

# Sandy City Council Office

KRIS NICHOLL | COUNCIL CHAIR

MIKE APPLEGARTH | COUNCIL DIRECTOR

**TO:** Sandy City Residents, Businesses, and Employees

FROM: Council Members Kris Nicholl, Marci Houseman, Alison Stroud

**DATE:** June 9, 2020

**SUBJECT:** Proposed Amendments to the FY 2020-21 Budget

#### **Background:**

Our highest obligation as elected officials and stewards of residents' trust and tax dollars is to ensure the delivery of essential public services such as police, fire, and emergency medical response, safe roads, clean water, and community recreation opportunities. A closely related secondary obligation is to provide for and protect the workforce required to deliver such services.

Due to the COVID-19 pandemic, previously reliable, standard budgeting practices historically utilized to sufficiently meet both of these goals are now fraught with uncertainty. As Mayor Bradburn's budget transmittal letter states, "...it is prudent for the city to budget conservatively during this time." After weeks of review and consideration, we believe that additional conservative spending measures are now required within the Sandy City FY 2020-21 Budget to ensure that the City meets its service obligation to residents and guards against job loss for our current employees.

To meet these goals, we propose to reduce revenue projections by a commensurate amount relative to the spending reductions listed below.

## Vacant Positions:

1. Formalize the current hiring freeze until revenue supports staff expansion.

| Full Account Number  | FTE | Hours<br>per Year | Last<br>Name | Assignment | Title                                    | Base Salary | Performa nce | FB's        | VB's       | Total       | Need to     |
|----------------------|-----|-------------------|--------------|------------|--|-------------|--------------|-------------|------------|-------------|-------------|
|                      |     | •                 |              |            |  |             | Incentive    |             |            |             | 1 111 11011 |
| 0001-1310-4111111000 | 1   |                   | VACANT       | CC         | City Council Office Manager              | \$50,738    | \$507        | \$20,863    | \$11,617   | \$83,727    |             |
| 0001-1220-4111111000 | 1   | 2088              | VACANT       | AD         | Emergency Manager                        | \$62,828    | \$628        | \$20,863    | \$14,335   | \$98,654    | YES         |
| 0001-1750-4111111000 | 1   | 2088              | VACANT       | AS         | Facility Maint Technician II             | \$35,851    | \$359        | \$20,863    | \$8,209    | \$65,282    | NO          |
| 0001-2110-4111111000 | 1   | 2088              | VACANT       | PD         | Police Officer                           | \$46,542    | \$465        | \$9,089     | \$16,593   | \$72,689    | NO          |
| 0001-2110-4111111000 | 1   | 2088              | VACANT       | PD         | Police Officer                           | \$46,542    | \$465        | \$9,089     | \$16,593   | \$72,689    | NO          |
| 0001-2110-4111111000 | 1   | 2088              | VACANT       | PD         | Police Officer                           | \$46,542    | \$465        | \$9,089     | \$16,593   | \$72,689    | NO          |
| 0001-2110-4111111000 | 1   | 2088              | VACANT       | PD         | Police Officer                           | \$46,542    | \$465        | \$9,089     | \$16,593   | \$72,689    | NO          |
| 0001-2110-4111111000 | 1   | 2088              | VACANT       | PD         | Police Auxiliary Officer                 | \$36,749    | \$367        | \$9,089     | \$13,102   | \$59,307    | NO          |
| 0001-2110-4111111000 | 1   | 2088              | VACANT       | PD         | Police Auxiliary Officer                 | \$36,749    | \$367        | \$9,089     | \$13,102   | \$59,307    | NO          |
| 0001-2110-4111111000 | 1   | 2088              | VACANT       | PD         | Police Auxiliary Officer                 | \$36,749    | \$367        | \$9,089     | \$13,102   | \$59,307    | NO          |
| 0001-2110-4111111000 | 1   | 2088              | VACANT       | PD         | Police Auxiliary Officer                 | \$36,749    | \$367        | \$9,089     | \$13,102   | \$59,307    | NO          |
| 0001-2110-4111111000 | 0.5 | 2088              | VACANT       | PD         | Assistant Evidence Technician            | \$14,969    | \$150        | \$10,693    | \$3,427    | \$29,239    | NO          |
