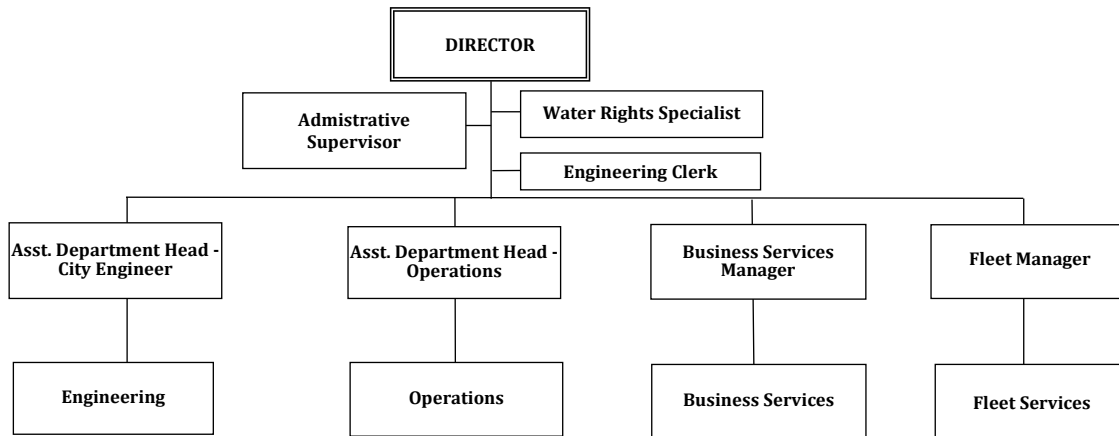


Department Organization



Department Description

The Public Works Department provides for construction and maintenance of public ROW infrastructure, as well as waste collection, drinking water, storm water, street lighting, and fleet services. Our goal is to achieve both high value and quality service for construction, operations, and maintenance of Sandy City. The department is composed of experienced, intelligent, and dedicated professionals who continuously work to improve service to the community. These professionals provide imaginative planning, conceptual design, organizational leadership, and financial acumen that make the Public Works Department an integral part of the Sandy City Administration.

Department Mission

Working with other departments as one Sandy City Team, Public Works provides exceptional services to our community in the areas of infrastructure repair and maintenance, engineering, transportation, tree trimming, snow removal, waste collection, drinking water, storm water, street lighting, and fleet management. We listen and respond to our community. We value:

Safety — We are committed to safety by protecting the lives and resources of our employees and customers. We will provide training, tools, and equipment to promote safety as a way of life.

Integrity — We promote integrity by being honest, being accurate in the work we perform, treating people with dignity and respect, and becoming more knowledgeable in our area of responsibility.

Responsiveness — We listen and respond to the concerns of citizens in a timely, courteous, and professional manner.

Effectiveness — We are committed to providing dependable, cost effective services that meet the needs of our customers through the use of modern technology and infrastructure, now and in the future. We do the job right the first time.

Efficiency — We are committed to providing maximum use of resources through evaluation of the best balance of cost and benefit while measuring progress to maintain long term sustainability.

Teamwork — We are a team with individual strengths, committed to listen, respect, trust, value, and support each other in achieving common goals. We create a positive workplace for employees and citizens alike, and we strive to enhance employee self-worth and job skills.

Objectives & Initiatives

Maintain and Improve Basic Core Municipal Services

- Provide fleet management services which allow city departments to complete their assignments
- Effectively manage all capital projects related to Public Works
- Provide waste collection and recycling services for our citizens

Preserve and Improve Public Infrastructure and Transportation Systems

- Maintain the city roadway system with the available dollars as required by Statement 34 of the Governmental Accounting Standards Board (GASB). Sandy City's policy is to maintain at least 80% of its street system including road surface, sidewalks, curbs, gutters, and street signs in good or better condition. No more than 10% should be sub-standard. Road conditions are assessed every year.
- Inspect all projects in the right-of-way to ensure they are completed per city standards
- Install sidewalk ramps throughout the city that are compliant with the Americans with Disabilities Act (ADA)
- Respond quickly to snow and ice removal for public safety

Prior-Year Accomplishments

- Completed the following projects:
 - 1300 East Overlay Project - 9400 S to Segoe Lily Drive
 - Monroe Phase VI South Segment (New Road)
 - SR-209 Ped Bridge Kick-off held, advanced two years
 - Draft Debris Flow Study Completed
 - Replaced city construction standards with APWA-Utah standards
 - Crack Seal and Slurry Seal numerous streets throughout the city
 - Completed over \$1.5M in repairs to hazardous concrete
 - Bryce Drive Sidewalk Project

Performance Measures & Analysis

Public Works uses the following workload indicators to measure the effectiveness of its operations.

Performance Measures	2025	2026	2026	2027
	Actual	Goal/Forecast	Estimated	Goal/Forecast
Street Sweeping (Miles)				
Main Roads	4,320	4,500	2,801	4,000
Other Roads	6,797	7,500	5,767	7,000
Asphalt Overlay (number of streets)	68	50	98	80
Crack Sealing (number of streets)	88	20	43	40
Pot Holes Filled	751	1,000	398	500
Snow Plowing (lane miles)	22,912	30,000	4,878	25,000
Tree Trimming (number of trees)	4,068	5,000	4,716	5,000
Total Sidewalk Replaced (Sq. Ft)	11,654	8,000	12,824	10,000
Semi-annual Bulk Waste (loads)	4,248	4,800	4,440	4,800
Number of Dumpsters	745	750	728	750
Excavation Permits	344	400	338	400
New Signs Installed	24	50	4	50
Flashers Installed/Replaced	0	6	0	5
Sign Replacement	33	100	17	50
Street Legends/Markings (gallons)	543	600	352	600
Contractor Projects:				
Crack Sealing (number of street segments)	310	350	396	350
Slurry Sealing (number of street segments)	205	250	226	250
(Sandy City has 2,145 Street Segments)				

