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Salt Lake County
Salt Lake County Council
ZAP Recreational Application
12/1/2015 deadline

Sandy City Parks and Recreation

Alta Canyon Recreation and Community Center Expansion and Remodel

\$ 7,685,727 Requested
\$ 10,000,000 Total Project Cost

Project Contact
 Jetta Valentine
jvalentine@sandy.utah.gov
 Tel: 801-568-4601

Additional Contacts
dmedina@sandy.utah.gov,
tasay@sandy.utah.gov,
searl@sandy.utah.gov

Sandy City Parks and Recreation

9565 S Highland Dr
Sandy, UT 84092

Telephone 801-568-4601
Fax
Web www.sandy.utah.gov/parks

Sandy Parks and Recreation Director
 Scott Earl
searl@sandy.utah.gov

Other Contacts

Secondary Contact

1. First Name

Dan

2. Last Name

Medina

3. Telephone

801-568-2911

4. Email

dmedina@sandy.utah.gov

Budget Contact

5. First Name

Todd

6. Last Name

Asay

7. Telephone

801-568-2912

8. Email

tasay@sandy.utah.gov

Pre-Qualification

Application Questions

1. Please provide the address of your project.

Address, City, State, Zip (please use this format in the space below). If this is a trail list the approximate location of a trailhead.

Alta Canyon Sports Center
9565 S Highland Dr
Sandy, UT 84092

2. Will Salt Lake County be responsible for the ongoing operations and maintenance for the project?

If Yes, include annual cost estimate for operations and maintenance along with information on any new employees that may be required.

- No
 Yes

3. Place a mark by the item that best describes your project:

- Land acquisition (for a park, open space or recreational facility)
 New Recreation Center
 Park Development
 Renovation or remodel of an existing recreation center
 Trail
 Cultural facility
 Other:

4. Describe the project.

i.e. recreation center, trail, splash pad, etc.

This project is for the expansion and renovation of the Alta Canyon Sports Center, an existing recreation center in Sandy, UT. Alta Canyon was built in 1984 after the formation of the Alta Canyon Special Service Tax District. From 1984 until 2003 the center was operated under the direction of the Alta Canyon Board of Trustees. Out of necessity, in 2003 the district entered into an interlocal agreement with Sandy City and the City took over operations of the center.

While the 31-year-old recreation center is functioning well, it is in need of improvement to meet the fitness and recreational needs of the community it serves. The new amenities included in the expansion and renovation will improve current offerings as well as create new opportunities.

Sandy City is committed to continuing the development of this area. Six Pickleball courts are scheduled for construction at the adjacent park in spring 2016.

5. Describe the size of this project, i.e. number of acres, square footage, trail miles, etc.

26,905 square feet (new) + 21,408 square feet (existing) = 48,313 square feet (total)

6. What amenities are included in this project?

New Amenities:

Indoor gymnasium
Indoor track
Aerobics/multi-purpose room
Weight/fitness area
Parking
Storage

Reconstructed/Renovated Amenities:

Pool equipment
HVAC air handler
Front lobby
Locker rooms
Childcare center

Existing Amenities:

Outdoor Olympic swimming pool
 - Three diving boards (two one-meter boards and one three-meter board)
 - Water slide
 - Outdoor splash pad
 Racquetball courts
 Outdoor jogging path (.5 miles)
 Outdoor work out station
 Outdoor playground

7. Efficiencies: Define the self-sufficiency of the project's operations

Currently Alta Canyon budget is self-sustaining. This budget is available upon request. The additional amenities added during the project will provide additional programming opportunities, which will ultimately create additional revenue to continue the sustainability of the center. This sustainability is displayed in a revenue/expense feasibility study conducted by EDA Sports for this project. According to the study the annual carry-over potential could be up to \$250,000 per year. This amount would be in addition to the current Alta Canyon annual carry-over averaging \$29,800 per year. The total annual carry-over will support on-going capital projects, improvements, and equipment replacement.

With the land secured, there will be no debt service, which will contribute to the sustainability of the center.

8. Efficiencies: Define the environmental efficiencies incorporated in the project for example: energy conservation options, water conservation measures, etc.

Energy efficiencies in the new building will include items such as led lighting, high efficiency HVAC, and use of natural light. As part of the remodel we plan to replace the 30 year old HVAC air handler, pool boiler and evaluate solar heating options for the pool.

Close attention will be paid to landscaping surrounding the building to focus on water conversation.