| 0001-2200-4111111000 | 1   | 2088              | VACANT       | FD         | Firefighter/EMT                          | \$44,203    | \$442        | \$9,089     | \$11,188   | \$64,922    | NO          |
| 0001-2200-4111111000 | 1   | 2088              | VACANT       | FD         | Firefighter/EMT                          | \$44,203    | \$442        | \$9,089     | \$11,188   | \$64,922    | NO          |
| 0001-2200-4111111000 | 1   | 2088              | VACANT       | FD         | Firefighter/EMT                          | \$44,203    | \$442        | \$9,089     | \$11,188   | \$64,922    | NO          |
| 0001-2200-4111111000 | 1   | 2088              | VACANT       | FD         | Firefighter/EMT                          | \$44,203    | \$442        | \$9,089     | \$11,188   | \$64,922    | NO          |
| 0001-2200-4111111000 | 1   | 2088              | VACANT       | FD         | Firefighter/EMT                          | \$44,203    | \$442        | \$9,089     | \$11,188   | \$64,922    | NO          |
| 0001-3200-4111111000 | 1   | 2088              | VACANT       | PW         | Street Maint Worker I                    | \$33,387    | \$334        | \$20,863    | \$7,645    | \$62,229    | NO          |
| 0001-3200-4111111000 | 1   | 2088              | VACANT       | PW         | Street Maint Worker I                    | \$33,387    | \$334        | \$20,863    | \$7,645    | \$62,229    | NO          |
| 0001-3200-4111111000 | 1   | 2088              | VACANT       | PW         | Street Maint Worker I                    | \$33,387    | \$334        | \$20,863    | \$7,645    | \$62,229    | NO          |
| 0001-3200-4111111000 | 1   | 2088              | VACANT       | PW         | Street Crew Leader                       | \$38,503    | \$385        | \$20,863    | \$8,816    | \$68,567    | NO          |
| 0001-4200-4111111000 | 1   | 2088              | VACANT       | PR         | Parks Maint Crew Leader                  | \$38,503    | \$385        | \$20,863    | \$8,816    | \$68,567    | NO          |
| 0001-5200-4111111000 | 1   | 2088              | VACANT       | CD         | Contract Professional Building Inspector |             | \$473        | \$20,863    | \$10,781   | \$79,368    | NO          |
| 6400-1724-4111111000 | 1   | 2088              | VACANT       | AS         | IT Director                              | \$113,880   | \$1,139      | \$20,863    | \$26,075   | \$161,956   | YES         |
| 6400-1724-4111111000 | 1   | 2088              | VACANT       | AS         | DevOps Engineer                          | \$96,988    | \$970        | \$20,863    | \$22,207   | \$141,028   | NO          |
|                      |     |                   |              |            |  | 700,000     | 70.0         | 7=0,000     | 7/         | \$1,835,669 |             |
|                      |     |                   |              |            |  |             |              |             |            | 7-,,        |             |
| 5100-6500-4111111000 | 1   | 2088              | VACANT       | PU         | Water Education & Public Engage Coord    | \$41,342.40 | \$413.42     | \$20,863.36 | \$9.466.05 | \$72,085    | NO          |
| 5110-6510-4311111100 | 1   | 2088              | VACANT       | PU         | Water Construction Maint Worker I        | \$33,387.12 |              | \$20,413.36 | \$7,644.55 | \$61,779    | YES         |
| 5110-6510-4311111100 | 1   | 2088              | VACANT       | PU         | Water Construction Maint Worker I        | \$33,387.12 |              | \$20,413.36 | \$7,644,55 | \$61,779    | NO          |
| 5110-6510-4311111100 | 1   | 2088              | VACANT       | PU         | Water Construction Maint Worker I        | \$33,387.12 | -            | \$20,413.36 | \$7,644.55 | \$61,779    | NO          |
|                      |     |                   |              |            |  | ,           |              | ,           | . ,        | \$257,422   |             |

Like many of our residents and businesses, City government must make existing resources work. The current hiring freeze does not appear to have had a material impact on the City's ability to provide essential services. We propose to extend the hiring freeze in a more formal fashion by eliminating vacant positions from the budget. This also helps the Council ensure that overall compensation is held as flat as possible. The Council will consider adding these or other positions back into the budget upon demonstrable need and available resources.

