ 33,765	\$ 34,778	\$ 35,822
<b>51810 - Replace Meters</b> - This provides for the regular replacement of the system's water meters each year.						
Water Revenue	\$ 30,900	\$ 31,827	\$ 32,782	\$ 33,765	\$ 34,778	\$ 35,822
<b>51811 - Replace Mainlines</b> - This is for the replacement of mainlines identified by our master plan that have become old and susceptible to breakage.						
Water Revenue	\$ 1,844,644	\$ 1,527,716	\$ 1,591,350	\$ 1,639,091	\$ 1,688,263	\$ 1,738,911
<b>51813 - Replace/Raise Valves</b> - This funds a program to regularly replace mainline valves.						
Water Revenue	\$ 71,430	\$ 31,827	\$ 32,782	\$ 33,765	\$ 34,778	\$ 35,822
<b>51821 - Replace Well Infrastructure</b> - This funding provides for the replacement of well equipment.						
Water Revenue	\$ 195,644	\$ 153,000	\$ 156,060	\$ 159,181	\$ 162,365	\$ 165,612
<b>51822 - Replace Tanks Infrastructure</b> - This provides funding for replacing/repairing the city's water storage facilities.						
Water Revenue	\$ 208,784	\$ 25,750	\$ 26,523	\$ 27,318	\$ 28,138	\$ 28,982
<b>51824 - Replace Booster Station Infrastructure</b> - This provides funds to maintain the city's nine booster stations.						
Water Revenue	\$ 68,066	\$ 51,500	\$ 53,045	\$ 54,636	\$ 56,275	\$ 57,964
<b>51827 - Central Wasatch Commission</b> - This amount partially funds an environmental study of Little Cottonwood Canyon.						
Water Revenue	\$ 200,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -
<b>51828 - Repair Granite Mesa Tank and Well</b> - This is for a repair to the existing tank and well at Granite Mesa (1160 E. Cy's Road).						
Water Revenue	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>51829 - Replace Flat Iron Tanks and Well</b> - This is to replace the two steel 2,000,000 gallon tanks at Flat Iron (1700 E 8600 S) with one new concrete 5,000,000 gallon tank.						
Water Revenue	\$ 6,870,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>51830 - Master Plan</b> - This funding will be used to update the Water Master Plan.						
Water Revenue	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>51831 - SCADA Upgrade</b> - This funding will update the hardware for the SCADA system including radios and panel.						
Water Revenue	\$ -	\$ 363,000	\$ -	\$ -	\$ -	\$ -
<b>Total Capital Projects</b>	<b>\$ 17,615,457</b>	<b>\$ 6,952,074</b>	<b>\$ 7,035,379</b>	<b>\$ 7,092,398</b>	<b>\$ 8,307,346</b>	<b>\$ 7,892,357</b>

<b>Storm Water</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>EXPANSION PROJECTS</b>						
<b>28025 - Storm Drain Master Plan</b> - This funds a Master Plan update.						
Storm Water Revenue	\$ 107,227	\$ -	\$ -	\$ -	\$ -	\$ -
<b>28052 - Bicycle Safe/HighBack Inlets</b> - This is for the replacement of older storm drain grates with bicycle-safe grates.						
Storm Water Revenue	\$ 6,140	\$ -	\$ -	\$ -	\$ -	\$ -
<b>28070 - SCADA sites</b> - This is for two new SCADA sites: Aspen Meadows (2150 E 9800 S) was partially completed but needs a remote control component \$10,000. Also a new site at Home Depot (11400 S State) allows us to remotely monitor and dump/hold water in the East Jordan Canal for flood management.						
Storm Water Revenue	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -



<b>Storm Water Cont.</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>28081 - Wildflower Bypass</b> - The Wildflower bypass storm water project would take storm water that presently flows into the Wildflower Detention pond and discharge it directly into Dry Creek. Wildflower and Buttercup detention ponds are at or over capacity for a 10 year storm, so this project would take water out of these ponds.						
Storm Water Revenue	\$ 520,000	\$ 420,000	\$ 420,000	\$ 420,000	\$ -	\$ -
<b>28082 - Bryce Drive</b> - The storm drain system currently does not have adequate capacity to convey peak storm flows. This project will reduce flooding hazards.						
Storm Water Revenue	\$ 387,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>2808X - State Street south of 10600 S</b> - This project was identified in the 2009 Storm Drain Master Plan. It includes upsizing portions of storm drain pipe to eliminate flooding in State Street south of 10600 S.						
Storm Water Revenue	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -
<b>28084 - Sandy Canal</b> - This project is to pipe and divert storm water that has historically drained into Sandy Canal. The Sandy Canal corridor is being converted to a trail.						
Storm Water Revenue	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>28085 - 10600 South Improvements</b> - This project will prevent potential flooding along 10600 South at approx. 300 East.						
Storm Water Revenue	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
<b>28086 - Harrison Street</b> - This funding will replace and upsize an old water line before UDOT begins some work on I-15.						
Storm Water Revenue	\$ -	\$ 330,000	\$ -	\$ -	\$ -	\$ -
<b>2808X - 2125 E Pepperwood Dr</b> - This project was identified in the 2009 Storm Drain Master Plan. It includes replacing existing pipe with 30-inch pipe along 2000 E and Pepperwood Drive to eliminate potential flooding at this location.						
Storm Water Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
<b>28117 - Dry Creek Flood and Water Quality</b> - This project will provide critical infrastructure improvements along the Dry Creek Corridor to 1) eliminate flooding potential in the Sandy Cairns downtown area, 2) restore the channel and convert it from an overgrown hazard to a central feature of the Sandy Cairns downtown area with recreational features including open space, trails, and the Art Walk, and 3) provide demonstrations for public education along the corridor of Low Impact Development (LID), water conservation, and water quality Best Management Practices (BMPs).						
Storm Water Revenue	\$ 120,000	\$ 204,658	\$ -	\$ -	\$ -	\$ -
<b>REPLACEMENT PROJECTS</b>						
<b>28802 - Neighborhood Projects</b> - These projects are to install and replace various storm drain lines in neighborhoods throughout the city.						
Storm Water Revenue	\$ 544,383	\$ 193,768	\$ 106,090	\$ 109,273	\$ 112,551	\$ 115,927
<b>28808 - CMP Replacement</b> - This will be an ongoing budget line item to replace the Corrugated Metal Storm Drain Pipe in the city.						
Storm Water Revenue	\$ 300,000	\$ 300,000	\$ 318,270	\$ 327,818	\$ 337,653	\$ 347,782
<b>Total Capital Projects</b>	<b>\$ 2,264,750</b>	<b>\$ 1,448,426</b>	<b>\$ 1,144,360</b>	<b>\$ 1,157,091</b>	<b>\$ 1,250,204</b>	<b>\$ 1,263,710</b>