9. Define the population served by the project in terms of both number and demographics.

Alta Canyon Recreation Center is located in the south east quadrant of the county and the county Master plan shows there is a need for additional recreation opportunities. While Alta Canyon is an existing Center the expansion will allow for additional year around opportunities for recreation. The Center is close to the mouth of Little cottonwood Canyon and across the street from a large UTA Park and Ride location. This gives us a unique opportunities to provide service to the entire county, as demonstrated by our participation map provided in additional documentation.

Participation in Alta Canyon fitness classes and recreation programs totaled 36,729 for fiscal year 2015 and has a current membership count of 2,050. Membership includes access to the fitness facilities year-round as well as the outdoor swimming pool during the summer months. 75% of those members are Sandy City residents.

The Center is also utilized by local schools. Students use the facilities to learn and practice racquetball, tennis and swimming.

10. Document how this project fits the parks and recreation master plan or demonstrates a critical community need. The advisory board will be taking into account geography of both past and proposed projects when evaluating applications.

Detail any unique aspects or special considerations the advisory board should be aware of pertinent to evaluating the project proposal. The masterplan can be found in the "Additional Resources" section of this application.

The services provided at Alta Canyon were included in the needs assessment for the Salt Lake County Parks and Recreation Master Plan. The original building was built based on the population in 1984. Sandy City's population has increased by nearly 40,000 in last 35 years. With the increased population, the current building has need for expansion to meet the current demographic.

In the Master Plan, the most important amenities according to those surveyed include: trails, open space, unprogrammed lawn area, children's playgrounds, pavilions and swimming pools. With this expansion, Alta Canyon would become a destination for all of those amenities.

This project would leave space to include additional phases in the future, including an indoor swimming pool.

11. Identify other organizations that support and endorse the project and describe how the project benefits them.

Indicate whether a letter of support has been included with this application. See "Documents" tab to upload these letters.

Sandy City Council (Letter of support attached)
 Alta Canyon Board (Letter of support attached)
 Sandy Parks, Recreation and Trails Committee (Letter of support attached)
 Sandy Chamber of Commerce (Letter of support attached)

URPA (Letter of support attached)

Revenue and Expenses

Revenues	Funds Available	Committed/Pledged	Unsecured	Total
Applicant Contributions (describe in narrative below)	\$ 2,314,273.00			\$ 2,314,273.00
Government Contributions (describe in narrative below)	\$ 0.00			\$ 0.00
Corporate Contributions (describe in narrative below)				\$ 0.00
Foundation Contributions (describe in narrative below)				\$ 0.00
In-kind Contributions (describe in narrative below)				\$ 0.00
Contribution of Land (describe in narrative below)	\$ 0.00			\$ 0.00
Other Contributions (describe in narrative below)	\$ 0.00			\$ 0.00
Other Contributions (describe in narrative below)	\$ 0.00			\$ 0.00
Total	\$ 2,314,273.00	\$ 0.00	\$ 0.00	\$ 2,314,273.00

Project Expenses Summary	Budget Summary
Planning Phase - Sandy City owns the land and project has been planned	\$ 0.00
Design Phase	\$ 1,187,850.00
Construction Administration	\$ 302,400.00
Related Services	\$ 778,000.00
Build Costs - Estimates obtained from Layton Construction	\$ 7,731,750.00
Other Expenses (if you use this line describe in narrative below)	\$ 0.00
Total	\$ 10,000,000.00

Revenue and Expenses Narrative

Revenue:
Sandy City cash match = \$2,314,273

Documents

Documents Requested *	Required?	Attached Documents *
Detailed Budget - sample budget is included in the "Additional Resources" section of this application.	<input checked="" type="checkbox"/>	Detailed Budget
Schematic drawings, site plans, space programs for the project	<input type="checkbox"/>	Floor Plan
Letters of Support addressed to the ZAP Recreation Advisory Board	<input type="checkbox"/>	Alta Canyon Board Letter of Support Sandy Trails Committee Letter of Support URPA Letter of Support Sandy City Council Letter of Support Sandy Area Chamber of Commerce Letter of Support
Video or photographs that articulate your case for support	<input type="checkbox"/>	Map of Sandy City Centers and Alta Canyon Participation
Annual cost estimate for operations and maintenance, along with information on any new employees that may be required.	<input type="checkbox"/>	Alta Canyon Operations Budget Estimate

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Probable Project Cost Estimate

Project Title:

Alta Canyon Sports Center expansion and remodel

Scope of work to include but not limited to the following:

Design and remodel the existing recreation center with gym, running track, weight, fitness, cardio, & multipurpose rooms.