Public Works

Performance Measures (GASB Statement 34)	2025 Actual	2026 Goal/Forecast	2026 Estimated	2027 Goal/Forecast
Percentage Good/Better (>=6.5 score)				
Curb / Gutter	94.6%	92.3%	96.2%	95.6%
Drive Approach	90.1%	89.8%	92.0%	91.0%
Road Pavement Quality Index (PQI)	81.5%	79.8%	85.0%	81.5%
Sidewalk Condition	90.6%	88.2%	92.8%	92.2%
Sign Condition	98.5%	97.4%	98.5%	97.4%
Waterways Condition	93.9%	91.1%	94.2%	92.2%
Overall Street System	86.8%	86.4%	89.5%	88.1%
Percentage Substandard (<4 score)				
Curb / Gutter	0.1%	0.0%	0.1%	0.0%
Drive Approach	1.3%	1.0%	1.0%	1.0%
Road (PQI)	1.3%	1.3%	1.3%	1.3%
Sidewalk Condition	0.3%	0.3%	0.2%	0.3%
Sign Condition	0.1%	0.1%	0.8%	0.1%
Waterways Condition	0.2%	0.2%	0.4%	0.2%
Overall Street System	0.8%	0.7%	0.7%	0.6%

Public Works Administration

Cost Center 3110	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Sources:				
General Taxes & Revenue	\$ 329,816	\$ 411,766	\$ 411,766	\$ 453,647
Administrative Charges				
3141021 RDA	-	-	-	6,969
3141027 Street Lighting	-	-	-	3,138
3141028 Storm Water	-	-	-	3,138
3141051 Water	-	-	-	3,138
3141052 Waste Collection	200,199	190,012	190,012	152,116
3141061 Fleet	42,300	69,420	69,420	32,307
3141064 Information Technology	-	-	-	9,004
3141065 Risk Management	11,337	15,546	15,546	5,411
Total Financing Sources:	\$ 583,652	\$ 686,744	\$ 686,744	\$ 668,868
Financing Uses:				
4110101 Regular Pay	\$ 339,589	\$ 417,682	\$ 417,682	\$ 402,115
4110103 Overtime/Gap Pay	3,279	1,099	1,099	1,099
4110201 Variable Benefits	72,678	88,571	88,571	85,133
4110202 Fixed Benefits	34,468	43,872	43,872	58,077
4110203 PTO Disbursement	5,047	6,400	6,400	5,600
4110301 Vehicle Allowance	6,670	11,149	11,149	11,149
4110302 Phone Allowance	1,538	1,560	1,560	1,560
4110303 Uniform Allowance	350	280	280	280
4110305 Mileage Reimbursement	-	300	300	300
4120114 Meetings	21	1,153	1,153	1,153
4120115 Miscellaneous Supplies	9,195	10,400	10,400	10,400
4120116 Non-City Network Phone	6,880	2,000	2,000	2,000
4120117 Office Supplies	1,054	7,000	7,000	7,000
4120120 Printing & Copying	4,064	2,500	2,500	2,500
4120126 Subscriptions & Memberships	1,545	1,500	1,500	240

Public Works Administration

Cost Center 3110	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Uses (continued):				
4120127 Training	10,242	15,000	15,000	9,000
4120128 Travel	2,784	1,347	1,347	1,000
4120130 Uniforms	140	160	160	507
4120203 Utility Payments - Water	3,682	3,638	3,638	3,638
4120204 Utility Payments - Storm Water	14,310	14,500	14,500	14,500
4120205 Utility Payments - Street Lights	349	340	340	340
4120207 Utility Payments - Sewer	2,406	-	-	-
4120301 Building Maintenance	4,568	-	-	-
4120302 Equipment Maintenance	-	500	500	500
4120701 Software Licenses & Maintenance	5,300	6,000	6,000	6,000
4146103 Fleet Accident Charges	1,198	-	-	-
4146401 IT Charges	49,947	47,171	47,171	42,424
4146402 Telephone Charges	2,348	2,622	2,622	2,353
Total Financing Uses:	\$ 583,652	\$ 686,744	\$ 686,744	\$ 668,868

Streets

Cost Center 3120	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Sources:				
3120502 Road Cut Permits	\$ 92,369	\$ 95,000	\$ 150,976	\$ 100,000
3130201 State B&C Road Funds	4,770,623	4,286,000	4,816,062	4,840,000
3190402 Payment Processing Fees	2,947	-	2,475	4,000
Total Financing Sources:	\$ 4,865,938	\$ 4,381,000	\$ 4,969,513	\$ 4,944,000
Financing Uses:				
4110101 Regular Pay	\$ 1,266,099	\$ 1,314,064	\$ 1,314,064	\$ 1,235,332
4110102 Seasonal/PTNB Pay	11,553	12,948	12,948	23,904
4110103 Overtime/Gap Pay	72,320	90,000	90,000	90,000
4110104 On Call Pay	5,918	17,769	17,769	17,769
4110201 Variable Benefits	285,538	303,828	303,828	283,704
4110202 Fixed Benefits	330,873	329,825	329,825	328,255
4110203 PTO Disbursement	3,765	4,800	4,800	3,300
4110301 Vehicle Allowance	4,990	5,233	5,233	5,233
4110302 Phone Allowance	3,749	6,660	6,660	6,660
4110303 Uniform Allowance	3,220	2,373	2,373	2,373
4120115 Miscellaneous Supplies	2,631	-	-	-
4120126 Subscriptions & Memberships	1,073	1,000	1,000	1,000
4120128 Travel	490	-	-	-
4120130 Uniforms	7,667	8,461	8,461	8,461
4120302 Equipment Maintenance	3,304	2,000	2,000	3,000
4120401 Snow Removal	79,954	195,000	195,000	195,000
4120406 Road Maintenance	3,837	-	-	-
4130302 Credit Card Processing	3,190	4,000	4,000	4,000