<b>Street Lighting</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>53003 - Street Lighting Improvements</b> - This funding is for street lighting projects throughout the city.						
2700 Street Lighting	\$ 691,597	\$ 316,713	\$ 926,888	\$ 926,888	\$ 926,888	\$ 926,888
<b>53003X - Cairns Street Lighting Improvements</b> - This funding is for street lighting projects throughout the Cairns area.						
2700 Street Lighting	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
<b>Total Capital Projects</b>	<b>\$ 691,597</b>	<b>\$ 316,713</b>	<b>\$ 1,076,888</b>	<b>\$ 1,076,888</b>	<b>\$ 1,076,888</b>	<b>\$ 1,076,888</b>

<b>Information Technology</b>	<b>2018 Budgeted</b>	<b>2019 Approved</b>	<b>2020 Planned</b>	<b>2021 Planned</b>	<b>2022 Planned</b>	<b>2023 Planned</b>
<b>64001 - General Equipment -</b> This amount is for unscheduled adjustments to the capital plan, administrative equipment, and Thin Client equipment.	\$ 81,140	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
<b>64002 - Enterprise Resource Planning Software -</b> This for upgrading the city's software that is scheduled to begin in FY 2017 and will continue for several years.	\$ 514,133	\$ -	\$ -	\$ -	\$ -	\$ -
<b>64003 - Citywide GIS -</b> This includes funding for the GIS main plotter, aerial photo updates, and server.	\$ -	\$ 10,000	\$ -	\$ -	\$ 8,500	\$ 12,000
<b>64004 - Document Imaging -</b> This money is for the replacement of the document imaging system.	\$ 88,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>64014 - Prosecution/Court Integration -</b> This funds the final phase of a project that integrates the police, court, and prosecution databases in a way that maintains separate systems but prevents triple input and results in significant clerical savings.	\$ 6,649	\$ -	\$ -	\$ -	\$ -	\$ -
<b>64017 - City Hall Virtual Servers -</b> This amount will replace six of the virtual servers at City Hall.	\$ 51,000	\$ -	\$ -	\$ -	\$ 42,500	\$ -
<b>64018 - Uninterrupted Power Supply (UPS) -</b> For replacement of UPS at remote sites.	\$ 4,000	\$ 53,000	\$ -	\$ 3,000	\$ -	\$ 18,500
<b>64019 - Tape Library -</b> This is for replacement of the tape backup system.	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -
<b>64024 - City Hall Website Design -</b> This money is set aside to improve the city's website.	\$ 35,725	\$ -	\$ -	\$ -	\$ -	\$ -
<b>64025 - Wireless Network Radios -</b> Replacement of the radios that transmit data across the wireless network.	\$ -	\$ -	\$ 7,000	\$ -	\$ -	\$ -
<b>64026 - Data Switches -</b> Replacement of the data switches for the outlying buildings.	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -
<b>64033 - Storage Area Network (SAN) -</b> Replacement/expansion of the Storage Area Networks.	\$ 30,000	\$ -	\$ -	\$ 80,000	\$ -	\$ -
<b>64034 - Fiber Optics -</b> This amount will be used for the fiber optic connection to the Amphitheater.	\$ -	\$ 85,000	\$ -	\$ -	\$ -	\$ -
<b>64035 - Thin Client -</b> The current year funding will provide new Microsoft Office software for all Thin Clients.	\$ 41,250	\$ 75,000	\$ -	\$ -	\$ -	\$ -
<b>64036 - City Works -</b> This amount will be used for the CityWorks software implementation.	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -
<b>Total Capital Budget</b>	<b>\$ 851,897</b>	<b>\$ 453,000</b>	<b>\$ 82,000</b>	<b>\$ 183,000</b>	<b>\$ 126,000</b>	<b>\$ 105,500</b>