Item No.	Project Phase	Project Budget	Remarks
1.00 Planning Phase			
1.01	Project Planning	\$ -	1% of Project budget - Facilities Management
1.02	Programming	\$ -	\$20,000 - \$30,000 typical fee for consultant
1.03	Program Verification	\$ -	\$15,000-\$25,000 typical fee for consultant
1.04	LEED planning	\$ -	Variable for consultation
1.05	Land	\$ -	Purchase of land and associated fees (currently owned)
2.00 Design Phase			
2.01	Project Management	\$ 300,000.00	1%-5% of Project Budget. See sliding scale
2.02	Design Consultant	\$642,600.00	8%-10% of Construction, Contingency, FF&E, Artwork
2.03	Specialty Consultant	\$ -	Varies
2.04	Geotechnical Survey	\$ -	soils and geotechnical report (already completed)
2.05	Surveyor	\$ -	\$5,000-\$15,000 for Survey (already completed)
2.06	Printing	\$ 2,000.00	Bid documents. Most bidding is now electronic
2.07	Permits & Fees	\$ 135,000.00	2% of Project Budget for Impact Fees, Building Permits, Utilities
2.08	Design Contingency	\$ 101,250.00	1.5% Project Budget - Owner Contingency
2.09	LEED Registration	\$ 2,000.00	Register Project for Certification
2.10	LEED Design Certification	\$ 5,000.00	Design Review Phase of LEED
3.00 Construction Administration			
3.01	Project Management	\$ 200,000.00	1%-3% of Project budget. See sliding scale
3.02	Special Inspections	\$ 100,000.00	1% of Project Budget
3.03	Hazardous Materials	\$ -	Asbestos Abatement, studies and etc. (no foreseen concern)
3.04	Demolition/site prep	\$ 2,400.00	Varies. Demo existing buildings, site prep and etc.
3.05	Utilities		Varies. Utility hookups, issues and etc.
4.00 Related Services			
4.01	Closeout/Warranty Inspections	\$ 3,000.00	Facilities Management (\$3,000)
4.02	Furnishings, Fixtures, Equipment	\$ 337,500.00	10%-12% of Construction Budget (5%)
4.03	Phone and Data Equipment	\$ -	1%-2% of Construction Budget (We have existing)
4.04	Facility Artwork	\$ 67,500.00	1% Construction Budget - Public Art Ordinance
4.05	Commissioning	\$ 100,000.00	1% Project Budget - Owner Provided
4.06	Indirect Costs	\$ 202,500.00	3% Required by County for bond projects
4.08	Energy Efficiency PM	\$ 67,500.00	1% of Construction budget
5.00 Build Costs			
5.01	Current Construction Costs	\$6,750,000.00	Construction Estimate (Layton Const. est. inc. remodel cost)
5.02	Construction Contingency	\$ 675,000.00	10%-12% Construction Contingency
5.03	Site Contingency	\$ 202,500.00	3% Potential for unforeseen site conditions and requirements
5.04	Escalation until Construction	\$ 101,250.00	1%-3% for each year beyond estimate
5.06	LEED Construction Certification	\$ 3,000.00	Construction Review Phase of LEED
TOTAL PROJECT BUDGET		\$ 10,000,000.00	Total Project Cost Estimate

- 1. ENTRANCE LOBBY
- 2. CONTROL POINT
- 3. INTERNET / LOUNGE
- 4. OFFICES 7,266 SF

- a. program specialist
- b. training rm. temp
- c. temp / seasonal
- d. comm events, mgr
- e. comm events, sec
- f. box office
- g. secretary
- h. rec coordinator
- i. division head
- j. conference room
- k. cometary room
- l. expansion
- m. supply workroom
- n. office manager
- o. record storage
- p. comm events open office
- q. pool office
- r. aquatic office
- s. division manager
- t. assistant division
- u. supervisors
- v. meeting room
- w. department head
- x. assistant department head
- y. executive secretary
- z. break room / kitchen