Streets

Cost Center 3120	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Uses (continued):				
4146101 Fleet O&M Charges	632,734	561,054	561,054	501,697
4146102 Fleet Purchase Charges	410,000	395,000	395,000	1,265,000
4146401 IT Charges	89,521	97,238	97,238	85,377
4146402 Telephone Charges	1,198	1,457	1,457	1,294
Total Financing Uses:	\$ 3,223,623	\$ 3,352,710	\$ 3,352,710	\$ 4,061,359

Engineering

Cost Center 3130	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Sources:				
General Taxes & Revenue	\$ 1,375,694	\$ 1,419,627	\$ 1,419,627	\$ 1,442,565
Total Financing Sources:	\$ 1,375,694	\$ 1,419,627	\$ 1,419,627	\$ 1,442,565
Financing Uses:				
4110101 Regular Pay	\$ 800,640	\$ 821,452	\$ 821,452	\$ 835,833
4110103 Overtime/Gap Pay	15,312	4,470	4,470	4,470
4110201 Variable Benefits	173,863	175,653	175,653	176,643
4110202 Fixed Benefits	183,020	199,984	199,984	199,207
4110203 PTO Disbursement	1,838	2,300	2,300	4,600
4110301 Vehicle Allowance	6,822	5,233	5,233	5,233
4110302 Phone Allowance	2,866	3,240	3,240	3,240
4110303 Uniform Allowance	875	560	560	560
4120114 Meetings	150	-	-	-
4120115 Miscellaneous Supplies	1,070	1,000	1,000	1,000
4120126 Subscriptions & Memberships	2,161	240	240	1,500
4120127 Training	1,645	1,500	1,500	4,000
4120128 Travel	413	1,500	1,500	2,000
4120130 Uniforms	992	1,000	1,000	1,000
4120302 Equipment Maintenance	328	500	500	500
4130107 Professional Services	93,530	112,000	112,000	112,000
4146101 Fleet O&M Charges	26,289	25,893	25,893	30,800
4146401 IT Charges	61,885	60,384	60,384	57,235
4146402 Telephone Charges	1,996	2,718	2,718	2,744
Total Financing Uses:	\$ 1,375,694	\$ 1,419,627	\$ 1,419,627	\$ 1,442,565

Transportation

Cost Center 3140	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Sources:				
General Taxes & Revenue	\$ 718,160	\$ 712,386	\$ 712,986	\$ 463,359
3160908 Street Sign Fees	3,240	1,000	400	1,000
Total Financing Sources:	\$ 721,400	\$ 713,386	\$ 713,386	\$ 464,359

Transportation

Cost Center 3140	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Uses:				
4110101 Regular Pay	\$ 270,573	\$ 330,636	\$ 330,636	\$ 174,687
4110103 Overtime/Gap Pay	6,154	4,897	4,897	4,897
4110104 On Call Pay	9,005	9,130	9,130	9,130
4110201 Variable Benefits	61,516	73,197	73,197	39,731
4110202 Fixed Benefits	57,226	51,953	51,953	43,165
4110301 Vehicle Allowance	3,742	5,233	5,233	5,233
4110302 Phone Allowance	734	540	540	540
4110303 Uniform Allowance	525	420	420	420
4120115 Miscellaneous Supplies	917	1,500	1,500	1,500
4120126 Subscriptions & Memberships	717	1,000	1,000	1,000
4120127 Training	1,880	1,000	1,000	1,500
4120128 Travel	-	1,000	1,000	1,000
4120130 Uniforms	715	1,000	1,000	1,000
4120302 Equipment Maintenance	-	500	500	500
4120402 Signal Maintenance	98,585	95,000	95,000	110,000
4120403 Road Striping Materials	136,970	80,000	80,000	-
4120404 Street Signs	5,012	20,600	20,600	20,600
4120408 Crossing Lights Maintenance	3,626	5,000	5,000	5,000
4146101 Fleet O&M Charges	28,962	19,844	19,844	28,342
4146401 IT Charges	33,584	9,479	9,479	14,937
4146402 Telephone Charges	958	1,457	1,457	1,177
Total Financing Uses:	\$ 721,400	\$ 713,386	\$ 713,386	\$ 464,359

Fund 52000 - Waste Collection

Cost Center 3150	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Sources:				
3160106 Waste Collection Fees	\$ 6,476,429	\$ 6,418,685	\$ 6,418,685	\$ 6,764,565
3160107 City Cleanup Fees	1,024,727	1,029,700	1,029,700	1,029,700
3160108 Dumpster Rental Fees	132,795	147,000	147,000	154,350
3160109 Glass Recycling Fees	92,829	90,624	90,624	96,264
3160112 Collection Charges	26,508	25,000	25,000	25,000
3170101 Interest Income	50,714	40,000	40,000	40,000
3170102 Fair Value of Investment Adj.	2,559	-	-	-
3190402 Payment Processing Fees	330	-	-	-
Total Financing Sources:	\$ 7,806,892	\$ 7,751,009	\$ 7,751,009	\$ 8,109,879