## Fleet Reductions:

2. Reduce Fleet replacement and expansion with the exception of the highlighted expenditures:

| Fleet Expansion - General Fund                               | Requested              | Recommended in<br>FY 2020-21<br>Budget | Council Proposal |
|--|------------------------|--|------------------|
| Streets - Transport Tractor                                  | 120,000                | -                                      | -                |
| Parks - Air Compressor                                       | 40,000                 | -                                      | -                |
| Parks - F-250 Extended Cab                                   | 47,000                 | -                                      | -                |
| Fleet Expansion - Public Utilities                           |                        |  |                  |
| Water - Ford F-150 Extended Cab                              | 39,000                 | 39,000                                 | -                |
| Fleet Replacement - General Fund                             |                        |  |                  |
| Police - Marked Ford Explorer (hybrid)                       | 50,000                 | 50,000                                 | -                |
| Police - Ford Explorer K9 (hybrid)                           | 55,000                 | 55,000                                 | -                |
| Police - Ford Explorer                                       | 45,000                 | 45,000                                 | -                |
| Streets - Ford F-250 Extended Cab                            | 47,000                 | 47,000                                 | -                |
| Streets - Ford F-550 with Dump and Plow                      | 125,000                | 125,000                                | -                |
| Streets - Asphalt Paver (additional funding)                 | 30,000                 | 30,000                                 | -                |
| Streets - LT9500 10-Wheel Dump                               | 240,000                | ,<br>-                                 | -                |
| Streets - Street Sweeper                                     | 300,000                | -                                      | -                |
| Streets - 544K Loader  | 140,000                | -                                      | -                |
| Streets - 10-Wheel Dump                                      | 210,000                | -                                      | -                |
| Streets - Larger Trailer to Accommodate Transport Tractor    | 90,000                 | -                                      | _                |
| Fire - Ladder Truck Lease Payment                            | 165,000                | 165,000                                | 165,000          |
| Fire - Pumper (seed money for future purchase)               | 660,000                | 450,000                                | -                |
| Parks - 10-Foot Trailer with 24" Sides                       | 3,000                  | 3,000                                  | _                |
| Parks - Ford F-350 Crew Cab                                  | 55,000                 | 55,000                                 | _                |
| Parks - Ford Ranger  | 39,000                 | 39,000                                 | _                |
| Parks - Air Compressor (or Equivalent Expenditure)           | 40,000                 | 40,000                                 | 40,000           |
| Parks - Toro Spreader  | 8,500                  | 8,500                                  | -                |
| Parks - Toro Grandstand                                      | 8,000                  | 8,000                                  | _                |
| Parks - Kawasaki Mule  | 14,000                 | 14,000                                 | _                |
| Parks - Ford F-550 Dump                                      | 125,000                | - 11,000                               | _                |
| Community Development - Ford Explorer                        | 45,000                 | 45,000                                 | _                |
| Recreation - Ford F-150 Extended Cab                         | 39,000                 | 39,000                                 | _                |
| Recreation - Ford E-350 Bus                                  | 79,000                 | 79,000                                 | _                |
| Golf - 10-Foot Trailer                                       | 2,500                  | 2,500                                  | _                |
| Fleet Replacement - Waste Fund                               | 2,000                  | 2,000                                  |                  |
| City Cleanup - Mack Leaf Truck                               | 200,000                | _                                      | _                |
| City Cleanup - Mack Leaf Truck                               | 200,000                | _                                      | _                |
| City Cleanup - Mack Leaf Truck                               | 200,000                |  | _                |
| City Cleanup - Mack Leaf Truck                               | 200,000                |  | _                |
| City Cleanup - John Deere Loader                             | 175,000                |  | _                |
| Fleet Replacement - Public Utilities                         | 170,000                | <del>-</del>                           | _                |
| Street Lighting - Bucket Truck (savings for future purchase) | 60,000                 | 60,000                                 | _                |
| Storm Water - Ford F-350 Extended Cab                        | 50,000                 | 50,000                                 | _                |
| Storm Water - Ford F-250 Crew Cab                            | 50,000                 | 50,000                                 | _                |
| Storm Water - Mack 10-Wheel Dump (Payment 2 of 2)            | 105,000                | 105,000                                | 105,000          |
| Storm Water - Mini Excavator Lease                           | 10,000                 | 10,000                                 | 100,000          |
| Storm Water - Vactor Truck (savings for future purchase)     | 140,000                | 140,000                                | _                |
| Water - Ford F-150 Extended Cab                              | 39,000                 | 140,000                                | _                |
| Water - Ford F-150 Extended Cab  Water - Ford F-550 Flatbed  | 125,000                | -                                      | _                |
| Water - Vactor Truck (savings for future purchase)           | 100,000                | -                                      | <u>-</u>         |
| Water - Utility Truck (savings for future purchase)          | 54,000                 | -                                      | _                |
| Water - 10-Wheeler (savings for future purchase)             | 100,000                | -                                      | -                |
| Tot  | tal Fleet \$ 4,731,805 | \$ 1,729,634                           | \$ 310,000       |