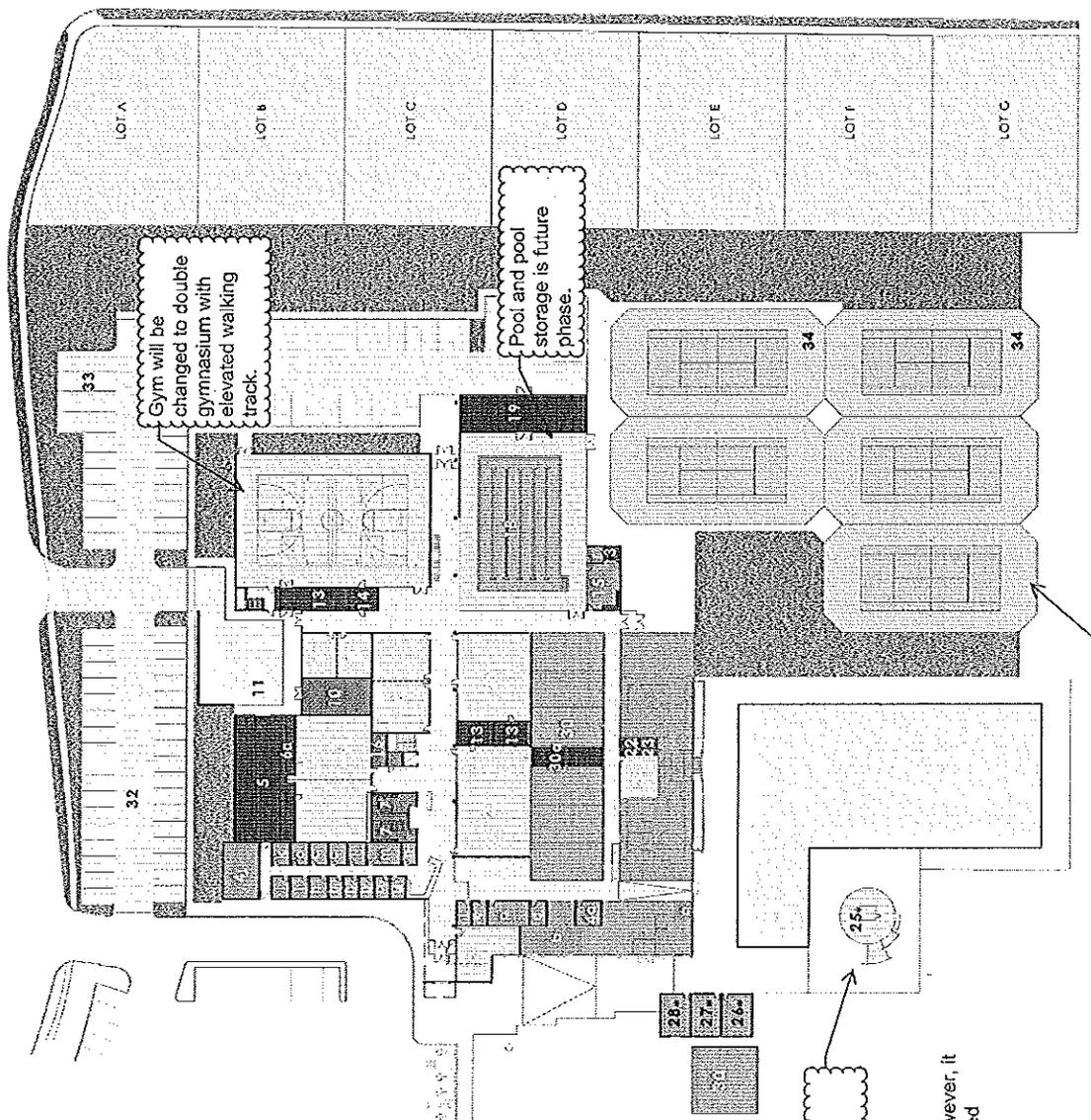
- 5. STORAGE 2,693 SF
- 6. MULTI-PURPOSE ROOM 2,928 SF
- 6a. MULTI-PURPOSE RM STORAGE 523 SF
- 7. REST ROOM
- 8. LARGE CLASSROOM 1,729 SF
- 9. SERVICE CORRIDOR
- 10. MECHANICAL ROOM

- 11. DOCK
- 12. BASKETBALL COURT 8,000 SF
- 13. STORAGE
- 14. MAINTENANCE STORAGE
- 15. PARTY ROOM 481 SF
- 16. FAMILY CHARGE ROOM
- 17. SMALL CLASSROOM 720 SF
- 18. INDOOR POOL 7,525 SF
- 19. POOL STORAGE / EQUIPMENT
- 20. WEIGHT / FITNESS 1,495 SF

- 21. AEROBICS ROOM 5,510 SF
- 22. MAINTENANCE
- 23. JANITOR
- 24. SPINNING ROOM
- 25. SPLASH PAD

- 26. FIRST AID
- 27. LIFE GUARD
- 28. POOL CONTROL POINT
- 29. CHILD CARE
- 30. EXISTING FACILITY
- 30a. MECH / ELECTRICAL / STORAGE

- 31. RUNNING TRACK 3,887 SF
- 32. NEW PARKING
- 33. VAN / BUS PARKING
- 34. TENNIS COURTS
- * PHASE TWO
- LINE OF EXISTING BUILDING



Splash pad is completed.