Fund 52000 - Waste Collection

Cost Center 3150	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Uses:				
4110101 Regular Pay	\$ 574,503	\$ 596,198	\$ 596,198	\$ 607,491
4110103 Overtime/Gap Pay	29,662	20,000	20,000	20,000
4110104 On Call Pay	3,187	7,614	7,614	7,614
4110201 Variable Benefits	120,667	133,073	133,073	122,853
4110202 Fixed Benefits	164,418	170,330	170,330	179,130
4110203 PTO Disbursement	675	1,000	1,000	1,000
4110301 Vehicle Allowance	263	-	-	-
4110302 Phone Allowance	1,160	-	-	-
4110303 Uniform Allowance	1,793	1,017	1,017	1,017
4120113 Landfill Costs	1,204,184	1,576,320	1,576,320	1,673,059
4120115 Miscellaneous Supplies	462	2,500	2,500	2,000
4120119 Postage	59,797	48,000	48,000	50,000
4120120 Printing & Copying	18,717	20,000	20,000	20,000
4120124 Special Programs	30	-	-	-
4130301 Audit Services	4,206	5,900	5,900	11,800
4130302 Credit Card Processing	4,478	6,000	6,000	5,000
4130303 Payment Integration	8,273	14,000	14,000	10,000
4130501 Waste Collection Services	4,454,253	4,131,263	4,131,263	4,233,275
4130502 Glass Recycling	89,894	-	-	96,288
4141001 Administrative Charges	598,485	593,054	593,054	554,452
4146101 Fleet O&M Charges	517,691	459,044	459,044	410,479
4146102 Fleet Purchase Charges	342,857	325,000	325,000	-
4146401 IT Charges	16,526	16,961	16,961	34,982
4146402 Telephone Charges	240	291	291	118
4146501 Risk Management Charges	10,156	10,667	10,667	10,420
4150104 Bad Debt Expense	7,600	6,000	6,000	5,000
4170101 Capital Outlays	-	90,000	-	-
Total Financing Uses:	\$ 8,234,175	\$ 8,234,232	\$ 8,144,232	\$ 8,055,978
Excess (Deficiency) Sources over Uses	(427,282)	(483,223)	(393,222)	53,901
Accrual Adjustment	(169,922)	-	-	-
Balance - Beginning	1,386,061	788,857	788,857	395,635
Balance - Ending	\$ 788,857	\$ 305,634	\$ 395,635	\$ 449,536

Performance Measures & Analysis

The Fleet Division uses the following measures to monitor the efficiency of operations.

Performance Measures	2025 Actual	2026 Goal/Forecast	2026 Estimated	2027 Goal/Forecast
Direct Labor Hours (Direct Hours/Total Hours)	80%	80%	80%	80%
Average number of Past Due Preventive Maintenance Services	30	<15	20	<15

Fund 61001 - Fleet Operations & Maintenance

Cost Center 3160	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Sources:				
3146101 Fleet O&M Charges	\$ 3,349,656	\$ 3,310,241	\$ 3,310,241	\$ 3,390,132
3170101 Interest Income	79,561	60,000	60,000	50,000
3170102 Fair Value of Investment Adj.	1,452	-	-	-
Total Financing Sources:	\$ 3,430,669	\$ 3,370,241	\$ 3,370,241	\$ 3,440,132
Financing Uses:				
4110101 Regular Pay	\$ 734,240	\$ 751,970	\$ 751,970	\$ 765,624
4110102 Seasonal/PTNB Pay	33,609	24,619	24,619	25,234
4110103 Overtime/Gap Pay	5,178	705	705	705
4110104 On Call Pay	10,630	9,213	9,213	9,213
4110201 Variable Benefits	163,040	163,706	163,706	165,291
4110202 Fixed Benefits	135,824	135,082	135,082	170,105
4110301 Vehicle Allowance	5,253	5,233	5,233	5,233
4110302 Phone Allowance	2,240	3,000	3,000	3,000
4110303 Uniform Allowance	350	275	275	275
4110304 Tool Allowance	12,046	12,000	12,000	12,000
4110305 Mileage Reimbursement	-	250	250	250
4120109 Fuel	795,617	910,000	910,000	910,000
4120115 Miscellaneous Supplies	2,621	2,000	2,000	2,000
4120117 Office Supplies	1,328	1,500	1,500	1,500
4120126 Subscriptions & Memberships	2,970	2,800	2,800	2,800
4120127 Training	2,949	7,000	7,000	10,000
4120128 Travel	6,090	3,500	3,500	6,500
4120130 Uniforms	9,325	7,500	7,500	7,500
4120301 Building Maintenance	13,106	-	-	-
4120302 Equipment Maintenance	1,502	8,500	8,500	8,500
4120303 Parts	839,614	780,000	780,000	790,000
4120306 Fleet Supplies	21,058	17,000	17,000	17,000
4120701 Software Licenses & Maintenance	12,802	15,000	15,000	15,000
4130802 Contracted Fleet Maintenance	122,257	100,000	100,000	100,000
4131001 Miscellaneous Services	101,663	93,000	93,000	93,000
4141001 Administrative Charges	256,416	235,528	235,528	240,756
4146401 IT Charges	43,960	35,520	35,520	43,721
4146402 Telephone Charges	2,156	2,331	2,331	2,353
4146501 Risk Management Charges	16,376	17,009	17,009	16,572
4160101 Equipment	43,993	26,000	26,000	16,000
Total Financing Uses:	\$ 3,398,214	\$ 3,370,241	\$ 3,370,241	\$ 3,440,132
Excess (Deficiency) Sources over Uses	32,455	-	-	-