## Flat Compensation:

At a time when unemployment is at record levels and businesses are struggling to survive, providing 2% raises to City employees and maintaining our step-in-grade program within the Police and Fire Departments is out of step with community expectation. A significant concern is that revenue will not materialize as forecasted in the Mayor's Tentative Budget forcing the Council to eliminate jobs to ensure that remaining jobs are compensated at the higher rate. A more conservative approach is to monitor revenue and expenses and phase in elements of the compensation plan as resources permit during the fiscal year. To that end we propose to:

3. Hold total compensation across all funds equal to FY 2019-20 budget with the exception that the City will pay for the following increases in employee benefit costs:<sup>1</sup>

| Item                | <b>General Fund</b> | Other Funds | Total     |
|---------------------|---------------------|-------------|-----------|
| Health Plan         | \$102,000           | \$18,000    | \$120,000 |
| Dental              | \$5,000             | \$1,000     | \$6,000   |
| SCOPE               | \$23,000            | \$4,000     | \$27,000  |
| Emp. Assist. Prog.  | \$3,600             | \$500       | \$4,100   |
| Benefits Consultant | \$2,200             | \$400       | \$2,600   |
| Total               | \$135,800           | \$23,900    | \$159,700 |

### Central Wasatch Commission:

On May 2, 2017 Sandy City became a founding member of the Central Wasatch Commission by entering into an interlocal agreement with Salt Lake City, Salt Lake County, and Cottonwood Heights. Since that time many other jurisdictions have formally joined the effort. The future health and transportation choices for Little Cottonwood Canyon have a profound influence on the future of Sandy City, its residents and business. It is therefore critical that Sandy maintain its previous commitment and continue funding the Central Wasatch Commission.

4. Consistent with past practice and an obvious nexus, we propose that Sandy's contribution of \$90,000 flow from the Water Fund.

## Parks and Recreation

5. In order take advantage of economies of scale, we propose to fund up to an additional \$150,000 from the General Fund for the completion of Tennis/Pickleball courts.

### **Budget Language Amendment:**

As mentioned on Page 8 of the FY 2020-21 Tentative Budget, "transfers of unexpended appropriations from one expenditure account to another in the same department can be made with the approval of the Budget Officer." The City Council seeks to clarify the definition of department.

<sup>&</sup>lt;sup>1</sup> The FY 2019-20 Budget contained funds for a 1% employee spot award. This proposal for the FY 2020-21 Budget maintains that funding.

6. The following amendment is proposed for clarification: A department is defined by the two-digit code indicated in the chart of accounts underpinning the budget at the time of City Council adoption. For example, the Budget Officer may move unexpended funds within the various divisions of Department 12 but may not move unexpended funds into Department 11 or its divisions.