This plan is the latest design. However, it is being adjusted to meet requested funding.

Tennis Courts will be multi use to allow for Pickleball.

THE SANDY CITY PARKS AND RECREATION ADMINISTRATION
COMMUNITY CENTER AT ALTA CANYON RECREATION CENTER

CONCEPTUAL SITE / FLOOR PLAN LEVEL ONE

EDA ARCHITECTS / MARCH 14, 2008



Board of Trustees: Stephanie Iuhl (Chair) Larry Miles (Vice-Chair) David Holdsworth Glen Hoover Liz Kemminton Monica Koronkowski Shauna

October 28, 2015

ZAP Recreational Facilities Advisory Board
2001 South State Street N3-200
Salt Lake City, UT 84114-4575

Subject: Support for Sandy City's ZAP funding application

Dear ZAP Advisory Board:

The Alta Canyon Recreation Special Service District enthusiastically supports Sandy City's application for \$12 million in Zoo, Arts & Parks (ZAP) program funding to renovate and expand the Alta Canyon Sports Center.

We are proud that despite its age, the Alta Canyon Sports Center remains a vibrant and increasingly dynamic recreational hub. Program offerings and classes vary widely from Pilates, yoga, Zumba, and Walleyball, to classics like racquetball, tennis, and swimming. The Center has something for everyone despite age, ability or recreational interests.

While the Center is functioning well, offerings are unfortunately limited due to building capacity and amenities. As indicated in the 2015 Salt Lake County Recreation Master Plan, we recognize first hand that there are still unmet recreational needs in this area of the County.

The expansion and remodel of the Alta Canyon Sports Center will meet those needs. In partnership with Sandy City, the investment of ZAP funds will significantly increase building capacity, improve amenities, and deliver first-class recreational opportunities to a broader demographic.

We trust you will view Sandy City's application favorably. Should you have any questions about our support for this application or the Alta Canyon Sports Center, please contact Center Manager Jetta Valentine at (801) 568-4601 or jvalentine@sandy.utah.gov.

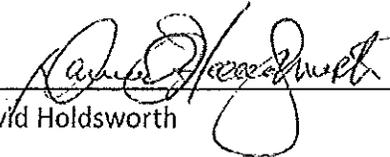
Thank you for your service to Salt Lake County residents and for your consideration of Sandy City's application.

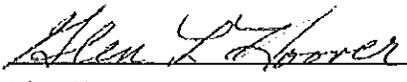
Sincerely,

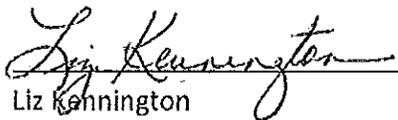
The Alta Canyon Recreation Special Service District Board of Trustees