Fund 61002 - Fleet Purchases

Cost Center 3160	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Sources:				
3146102 Fleet Purchase Charges	\$ 4,320,184	\$ 4,557,411	\$ 4,557,411	\$ 3,819,000
3330101 Sale of Fixed Assets	178,201	100,000	100,000	100,000
Total Financing Sources:	\$ 4,498,385	\$ 4,657,411	\$ 4,657,411	\$ 3,919,000
Financing Uses:				
4176102 Fleet Purchases				
31606110 Admin. Services Expansion	\$ -	\$ 75,000	\$ 75,000	\$ -
31606111 Police Expansion	136,407	-	-	-
31606112 Fire Expansion	2,218	-	-	-
31606113 Public Works Expansion	-	10,000	10,000	-
31606114 Parks & Rec. Expansion	14,932	7,000	7,000	-
31606116 Water Expansion	-	60,000	60,000	-
31606120 Admin. Services Replacement	-	-	-	115,000
31606121 Police Replacement	1,077,697	830,000	830,000	467,000
31606122 Fire Replacement	380,404	1,575,262	1,575,262	700,000
31606123 Public Works Replacement	911,984	1,487,054	1,487,054	1,265,000
31606124 Parks & Rec. Replacement	420,157	575,000	575,000	405,000
31606125 Community Dev. Replacement	-	-	-	130,000
31606126 Water Replacement	322,718	1,115,000	1,115,000	317,000
31606127 Street Lighting Replacement	-	-	-	75,000
31606128 Storm Water Replacement	69,512	401,500	401,500	345,000
Total Financing Uses:	\$ 3,336,030	\$ 6,135,816	\$ 6,135,816	\$ 3,819,000
Excess (Deficiency) Sources over Uses	1,162,355	(1,478,405)	(1,478,405)	100,000

Fund 61003 - Fleet Accident Repair

	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Sources:				
3146103 Fleet Accident Charges	\$ 28,186	\$ 36,250	\$ 36,250	\$ 36,250
3190404 Other - Subrogation Recovery	34,898	33,750	33,750	33,750
3170101 Interest Income	4,765	-	-	-
Total Financing Sources:	\$ 67,849	\$ 70,000	\$ 70,000	\$ 70,000
Financing Uses:				
4120305 Fleet Accident Repairs	\$ -	\$ 36,250	\$ 36,250	\$ 36,250
4130802 Contracted Fleet Maintenance	28,186	33,750	33,750	33,750
Total Financing Uses:	\$ 28,186	\$ 70,000	\$ 70,000	\$ 70,000
Excess (Deficiency) Sources over Uses	39,663	-	-	-

Fund 61 - Fleet Summary

	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Total Financing Sources	\$ 7,996,903	\$ 8,097,652	\$ 8,097,652	\$ 7,429,132
Total Financing Uses	6,762,429	9,576,057	9,576,057	7,329,132
Excess (Deficiency) Sources over Uses	1,234,473	(1,478,405)	(1,478,405)	100,000
Accrual Adjustment	(773,395)	-	-	-
Balance - Beginning	1,256,085	1,717,163	1,717,163	238,758
Balance - Ending	\$ 1,717,163	\$ 238,758	\$ 238,758	\$ 338,758

Objectives & Initiatives

Maintain and Improve Basic Core Municipal Services

- Exceed our customers expectations for a high level of service in meeting their water needs
- Operate the city water system efficiently to save time and money, and to conserve resources
- Meet all current and long-term funding needs for the Water Enterprise Fund

Preserve and Improve Public Infrastructure and Transportation Systems

- Secure and preserve a sustainable water supply to meet long-term needs of our customers
- Provide reliable high quality water at the right pressure to meet the needs of our customers

Prior-Year Accomplishments

- Completed Cassowary Drive Waterline Project to increase fire flow capabilities and reduce risk exposure.
- Completed 90th South waterline rehabilitation project to extend the life of a vital waterline.
- Finished the turf removal project in the park strips at the PU Operations Building.
- Development review cycles. Preliminary Review Cycles - 87, Final Review Cycles - 45, Approved Projects - 21.
- Over 6,800 leak alerts were sent to customers from the WaterSmart customer portal.
- 9,960 acre-feet of water from Little Cottonwood Creek was sent to the Great Salt Lake.
- Finalized agreement to lease our Ontario Drain Tunnel water to the Great Salt Lake.
- Created a water valve condition inspection dashboard for water crews to track numbers of valves inspected.

Performance Measures & Analysis

Performance Measures	2025	2026	2026	2027
	Actual	Goal/Forecast	Estimated	Goal/Forecast
Water Source Availability (in acre ft.)	40,159	40,159	40,159	40,159
Metro Water (Deer Creek)	7,940	7,940	7,940	7,940
Metro Water (Little Cottonwood)	7,880	7,880	7,880	7,880
Metro Water (Ontario Drain Tunnel)	3,000	3,000	3,000	3,000
Jordan Valley Water	0	0	0	0
Bell Canyon	880	880	880	880
Municipal Wells*	19,500	19,500	19,500	19,500
Aquifer Storage (acre feet)	959	959	959	959
Water Distribution				
Total Miles of Pipe Maintained	440	435	435	435
Peak Production				
Peak Day Demand* (million gallons/day)	50.15	47	47	47
Capacity (million gallons/day)	87	87	87	87
Water Storage Capacity (million gallons)	37.15	37.15	37.15	37.15
Water Conservation Annual Production				
Metro Water (acre feet)	18,004	18,000	18,100	18,000
Municipal Wells** (acre feet)	5,174	4,300	4,200	4,300
Total Production (acre feet)	23,178	22,300	22,300	22,300
Annual Consumption (acre feet)	21,751	21,000	21,200	21,000
Percent of Supply that is Consumed	94.0%	95.0%	95.0%	95.0%
Population Served	97,030	97,685	97,685	98,342
Per Capita Consumption (per day)	200	192	195	192
Water Quality				
Customers reporting drinking water appearance, taste, or odor problems	17	12	12	12
Customers reporting pressure problems	37	17	17	17
Suspected waterborne disease outbreaks or sicknesses from water system	0	0	0	0
Annual water quality samples	1,716	1,716	1,716	1,716
Annually tested backflow assemblies	1,690	1,651	1,651	1,651

* This amount may be reduced by the State Engineer by up to 5,600 acre feet.