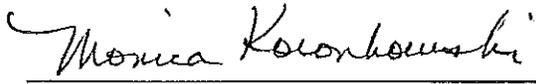

Stephanie Juhl (Chair)

~~~~
Larry Miles (Vice-Chair)


David Holdsworth


Glen Hoover


Liz Kennington


Monica Koronkowski


Shauna Rohbock



October 28, 2015

ZAP Recreational Facilities Advisory Board
2001 South State Street N3-200
Salt Lake City, UT 84114-4575

Subject: Support for Sandy City's ZAP funding application

Dear ZAP Advisory Board:

The Sandy City Parks, Recreation and Trails committee strongly supports Sandy City's application for the Zoo, Arts & Parks (ZAP) program funding to renovate and expand the Alta Canyon Sports Center.

As a committee that promotes trails, recreation activities and open space we see a big benefit to citizens of Sandy and other neighboring cities to have an up to date facility that can improve and enhance their lives. There are trails that will get patrons to and from the facility along with neighboring parks that can also be utilized.

Thank you for your consideration of Sandy City's application.

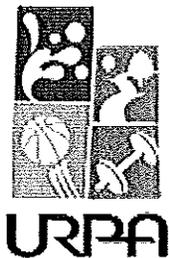
Sincerely,

The Sandy City Parks, Recreation and Trails Committee

Doris Richards

A handwritten signature in cursive script that reads "Doris Richards".

11/5/2015



November 2, 2015

ZAP Recreational Facilities Advisory Board
2001 South State Street N3-200
Salt Lake City, UT 84114-4575

Subject: Support for Sandy City's ZAP funding application

Dear ZAP Advisory Board:

The Utah Recreation & Parks Association (URPA) supports Sandy City's application for the Zoo, Arts & Parks (ZAP) program funding to renovate and expand the Alta Canyon Sports Center.

As the Utah Recreation & Parks Association we are delighted to have Alta Canyon Sports Center as part of the association. Despite the center's age, it remains an energetic and buoyant recreational center. Even though the Center is functioning well, their limited space, building capacity and amenities reduces the offerings they can provide to the community.

Sandy Parks & Recreation is known and respected throughout the state as a prominent department. With the expansion and remodel of the Alta Canyon Sports Center, it is the belief of URPA that the Center will become one of the finest in Salt Lake County. Their partnership with Sandy City and the investment of ZAP funds, the Center will significantly increase center participation as well as deliver superb recreational opportunities to a broader demographic.

We hope you will review Sandy City's application and consider their project as a crucial recreational service to the surrounding community. Should you have any questions about our support for this application please contact URPA President Dan Harrison at (801) 768-7100 or dharrison@lehi-ut.gov.

Sincerely,

Dan Harrison, URPA President

Kim Olson, URPA Executive Director



**Sandy City
Council Office**

10000 Centennial Parkway
Room 231
Sandy, UT 84070
Phone: 801-568-7141

November 10, 2015

ZAP Recreational Facilities Advisory Board:
2001 South State Street N3-200
Salt Lake City, UT 84114-4575

Subject: Support for Sandy City's ZAP funding application

Dear ZAP Advisory Board:

On behalf of the Sandy City Council, thank you for taking the time to consider Sandy City's application for Zoo, Arts & Parks (ZAP) program funds. The City is applying for ZAP funds to help renovate and significantly expand the Alta Canyon Sports Center.