** Our peak demand for water was July 14, 2024

Performance Measures & Analysis (continued)

	2025 Actual	2026 Goal/Forecast	2026 Estimated	2027 Goal/Forecast
Water Main Breaks	79	65	65	65
Avg. time to restore water service (hours)***	5	8	8	8
Lost Time Injuries	1	0	0	0
Recordable Injuries	2	0	0	0
Pipe Replaced (linear feet)	1,000	10,000	10,000	10,000

*** We are always committed to making repairs as quickly as possible while maintaining quality and safety standards.

Fund 51000 - Water Operations

Cost Center 3190	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Sources:				
3120305 Water Impact Fees	\$ 279,319	\$ 50,000	\$ 50,000	\$ 50,000
3130201 Intergovernmental - State Grant	2,471	-	-	-
3160101 Water Base Fees	9,904,808	9,880,000	9,880,000	9,880,000
3160102 Water Use Fees	19,246,485	17,000,000	17,000,000	17,000,000
3160103 Wholesale Sales	124,460	-	-	-
3160104 Hydrant Meter Fees	35,447	25,000	25,000	25,000
3160105 Miscellaneous Water Fees	25,677	11,500	11,500	11,500
3160112 Collection Charges	139,274	165,000	165,000	165,000
3160905 Meter Set Fees	15,392	25,000	25,000	25,000
3160906 Waterline Reimbursement Fees	27,756	10,000	10,000	10,000
3160907 Development Review Fees	16,955	5,000	5,000	5,000
3170101 Interest Income	793,091	650,000	650,000	650,000
3170102 Fair Value of Investment	31,394	-	-	-
3190402 Payment Processing Fees	2,739	-	-	-
3190404 Other Revenue	599,863	16,000	16,000	16,000
Total Financing Sources:	\$ 31,245,129	\$ 27,837,500	\$ 27,837,500	\$ 27,837,500
Financing Uses:				
4110101 Regular Pay	\$ 3,165,951	\$ 3,204,527	\$ 3,204,527	\$ 3,371,815
4110102 Seasonal/PTNB Pay	57,845	54,393	54,393	62,003
4110103 Overtime/Gap Pay	219,866	170,115	170,115	170,115
4110104 On Call Pay	31,596	37,616	37,616	37,616
4110201 Variable Benefits	700,902	730,072	730,072	758,919
4110202 Fixed Benefits	716,071	714,707	714,707	752,801
4110203 PTO Disbursement	3,350	7,000	7,000	7,000
4110301 Vehicle Allowance	13,817	24,300	24,300	24,300
4110302 Phone Allowance	5,378	7,920	7,920	7,920
4110303 Uniform Allowance	5,439	7,400	7,400	7,400
4110305 Mileage Reimbursement	252	400	400	400
4120109 Fuel	955	15,000	15,000	12,000
4120114 Meetings	729	5,000	5,000	3,000
4120115 Miscellaneous Supplies	2,223	10,000	10,000	10,000
4120116 Non-City Network Phone	18,125	27,981	27,981	27,981
4120117 Office Supplies	5,242	10,000	10,000	10,000
4120119 Postage	87,748	79,310	79,310	84,862
4120124 Special Programs	16,660	18,500	18,500	18,500
4120126 Subscriptions & Memberships	2,891	3,000	3,000	3,000

Fund 51000 - Water Operations

Cost Center 3190	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Uses (continued):				
4120127 Training	15,700	8,000	8,000	15,000
4120128 Travel	25,684	35,000	35,000	28,000
4120130 Uniforms	14,834	16,600	16,600	16,600
4120131 Water District Assessments	4,210,322	4,210,322	4,210,322	4,210,322
4120201 Utility Payments - Power	920,043	1,202,258	1,202,258	1,258,764
4120202 Utility Payments - Gas	14,088	19,500	19,500	20,436
4120203 Utility Payments - Water	23,626	26,093	26,093	26,093
4120204 Utility Payments - Storm Water	18,117	26,923	26,923	26,923
4120205 Utility Payments - Street Lights	2,253	2,800	2,800	2,800
4120301 Building Maintenance	24,063	36,323	36,323	36,000
4120409 Water Maintenance - Waterlines	354,604	350,000	350,000	350,000
4120410 Water Maintenance - Meters	47,611	70,000	70,000	70,000
4120411 Water Maintenance - Wells	30,571	83,000	83,000	83,000
4120412 Water Maintenance - Hydrants	37,785	50,000	50,000	50,000
4120414 Water Maintenance - Fluoride	1,537	3,000	3,000	-
4120415 Irrigation Assessments	71,705	75,000	75,000	70,000
4120416 SCADA Maintenance	27,071	30,000	30,000	30,000
4120501 Grounds Maintenance	16,121	12,000	12,000	11,000
4120603 Public Safety Supplies	7,462	9,000	9,000	9,000
4120701 Software Licenses & Maintenance	121,196	140,000	140,000	146,000
4130104 Grant Acquisition	210,000	210,000	210,000	210,000
4130107 Professional Services	109,803	356,424	356,424	150,000
4130301 Audit Services	13,755	19,300	19,300	38,600
4130302 Credit Card Processing	8,964	20,000	20,000	20,000
4130303 Payment Integration	35,160	50,000	50,000	50,000
4130804 Sample Testing	25,691	40,000	40,000	50,000
4130805 Blue Stakes	5,308	8,500	8,500	8,500
4141001 Administrative Charges	1,150,416	1,137,168	1,137,168	1,174,667
4141101 Watershed Protection Charges	79,713	87,527	87,527	88,054
4146101 Fleet O&M Charges	231,164	244,213	244,213	290,492
4146102 Fleet Purchase Charges	773,672	1,040,000	1,040,000	317,000
4146103 Fleet Accident Charges	-	6,850	6,850	6,850
4146401 IT Charges	334,275	342,026	342,026	355,099
4146402 Telephone Charges	5,570	7,648	7,648	6,868
4146501 Risk Management Charges	950,914	892,330	892,330	686,368
4150103 Treated Water Purchase	6,858,195	7,334,223	7,334,223	7,774,276
4150104 Bad Debt Expense	12,634	10,500	10,500	10,500
4160101 Equipment	50,705	127,188	127,188	60,000
4160201 Building Improvements	963,966	844,084	844,084	250,000
4170101 Capital Outlays	3,874,832	9,927,260	9,927,260	3,895,000
4180101 Grants	22,500	22,500	22,500	93,100
4310101 Principal Payment	1,064,927	1,333,320	1,333,320	1,421,000
4310201 Interest Payment	364,313	325,732	325,732	295,036
4310301 Paying Agent Fees	3,500	3,500	3,500	3,500
Total Financing Uses:	\$ 28,189,411	\$ 35,923,353	\$ 35,923,353	\$ 29,084,480
Excess (Deficiency) Sources over Uses	3,055,718	(8,085,853)	(8,085,853)	(1,246,980)
Accrual Adjustment	971,597	-	-	-
Balance - Beginning	11,420,091	15,447,406	15,447,406	7,361,553
Balance - Ending	\$ 15,447,406	\$ 7,361,553	\$ 7,361,553	\$ 6,114,573

Objectives & Initiatives

Maintain and Improve Basic Core Municipal Services

- Operate the City Storm Drain System in an efficient manner

Preserve and Improve Public Infrastructure and Transportation Systems

- Ensure adequate and safe drainage of storm water

Strengthen Communications with Citizens, Businesses, and Other Institutions

- Promote environmentally-friendly storm drain habits and practices

Prior-Year Accomplishments

- Completed the 2025 Storm Drain Projects, which included several projects to alleviate known flooding issues.
- Completed the 300 West Culvert project with South Jordan.
- Began working on a FEMA Letter of Map Revision application to update Dry Creek floodplain mapping.
- Finalized FEMA Letter of Map Revision application to update Little Cottonwood Creek floodplain mapping.
- Worked on planning/design of upcoming storm drain projects for 2026 through 2028.
- Revised Storm Water Management Plan and Best Management Practices to comply with state permits.
- Produced a Storm pipe video inspection dashboard to visually display storm pipe inspection status.
- Completed Dimple Dell Storm Drain and hillside stabilization project with the Municipal Town Services District.

Performance Measures & Analysis

Performance Measures	2025	2026	2026	2027
	Actual	Goal/Forecast	Estimated	Goal/Forecast
Pipe Maintained (miles)	164.4	167	167	167
Reinforced Concrete Pipe Installed (feet)	2,997	3,000	3,000	3,000
Feet of Pipe Inspected by Camera	36,572	20,000	20,000	20,000
Loads of Debris Removed from Storm Drains	140	200	200	200
Feet of Pipe Cleaned by Vactor	750	6,000	6,000	6,000
Illicit Discharges Mitigated	16	16	16	16

Fund 28000 - Storm Water

Cost Center 3180	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Sources:				
3120306 Storm Water Impact Fees	\$ 346,910	\$ 200,000	\$ 200,000	\$ 200,000
3160110 Storm Water Fees	4,277,858	5,377,300	5,377,300	5,411,031
3160907 Development Review Fees	135,678	10,000	10,000	10,000
3160112 Collection Charges	10,769	-	-	-
3170101 Interest Income	277,783	215,000	215,000	215,000
3170102 Fair Value of Investment	12,805	-	-	-
3190402 Payment Processing Fees	85	-	-	-
3190404 Other Revenue	26,694	6,000	6,000	6,000
Total Financing Sources	\$ 5,088,582	\$ 5,808,300	\$ 5,808,300	\$ 5,842,031

Fund 28000 - Storm Water

Cost Center 3180	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Uses:				
4110101 Regular Pay	\$ 1,178,095	\$ 1,201,361	\$ 1,201,361	\$ 1,233,537
4110102 Seasonal/PTNB Pay	103,207	102,426	102,426	88,024
4110103 Overtime/Gap Pay	73,630	40,035	40,035	40,035
4110104 On Call Pay	10,389	15,833	15,833	15,833
4110201 Variable Benefits	264,410	278,260	278,260	279,474
4110202 Fixed Benefits	314,708	315,975	315,975	307,780
4110203 PTO Disbursement	1,819	3,500	3,500	3,500
4110301 Vehicle Allowance	7,879	7,900	7,900	7,900
4110302 Phone Allowance	2,826	4,270	4,270	4,270
4110303 Uniform Allowance	2,195	3,450	3,450	3,450
4110305 Mileage Reimbursement	-	150	150	150
4120114 Meetings	-	1,000	1,000	1,000
4120115 Miscellaneous Supplies	2,643	4,500	4,500	4,500
4120116 Non-City Network Phone	4,446	7,000	7,000	7,000
4120117 Office Supplies	1,589	3,500	3,500	3,500
4120119 Postage	41,247	56,135	56,135	60,064
4120125 Storm Water Permits & Fees	32,474	18,800	18,800	18,800
4120126 Subscriptions & Memberships	2,838	2,300	2,300	2,300
4120127 Training	9,395	5,000	5,000	5,000
4120128 Travel	4,195	11,000	11,000	11,000
4120130 Uniforms	9,580	9,900	9,900	9,900
4120201 Utility Payments - Power	12,184	14,408	14,408	15,085
4120202 Utility Payments - Gas	8,632	15,000	15,000	15,720
4120301 Building Maintenance	1,570	3,000	3,000	3,000
4120416 SCADA Maintenance	438	6,000	6,000	6,000
4120417 Storm Water Maintenance	121,049	150,000	150,000	150,000
4120603 Public Safety Supplies	4,304	6,500	6,500	6,500
4120701 Software Licenses & Maintenance	9,251	10,800	10,800	10,800
4130107 Professional Services	8,058	141,942	141,942	40,000
4130301 Audit Services	2,628	3,700	3,700	7,400
4130302 Credit Card Processing	366	1,000	1,000	1,000
4130303 Payment Integration	6,722	13,000	13,000	13,000
4141001 Administrative Charges	303,037	320,080	320,080	316,468
4146101 Fleet O&M Charges	111,045	146,152	146,152	209,689
4146102 Fleet Purchase Charges	58,012	461,500	461,500	345,000
4146103 Fleet Accident Charges	-	3,400	3,400	3,400
4146401 IT Charges	94,679	91,853	91,853	97,853
4146402 Telephone Charges	2,336	2,258	2,258	2,250
4146501 Risk Management Charges	9,862	108,899	108,899	95,527
4150104 Bad Debt Expense	1,257	2,000	2,000	2,000
4160101 Equipment	76,432	86,854	86,854	38,000
4160201 Building Improvements	-	79,591	79,591	14,000
4170101 Capital Outlays	3,383,687	5,407,956	5,407,956	1,867,000
4431011 Transfer Out - Storm Water Bond	461,100	456,100	456,100	455,600
Total Financing Uses	\$ 6,744,213	\$ 9,624,288	\$ 9,624,288	\$ 5,822,309
Excess (Deficiency) Sources over Uses	\$ (1,655,632)	\$ (3,815,988)	\$ (3,815,988)	\$ 19,722
Balance - Beginning	6,692,921	5,037,290	5,037,290	1,221,302
Balance - Ending	\$ 5,037,290	\$ 1,221,302	\$ 1,221,302	\$ 1,241,024