From its beginnings in 1984 until the present, the City Council has steadfastly supported Alta Canyon Sports Center. The Center remains a critical piece of Sandy's recreational offerings and helps meet the demand for recreational facilities in this area of Salt Lake County.

We know however that demographics and tastes in recreation programs have shifted over the years. The Alta Canyon Special Service District Board in partnership with Sandy City's Parks and Recreation Department have done well to align programs and resources to this shifting demand. Unfortunately, recreational opportunities are now limited due to the physical constraints of the facility. An infusion of ZAP program funds will help turn the Alta Canyon Sports Center into a state-of-the-art, modern facility capable of meeting recreational demands for generations.

We respectfully request your support in helping us meet unmet demand for facility-based programs and services in this area of the County by pushing Alta Canyon Sports Center to a new level of excellence.

Sincerely,

Stephen P. Smith, Chairman
Sandy City Council

Sandy Area

CHAMBER OF COMMERCE

Sandy Area Chamber of Commerce
9350 S 160 E #520
Sandy, Utah 84070

Office 801.566.0344
Fax 801.566.0346

www.sandychamber.com

Executive Board:

Chairman: Jay Francis
Executive Vice President of Operations
Larry H. Miller Group of Companies
Chairman-Elect: Doyle Smith
Business Loan Officer
Mountain America Credit Union
Treasurer: Jeff Barnes
Managing Partner, J&J Technical Solutions
Nathan Anderson
Director EVP/Chief Operating Officer
Mountain America Credit Union
President/CEO: Stan Parrish
Sandy Area Chamber of Commerce

Board Directors:

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Vice President
Real Media
Jed Call
Vice President Business Development
Media One
Brad Snow
CEO, President
ALL-SEARCH & Inspections, Inc.
Paula McFarland
Director Government Financial Compliance
Energy Solutions
Paul Merrill
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Comcast
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Peggy Larsen
Senior Vice President of Sales and Marketing
Karen Jones
Store Leader Vice President
Scheels
Dr. Dale Hull
Executive Director
Neurocyra
Rob Brough
Executive Vice President of
Marketing & Communications
Zions Bank
Alan Rindlsbacher
Director of Corporate Marketing
Layton Construction
Amy Rees Anderson
Founder/Managing Partner
Rees Capital
Brent Anderson
Founder/CEO
Living Planet Aquarium
Chad Reynolds
Store Manager
Walmart
Corey Thayn
Plant Manager
BD Medical
Denece Huffalin
President
Salt Lake Community College

November 5, 2015

ZAP Recreational Facilities Advisory Board
2001 South State Street N3-200
Salt Lake City, UT 84114-4575

Subject: Support for Sandy City's ZAP funding application

Dear ZAP Advisory Board:

The Sandy Chamber of Commerce enthusiastically supports Sandy City's application for the Zoo, Arts & Parks (ZAP) program funding to renovate and expand the Alta Canyon Sports Center.

We are proud that despite its age, the Alta Canyon Sports Center remains a vibrant and increasingly dynamic recreational hub. Program offerings and classes vary widely from pilates, yoga, zumba, and walleyball, to classics like racquetball, tennis, and swimming. Special events involving the entire community, including Run Elevated ½ Marathon, Midnight Moon 5K, I-Can Tri Sprint Triathlon (adults & kids) and the very popular Dippin-Dogz. The center has something for everyone despite age, ability, or recreational interests and serves to fulfill family recreational needs.