Fund 27000 - Street Lighting

Objectives & Initiatives

Maintain and Improve Basic Core Municipal Services

- Enhance the preventative maintenance program

Maintain Integrity of Residential Neighborhoods and Preserve Property Values

- Improve visibility and increase safety

Prior-Year Accomplishments

- Completed phase 4 of the multi-year 1300 E Arterial street light replacement project.
- Replaced a total of 12 poles, including 10 fiberglass poles and 2 wood poles.
- Car hit or severely damaged poles are typically replaced within 48 hours.
- Damaged cables are repaired during the initial service visit to minimize downtime.
- Ongoing night patrols allow us to identify 70% of the repairs proactively, and before customers report them.
- Assisted other departments with installing traffic cameras, poles, and a life flight marker for trailheads.
- Emergencies are responded to within 30 minutes or less.
- Built a dashboard for crews to update attributes of assets as they perform maintenance activities in the field.

Performance Measures & Analysis

Performance Measures	2025	2026	2026	2027
	Actual	Goal/Forecast	Estimated	Goal/Forecast
Number of Street Lights Repaired	487	450	450	450
Number of Car Hit Poles Replaced	36	20	20	20
Number of Cable Repairs	91	40	40	40
Number of New Street Lights Installed	96	30	30	30

Cost Center 3170	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Sources:				
3160111 Street Lighting Fees	\$ 1,112,542	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
3170101 Interest Income	74,166	55,000	55,000	55,000
3190402 Payment Processing Fees	21	-	-	-
3190404 Other Revenue	11,698	2,500	2,500	2,500
Total Financing Sources	\$ 1,198,426	\$ 1,157,500	\$ 1,157,500	\$ 1,157,500
Financing Uses:				
4110101 Regular Pay	\$ 159,152	\$ 182,531	\$ 182,531	\$ 187,303
4110103 Overtime/Gap Pay	779	658	658	658
4110104 On Call Pay	75	282	282	282
4110201 Variable Benefits	38,590	38,971	38,971	39,328
4110202 Fixed Benefits	46,053	49,619	49,619	46,478
4110203 PTO Disbursement	-	1,000	1,000	1,000
4110302 Phone Allowance	-	480	480	480
4110303 Uniform Allowance	441	1,000	1,000	1,000
4120115 Miscellaneous Supplies	2,240	5,400	5,400	4,000
4120116 Non-City Network Phone	2,884	3,000	3,000	3,000
4120117 Office Supplies	-	1,000	1,000	-
4120119 Postage	9,275	8,000	8,000	8,560
4120127 Training	1,289	800	800	800
4120128 Travel	-	2,700	2,700	2,700
4120130 Uniforms	842	2,000	2,000	2,000
4120201 Utility Payments - Power	110,525	120,000	120,000	120,000

Fund 27000 - Street Lighting

Cost Center 3170	2025 Actual	2026 Budget	2026 Estimated	2027 Tentative
Financing Uses (continued):				
4120418 Street Lighting Maintenance	90,768	100,000	100,000	100,000
4120603 Public Safety Supplies	2,935	1,600	1,600	1,600
4120701 Software Licenses & Maintenance	-	600	600	600
4130301 Audit Services	701	1,000	1,000	2,000
4130302 Credit Card Processing	69	-	-	-
4130303 Payment Integration	1,551	4,000	4,000	4,000
4130805 Blue Stakes	5,290	9,000	9,000	9,000
4141001 Administrative Charges	135,540	125,162	125,162	146,107
4146101 Fleet O&M Charges	23,623	24,957	24,957	29,686
4146102 Fleet Purchase Charges	-	75,000	75,000	75,000
4146401 IT Charges	24,907	24,743	24,743	27,485
4146402 Telephone Charges	240	291	291	-
4146501 Risk Management Charges	1,370	1,374	1,374	1,424
4150104 Bad Debt Expense	330	320	320	320
4160101 Equipment	15,170	23,000	23,000	18,000
4170101 Capital Outlays	114,023	1,094,259	1,094,259	-
Total Financing Uses	\$ 788,662	\$ 1,902,747	\$ 1,902,747	\$ 832,811
Excess (Deficiency) Sources over Uses	\$ 409,764	\$ (745,247)	\$ (745,247)	\$ 324,689
Balance - Beginning	1,496,194	1,905,958	1,905,958	1,160,711
Balance - Ending	\$ 1,905,958	\$ 1,160,711	\$ 1,160,711	\$ 1,485,400