While the center is functioning well, offerings are unfortunately limited due to building capacity and amenities. As indicated in the 2015 Salt Lake County Recreation Master Plan, we recognize first hand that there are still unmet recreational needs in this area of the county.

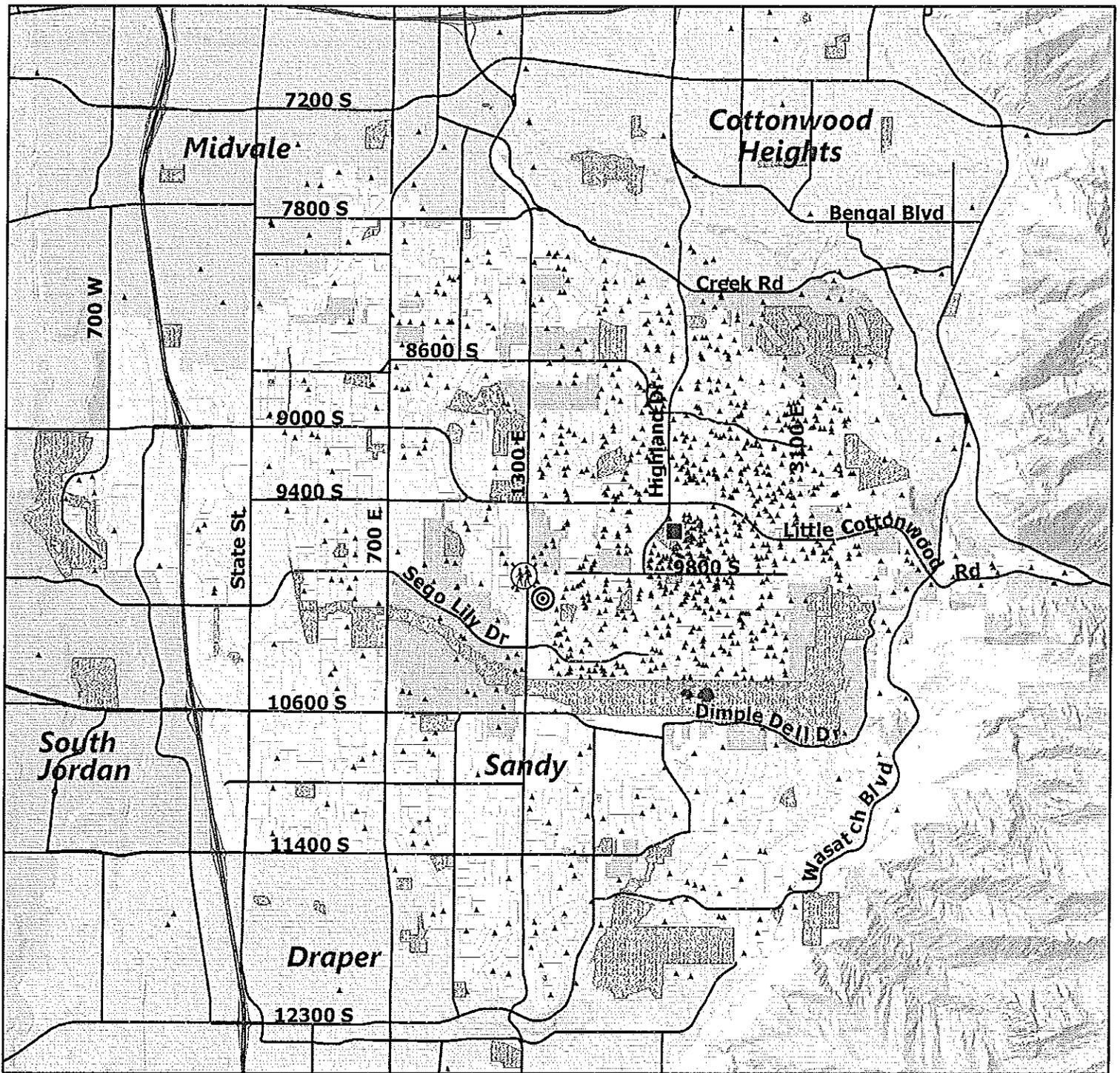
The expansion and remodel of the Alta Canyon Sports Center will meet those needs. In partnership with Sandy City, the investment of ZAP funds will significantly increase building capacity, improve amenities, and deliver first-class recreational opportunities to a broader demographic.

We trust you will view Sandy City's application favorably and feel it would be a great benefit to our businesses and residents.

Sincerely,



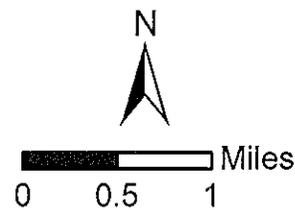
Stan Parrish, President and CEO Sandy Chamber



Sandy City 2015

Alta Canyon Sports Center Customers, w/ Centers of Sandy City Population and Geography

	Nov, 2015 Geographic Center
	Nov, 2015 Population Center (Using 2010 Census data)
	Alta Canyon Sports Center
	Alta Canyon Customers
	Parks, Golf Courses



November 13, 2015
Sandy City GIS

Alta Canyon Sports Center Budget Estimates

	FY 2016 BUDGET	POST- EXPANSION /REMODEL BUDGET ESTIMATE
REVENUES		
Property Taxes - Current	\$ 362,443	\$ 362,443
Property Taxes - Delinquent	\$ 6,557	\$ 6,557
Motor Vehicle Fee	\$ 31,500	\$ 31,500
Interest Income	\$ 500	\$ 1,000
Cell Tower Lease	\$ 21,611	\$ 21,250
Sundry Revenue	\$ 85	\$ 85
Rental Income	\$ 17,000	\$ 47,000
Food & Beverage Sales	\$ 25,500	\$ 30,000
Admission Fees	\$ 98,500	\$ 150,000
Merchandise Sales	\$ 1,270	\$ 3,000
Instruction Fees	\$ 536,375	\$ 800,000
Membership Fees	\$ 163,000	\$ 225,000
Tournament & League Fees	\$ 800	\$ 3,600
Operating Revenue	\$1,265,141	\$ 1,681,435

EXPENSES		
Regular Pay	\$ 263,250	\$ 282,000
Temporary/Seasonal Pay	\$ 457,320	\$ 510,000
Overtime/Gap	\$ 8,450	\$ 9,000
Variable Benefits	\$ 105,625	\$ 116,000
Fixed Benefits	\$ 66,032	\$ 71,000
Retiree Health Benefit	\$ 2,055	\$ 2,200
Mileage Reimbursement	\$ 200	\$ 200
Phone Allowance	\$ 840	\$ 840
Books, Sub., Memberships	\$ 13,120	\$ 14,040
Public Notices	\$ 5,000	\$ 5,000
Meetings	\$ 500	\$ 500
Training	\$ 875	\$ 1,000
Office Supplies	\$ 3,600	\$ 3,900
Postage	\$ 600	\$ 650
Computer Supplies	\$ 600	\$ 650
Uniforms	\$ 3,100	\$ 3,300
Miscellaneous Supplies	\$ 1,500	\$ 1,600
Equipment O&M	\$ 6,500	\$ 7,000
Building O&M	\$ 17,300	\$ 20,000
Restroom Supplies	\$ 8,040	\$ 10,000
Power & Lights	\$ 47,900	\$ 54,600
Heat	\$ 22,000	\$ 25,000
Sewer	\$ 4,000	\$ 4,600
Water	\$ 9,400	\$ 11,000
Storm Water	\$ 3,700	\$ 3,960
Street Lights	\$ 552	\$ 590
Grounds O&M	\$ 650	\$ 695
Pool Chemicals	\$ 20,500	\$ 22,000
Other Pool O&M	\$ 5,500	\$ 5,900
Telephone	\$ 9,080	\$ 9,715
Legal Counsel	\$ 1,000	\$ 1,000
Audit Services	\$ 2,000	\$ 2,000
Credit Card Processing	\$ 13,500	\$ 16,000
Property Insurance	\$ 11,000	\$ 23,000
Contract Services	\$ 6,780	\$ 7,300
Marketing	\$ 5,300	\$ 7,000
Administrative Charges	\$ 86,249	\$ 92,300
IS Charges	\$ 27,319	\$ 29,300
Risk Management Charges	\$ 4,016	\$ 4,300
Fleet O&M	\$ 9,308	\$ 10,000
Equipment & Supplies	\$ 47,672	\$ 57,000
Food & Beverages	\$ 11,650	\$ 13,000
Cost of Goods Sold-Pro Shop	\$ 600	\$ 1,000
Building improvements & Equipment	\$ 30,500	\$ 40,000
Total Financing Uses	\$1,344,683	\$ 1,500,140
Op. Excess (Deficit)	\$ (79,542)	\$ 181,295